

4190

Classes A and B

PRIVATE UTILITY

ANNUAL REPORT

OF

NAME North Central Power Co., Inc.

PRINCIPAL OFFICE 104 South Pine Street
P.O. Box 167
Grantsburg, Wi 54840

FOR THE YEAR ENDED December 31, 2003

ELECTRIC, WATER, OR GAS UTILITY

TO

PUBLIC SERVICE COMMISSION OF WISCONSIN

P. O. Box 7854
Madison, WI 53707-7854
(608) 266-3766

This form is required under Section 196.07, Wis. Stats. Failure to file the form by the statutory filing date can result in the imposition of a penalty under Section 196.66, Wis. Stats. The penalty which can be imposed by this section of the statutes is a forfeiture of not less than \$25 nor more than \$5,000 for each violation. Each day subsequent to the filing date constitutes a separate and distinct violation. The filed form is available to the public and personally identifiable information may be used for purposes other than those related to public utility regulation.

5832

INSTRUCTIONS FOR FILING THE
FERC FORM NO. 1

GENERAL INFORMATION

I. Purpose

This form is a regulatory support requirement (18 CFR 141.1). It is designed to collect financial and operational information from major electric utilities, licensees and others subject to the jurisdiction of the Federal Energy Regulatory Commission. This report is also secondarily considered to be a non-confidential public use form supporting a statistical publication (Financial Statistics of Selected Electric Utilities), published by the Energy Information Administration.

II. Who Must Submit

Each Major electric utility, licensee, or other, as classified in the Commission's Uniform System of Accounts Prescribed for Public Utilities and Licensees Subject To the Provisions of The Federal Power Act (18 CFR 101) must submit this form.

Note: Major means having, in each of the three previous calendar years, sales or transmission service that exceeds one of the following:

- (1) One million megawatt hours of total annual sales,
- (2) 100 megawatt hours of annual sales for resale,
- (3) 500 megawatt hours of annual gross interchange out,
- (4) 500 megawatt hours of wheeling for others (deliveries plus losses).

III. What and Where to Submit

(a) Submit an original and six (6) copies of this form to:

U.S. Department of Energy
Energy Information Administration EI-541
Mail Station: BG-094
Forrestal Building
Washington, D.C.

Retain one copy of this report for your files.

(b) Submit immediately upon publication, four (4) copies of the latest annual report to stockholders and any annual financial or statistical report regularly prepared and distributed to bondholders, security analysts, or industry associations. (Do not include monthly and quarterly reports. If reports to stockholders are not prepared, enter "NA" in column (d) on Page 4, List of Schedules.) Mail these reports to:

Chief Accountant
Federal Energy Regulatory Commission
825 N. Capitol St., N.E.
Room 946
Washington, D.C. 20426

(c) For the CPA certification, submit with the original submission, or within 30 days after the filing date for this form, a letter or report:

- (i) Attesting to the conformity, in all material aspects, of the below listed (schedules and) pages with the Commission's applicable Uniform Systems of Accounts (including applicable notes relating thereto and the chief accountant's published accounting releases), and
- (ii) Signed by independent certified public accountants or an independent licensed public accountant, certified or licensed by a regulatory authority of a State or other political subdivision of the U.S. (See 18 CFR 41.10-41.12 for specific qualifications.)

Schedules	Reference Pages
Comparative Balance Sheet	110-113
Statement of Income	114-117
Statement of Retained Earnings	118-119
Statement of Cash Flows	120-121
Notes to Financial Statements	122-123

When accompanying this form, insert the letter or report immediately following the cover sheet.

GENERAL INFORMATION (Continued)

III. What and Where to Submit (Continued)
(c) (Continued)

Use the following form for the letter or report unless unusual circumstances or conditions, explained in the letter or report, demand that it be varied. Insert parenthetical phrases only when exceptions are reported.

In connection with our regular examination of the financial statement of _____ we have also reviewed schedules _____ of FERC Form No. 1 for the year filed with the Federal Energy Regulatory Commission, for conformity in all material respects with the requirements of the Federal Energy Regulatory Commission as set forth in its applicable Uniform System of Accounts and published accounting releases. Our review for this purpose included such tests of the accounting records and such other auditing procedures as we considered necessary in the circumstances.

Based on our review, in our opinion the accompanying schedules identified in the preceding paragraph (except as noted below) conform in all material respects with the accounting requirements of the Federal Energy Regulatory Commission as set forth in its applicable Uniform System of Accounts and published accounting releases.

State in the letter or report, which, if any, of the pages above do not conform to the Commission's requirements. Describe the discrepancies that exist.

(d) Federal, State and Local Governments and other authorized users may obtain additional blank copies to meet their requirements free of charge from:

U.S. Department of Energy
National Energy Information Center
Energy Information Administration
Washington, D.C. 20585
(202) 586-8800

IV. When to Submit:

Submit this report form on or before April 30th of the year following the year covered by this report.

GENERAL INSTRUCTIONS

- I. Prepare this report in conformity with the Uniform System of Accounts (18 CFR 101) (U.S. of A.). Interpret all accounting words and phrases in accordance with the U.S. of A.
- II. Enter in whole numbers (dollars or MWH) only, except where otherwise noted. (Enter cents for averages and figures per unit where cents are important. The truncating of cents is allowed except on the four basic financial statements where rounding is required.) The amounts shown on all supporting pages must agree with the amounts entered on the statements that they support. When applying thresholds to determine significance for reporting purposes, use for balance sheet accounts the balances at the end of the current reporting year and use for statement of income accounts the current years amounts.
- III. Complete each question fully and accurately, even if it has been answered in a previous annual report. Enter the word "None" where it truly and completely states the fact.
- IV. For any page(s) that is not applicable to the respondent, either
 - (a) Enter the words "Not Applicable" on the particular page(s), or
 - (b) Omit the page(s) and enter "NA," "NONE," or "Not Applicable" in column (d) on the List of Schedules, pages 2, 3, and 4.
- V. Complete this report by means which result in a permanent record. Complete the original copy in permanent black ink or typewriter print, if practical. The copies, however, may be carbon copies or other similar means of reproduction provided the impressions are clear and readable.

GENERAL INSTRUCTIONS (Continued)

- VI. Enter the month, day, and year for all dates. Use customary abbreviations. The "Date of Report" at the top of each page is applicable only to resubmissions (see VIII. below).
- VII. Indicate negative amounts (such as decreases) by enclosing the figures in parenthesis. ().
- VIII. When making revisions, resubmit only those pages that have been changed from the original submission. Submit the same number of copies as required for filing the form. Include with the resubmission the Identification and Attestation page, page 1. Mail dated resubmissions to:
Chief Accountant
Federal Energy Regulatory Commission
825 North Capitol Street, N.E.
Room 946
Washington, D.C. 20426
- IX. Provide a supplemental statement further explaining accounts or pages as necessary. Attach the supplemental statement (8 1/2 by 11 inch size) to the page being supplemented. Provide the appropriate identification information, including the title(s) of the page and the page number supplemented.
- X. Do not make references to reports of previous years or to other reports in lieu of required entries, except as specifically authorized.
- XI. Wherever (schedule) pages refer to figures from a previous year, the figures reported must be based upon those shown by the annual report of the previous year, or an appropriate explanation given as to why the different figures were used.
- XII. Respondents may submit computer printed schedules (reduced to 8 1/2 by 11) instead of the preprinted schedules if they are in substantially the same format.

DEFINITIONS

- I. Commission Authorization (Comm. Auth.) - The authorization of the Federal Energy Regulatory Commission, or any other Commission. Name the Commission whose authorization was obtained and give date of the authorization.
- II. Respondent - The person, corporation, licensee, agency, authority, or other legal entity or instrumentality in whose behalf the report is made.

EXCERPTS FROM THE LAW

Federal Power Act, 16 U.S.C. 791a-825r)

"Sec. 3. The words defined in this section shall have the following meanings for purposes of this Act, to wit:

...(3) 'corporation' means any corporation, joint-stock company, partnership, association, business trust, organized group of persons, whether incorporated or not, or a receiver or receivers, trustee or trustees of any of the foregoing. It shall not include 'municipalities' as hereinafter defined;

(4) 'person' means an individual or a corporation;

(5) 'licensee' means any person, State, or municipality licensed under the provisions of section 4 of this Act, and any assignee or successor in interest thereof;

(7) 'municipality' means a city, county, irrigation district, drainage district, or other political subdivision or agency of a State competent under the laws thereof to carry on the business of developing, transmitting, utilizing, or distributing power;..."

(11) 'project' means a complete unit of improvement or development, consisting of a power house, all water conduits, all dams and appurtenant works and structures (including navigation structures) which are a part of said unit, and all storage, diverting, or forebay reservoirs directly connected therewith, the primary line or lines transmitting power therefrom to the point of junction with the distribution system or with the interconnected primary transmission system, all miscellaneous structures used and useful in connection with said unit or any part thereof, and all water rights, rights-of-way, ditches, dams, reservoirs, lands, or interest in lands the use and occupancy of which are necessary or appropriate in the maintenance and operation of such unit;

EXCERPTS FROM THE LAW (Continued)

"Sec. 4. The Commission is hereby authorized and empowered-

(a) To make investigations and to collect and record data concerning the utilization of the water resources of any region to be developed, the water-power industry and its relation to other industries and to interstate or foreign commerce, and concerning the location, capacity, development costs, and relation to markets of power sites,... to the extent the Commission may deem necessary or useful for the purposes of this Act."

"Sec. 304.(a) Every licensee and every public utility shall file with the Commission such annual and other periodic or special reports as the Commission may by rules and regulations or other prescribe as necessary or appropriate to assist the Commission in the proper administration of this Act. The Commission may prescribe the manner and form in which such reports shall be made, and require from such persons specific answers to all questions upon which the Commission may need information. The Commission may require that such reports shall include, among other things, full information as to assets and liabilities, capitalization, net investment, and reduction thereof, gross receipts, interest due and paid, depreciation, and other reserves, cost of project and other facilities, cost of maintenance and operation of the project and other facilities, cost of renewals and replacement of the project works and other facilities, depreciation, generation, transmission, distribution, delivery, use, and sale of electric energy. The Commission may require any such person to make adequate provision for currently determining such costs and other facts. Such reports shall be made under oath unless the Commission otherwise specifies."

"Sec. 309. The Commission shall have power to perform any and all acts, and to prescribe, issue, make, amend, and rescind such orders, rules and regulations as it may find necessary or appropriate to carry out the provisions of this Act. Among other things, such rules and regulations may define accounting, technical, and trade terms used in this Act; and may prescribe the form or forms of all statements, declarations, applications, and reports to be filed with the Commission, the information which they shall contain, and the time within which they shall be filed..."

GENERAL PENALTIES

"Sec. 315.(a) Any licensee or public utility which willfully fails, within the time prescribed by the Commission, to comply with any order of the Commission, to file any report required under this Act or any rule or regulation of the Commission thereunder, to submit any information or document required by the Commission in the course of an investigation conducted under this Act,... shall forfeit to the United States an amount not exceeding \$1,000 to be fixed by the Commission after notice and opportunity for hearing..."

FERC FORM NO 1:
ANNUAL REPORT OF MAJOR ELECTRIC UTILITIES, LICENSEES AND OTHERS

IDENTIFICATION

01 Exact Legal Name of Respondent

North Central Power Co., Inc.

02 Year of Report

December 31, 2003

03 Previous Name and Date of Change (if name changed during year)

04 Address of Principal Business Office at End of Year (Street, City, State, Zip Code)

104 South Pine St., P.O. Box 167, Grantsburg, WI 54840

05 Name of Contact Person

Mark F. Dahlberg

06 Title of Contact Person

President

07 Address of Contact Person (Street, City, State, Zip Code)

104 South Pine St., P.O. Box 167, Grantsburg, WI 54840

08 Telephone of Contact Person, Including Area Code

715/463-5371

09 This Report is

(1) ☒ An Original

(2) ☐ A Resubmission

10 Date of Report

(Mo, Da, Yr)

ATTESTATION

The undersigned officer certifies that he/she has examined the accompanying report; that to the best of his/her knowledge, information, and belief, all statements of fact contained in the accompanying report are true and the accompanying report is a correct statement of the business and affairs of the above named respondent in respect to each and every matter set forth therein during the period from and including January 1 to and including December 31 of the year of the report.

01 Name

Mark F. Dahlberg

03 Signature

Mark F. Dahlberg

04 Date Signed

(Mo, Da, Yr)

March 29, 2004

02 Title

President

Title 18, U.S.C. 1001, makes it a crime for any person knowingly and willfully to make to any Agency or Department of the United States any false, fictitious or fraudulent statements as to any matter within its jurisdiction.

Name of Respondent	This Report Is: (1) <input checked="" type="checkbox"/> An Original (2) <input type="checkbox"/> A Resubmission	Date of Report (Mo, Da, Yr)	Year of Report
North Cenral Power Co., Inc.			December 31, 2003

LIST OF SCHEDULES (Electric Utility)			
Enter in column (d) the terms "none," "not applicable," or "NA," as appropriate, where no information or amounts have been reported for certain pages.		Omit pages where the responses are "none," "not applicable," or "NA."	
Title of Schedule (a)	Reference Page No. (b)	Date Revised (c)	Remarks (d)
GENERAL CORPORATE INFORMATION AND FINANCIAL STATEMENTS			
General Information	101	Ed. 12-87	
Control Over Respondent	102	Ed. 12-89	
Corporations Controlled by Respondent	103	Ed. 12-87	None
Officers	104	Ed. 12-87	None
Directors	105	Ed. 12-87	
Security Holders and Voting Powers	106-107	Ed. 12-87	
Important Changes During the Year	108-109	Ed. 12-88	
Comparative Balance Sheet	110-113	Ed. 12-93	
Statement of Income for the Year	114-117	Ed. 12-93	
Statement of Retained Earnings for the Year	118-119	Ed. 12-89	
Statement of Cash Flows	120-121	Ed. 12-93	
Notes to Financial Statements	122-123	Ed. 12-89	
BALANCE SHEET SUPPORTING SCHEDULES (Assets and Other Debts)			
Summary of Utility Plant and Accumulated Provisions for Depreciation, Amortization, and Depletion	200-201	Ed. 12-93	
Nuclear Fuel Materials	202-203	Ed. 12-89	NA
Electric Plant in Service	204-207	Ed. 12-93	
Electric Plant Leased to Others		Ed. 12-89	None
Electric Plant Held for Future Use	214	Ed. 12-89	None
Construction Work in Progress - Electric	216	Ed. 12-87	
Construction Overheads - Electric	217	Ed. 12-89	
General Description of Construction Overhead Procedure	218	Ed. 12-88	
Accumulated Provision for Depreciation of Electric Utility Plant	219	Ed. 12-93	
Nonutility Property	221	Ed. 12-87	None
Investment in Subsidiary Companies	224-225	Ed. 12-89	None
Materials and Supplies	227	Ed. 12-89	
Allowances	228-229	Ed. 12-93	None
Extraordinary Property Losses	230	Ed. 12-93	None
Unrecovered Plant and Regulatory Study Costs	230	Ed. 12-93	
Miscellaneous Deferred Debts	233	Ed. 12-89	
Accumulated Deferred Income Taxes (Account 190)	234	Ed. 12-88	None
BALANCE SHEET SUPPORTING SCHEDULES (Liabilities and Other Credits)			
Capital Stock	250-251	Ed. 12-88	
Capital Stock Subscribed, Capital Stock Liability for Conversion, Premium on Capital Stock, and Installments Received on Capital Stock	252	Ed. 12-87	None
Other Paid-in Capital	253	Ed. 12-87	None
Discount on Capital Stock	254	Ed. 12-87	None
Capital Stock Expenses	254	Ed. 12-87	None
Long-Term Debt	256-257	Ed. 12-88	
Reconciliation of Reported Net Income with Taxable Income for Federal Income Taxes	261	Ed. 12-88	
Taxes Accrued, Prepaid and Charged During Year	262-263	Ed. 12-88	
Accumulated Deferred Investment Tax Credits	266-267	Ed. 12-88	
Other Deferred Credits	269	Ed. 12-88	
Accumulated Deferred Income Taxes - Accelerated Amortization Property	272-273	Ed. 12-88	None
Accumulated Deferred Income Taxes - Other Property	274-275	Ed. 12-88	
Accumulated Deferred Income Taxes - Other	276-277	Ed. 12-93	None
Other Regulatory Liabilities	278	Ed. 12-93	None

Name of Respondent	This Report Is: (1) <input checked="" type="checkbox"/> An Original (2) <input type="checkbox"/> A Resubmission	Date of Report (Mo, Da, Yr)	Year of Report
North Central Power Co., Inc.			December 31, 2003
LIST OF SCHEDULES (Electric Utility) (Continued)			
Title of Schedule (a)	Reference Page No. (b)	Date Revised (c)	Remarks (d)
INCOME ACCOUNT SUPPORTING SCHEDULES			
Electric Operating Revenues	300-301	Ed. 12-93	
Sales of Electricity by Rate Schedules	304	Ed. 12-88	
Sales for Resale	310-311	Ed. 12-93	None
Electric Operation and Maintenance Expenses	320-323	Ed. 12-93	
Number of Electric Department Employees	323	Ed. 12-88	
Interchange Power	326-327	Ed. 12-93	
Transmission of Electricity for or by Others	328-332	Ed. 12-90	None
Miscellaneous General Expenses - Electric	335	Ed. 12-87	
Depreciation and Amortization of Electric Plant	336-338	Ed. 12-88	
Particulars Concerning Certain Income Deduction and Interest Charges Accounts	340	Ed. 12-87	
COMMON SECTION			
Regulatory Commission Expenses	350-351	Ed. 12-88	
Research, Development and Demonstration Activities	352-353	Ed. 12-87	None
Distribution of Salaries and Wages	354-355	Ed. 12-88	
Common Utility Plant and Expenses	356	Ed. 12-87	NA
ELECTRIC PLANT STATISTICAL DATA			
Electric Energy Account	401	Ed. 12-90	
Monthly Peaks and Output	401	Ed. 12-90	
Steam-Electric Generating Plant Statistics (Large Plants)	402-403	Ed. 12-89	NA
Hydroelectric Generating Plant Statistics (Large Plants)	406	Ed. 12-89	NA
Pumped Storage Generating Plant Statistics (Large Plants)		Ed. 12-88	NA
Generating Plant Statistics (Small Plants)	410-411	Ed. 12-87	
Transmission Line Statistics	422-423	Ed. 12-87	
Transmission Lines Added During Year	424-425	Ed. 12-86	None
Substations	426-427	Ed. 12-86	
Electric Distribution Meters and Line Transformers	429	Ed. 12-88	
Environmental Protection Facilities	430	Ed. 12-88	None
Environmental Protection Expenses	431	Ed. 12-88	None
Footnote Data	450	Ed. 12-88	
Stockholders' Reports	-		

Name of Respondent	This Report Is:	Date of Report	Year of Report
North Central Power Co., Inc.	(1) <input checked="" type="checkbox"/> An Original (2) <input type="checkbox"/> A Resubmission	(Mo, Da, Yr)	December 31, 2003

GENERAL INFORMATION

1. Provide name and title of officer having custody of the general corporate books of account and address of office where the general corporate books are kept, and address of office where any other corporate books of account are kept, if different from that where the general corporate books are kept.

John E. Dahlberg, Treasurer
104 South Pine St., P.O. Box 167
Grantsburg, WI 54840

2. Provide the name of the State under the laws of which respondent is incorporated, and date of incorporation. If incorporated under a special law, give reference to such law. If not incorporated, state that fact and give the type of organization and the date organized.

Wisconsin, April 12, 1928

3. If at any time during the year the property of respondent was held by a receiver or trustee, give (a) name of receiver or trustee, (b) date such receiver or trustee took possession, (c) the authority by which the receivership or trusteeship was created, and (d) date when possession by receiver or trustee ceased.

None

4. State the classes of utility and other services furnished by respondent during the year in each State in which the respondent operated.

Electric Utility
Wisconsin

5. Have you engaged as the principal accountant to audit your financial statements an accountant who is not the principal accountant for your previous year's certified financial statements?

(1) ☐ Yes... Enter the date when such independent accountant was initially engaged: _____
(2) ☒ No

Name of Respondent	This Report Is:	Date of Report	Year of Report
North Central Power Co., Inc.	(1) <input checked="" type="checkbox"/> An Original	(Mo, Da, Yr)	
	(2) <input type="checkbox"/> A Resubmission		December 31, 2003

CONTROL OVER RESPONDENT

1. If any corporation, business trust, or similar organization or combination of such organizations jointly held control over the respondent at end of year, state name of controlling corporation or organization, manner in which control was held, and extent of control. If control was in a holding company organization, show the chain of ownership or control to the main parent company or organization. If control was held by a trustee(s), state name of trustee(s), name of beneficiary or

beneficiaries for whom trust was maintained, and purpose of the trust.

2. If the above required information is available from the SEC 10-K Report Form filing, a specific reference to the report form (i.e. year and company title) may be listed provided the fiscal years for both the 10-K report and this report are compatible.

Investor Owned
Common Stock

Name of Respondent	This Report Is:	Date of Report	Year of Report
North Central Power Co. Inc.	(1) <input checked="" type="checkbox"/> An Original (2) <input type="checkbox"/> A Resubmission	(Mo, Da, Yr)	December 31, 2003

OFFICERS

1. Report below the name, title and salary for each executive officer whose salary is \$50,000 or more. An "executive officer" of a respondent includes its president, secretary, treasurer, and vice president in charge of a principal business unit, division or function (such as sales, administration or finance), and any other person who performs similar policymaking functions.

2. If a change was made during the year in the incumbent of any position, show name and total remuneration of the previous incumbent, and date the change in incumbency was made.

3. Utilities which are required to file the same data with the Securities and Exchange Commission, may substitute a copy of item 4 of Regulation S-K (identified as this page). The substituted page(s) should be the same size as this page.

Line No.	Title (a)	Name of Officer (b)	Salary for Year (c)
1	None over \$50,000		
2			
3			
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Name of Respondent	This Report Is:	Date of Report	Year of Report
North Central Power Co., Inc.	(1) <input checked="" type="checkbox"/> An Original	(Mo, Da, Yr)	
	(2) <input type="checkbox"/> A Resubmission		December 31, 2003

DIRECTORS

1. Report below the information called for concerning each director of the respondent who held office at any time during the year. Include in column (a), abbreviated titles of the directors who are officers of the respondent.

2. Designate members of the Executive Committee by an asterisk and the Chairman of the Executive Committee by a double asterisk.

Name (and Title) of Director (a)	Principal Business Address (b)
*David M. Dahlberg, Vice President, Engineering	104 South Pine Street, P.O. Box 167 Grantsburg, WI 54840
Dean J. Dahlberg	104 E. Oak St., P.O. Box 467 Frederic, WI 54837
Gus E. Dahlberg	9221 E. Main Street, P.O. Box 300 Solon Springs, WI 54873
*James D. Dahlberg, Vice President, Operations	9221 E. Main Street, P.O. Box 300 Solon Springs, WI 54873
John E. Dahlberg, Treasurer Secretary	104 South Pine Street, P.O. Box 167 Grantsburg, WI 54840
**Mark F. Dahlberg, President	104 South Pine Street, P.O. Box 167 Grantsburg, WI 54840
Robert H. Thorson	10623 W. Church Street, P.O. Box 37 Radisson, WI 54867

Name of Respondent	This Report Is: (1) <input checked="" type="checkbox"/> An Original (2) <input type="checkbox"/> A Resubmission	Date of Report (Mo, Da, Yr)	Year of Report
North Central Power Co., Inc.			December 31, 2003

SECURITY HOLDERS AND VOTING POWERS

1. Give the names and addresses of the 10 security holders of the respondent who, at the date of the latest closing of the stock book or compilation of list of stockholders of the respondent, prior to the end of the year, had the highest voting powers in the respondent, and state the number of votes which each would have had the right to cast on that date if a meeting were then in order. If any such holder held in trust, give in a footnote the known particulars of the trust (whether voting trust, etc.), duration of trust, and principal holders of beneficiary interests in the trust. If the stock book was not closed or a list of stockholders was not compiled within one year prior to the end of the year, or if since the previous compilation of a list of stockholders, some other class of security has become vested with voting rights, then show such 10 security holders as of the close of the year. Arrange the names of the security holders in the order of voting power, commencing with the highest. Show in column (a) the titles of officers and directors included in such list of 10 security holders.

2. If any security other than stock carries voting rights, explain in a supplemental statement the circumstances whereby such security became vested with voting rights

and give other important particulars (details) concerning the voting rights of such security. State whether voting rights are actual or contingent; if contingent, describe the contingency.

3. If any class or issue of security has any special privileges in the election of directors, trustees or managers, or in the determination of corporate action by any method, explain briefly in a footnote.

4. Furnish particulars (details) concerning any options, warrants, or rights outstanding at the end of the year for others to purchase securities of the respondent or any securities or other assets owned by the respondent, including prices, expiration dates, and other material information relating to exercise of the options, warrants, or rights. Specify the amount of such securities or assets so entitled to be purchased by any officer, director, associated company, or any of the ten largest security holders. This instruction is inapplicable to convertible securities or to any securities substantially all of which are outstanding in the hands of the general public where the options, warrants, or rights were issued on a prorata basis.

1. Give date of the latest closing of the stock book prior to end of year, and state the purpose of such closing:

December 18, 2003
Dividend Declared

2. State the total number of votes cast at the latest general meeting prior to the end of year for election of directors of the respondent and number of such votes cast by proxy

Total: 22,432
By proxy: 18,448

3. Give the date and place of such meeting:

April 3, 2003
Radisson, WI 54867

		VOTING SECURITIES			
		Number of votes as of (date): December 31, 2003			
Line No.	Name (Title) and Address of Security Holder (a)	Total Votes (b)	Common Stock (c)	Preferred Stock (d)	OTHER (e)
4	TOTAL votes of all voting securities	27,558	27,558		
5	TOTAL number of security holders	134	134		
6	TOTAL votes of security holders listed below	13,289	13,289		
7					
8	Jane E. Yira				
9	969 85th Ave.				
10	Amery, WI 54001	1,808	1,808		
11					
12	Kathleen A. Christensen				
13	555 North Robert St.				
14	Grantsburg, WI 54840	1,652	1,652		
15					
16	Robert H. Thorson (Director)				
17	or Janet Mae Thorson				
18	P.O. Box 37				
19	Radisson, WI 54867-0037	1,639	1,639		
20					
21	John E. Dahlberg (Director, Secretary/Treasurer)				
22	21791 County Road M				
23	Frederic, WI 54837-9654	1,598	1,598		
24					
25	Carolyn A. Dahlberg				
26	1525 Scribner St.				
27	Spooner, WI 54801	1,195	1,195		
28					

Name of Respondent	This Report Is:	Date of Report	Year of Report
North Central Power Co., Inc.	(1) <input checked="" type="checkbox"/> An Original (2) <input type="checkbox"/> A Resubmission	(Mo, Da, Yr)	December 31, 2003

SECURITY HOLDERS AND VOTING POWERS (Continued)

Line No.	Name (Title) and Address of Security Holder (a)	Total Votes (b)	Common Stock (c)	Preferred Stock (d)	OTHER (e)
29					
30	Arlette Marcella Soderberg				
31	1321 Mirror Waters Road				
32	St. Croix Falls, WI 54024-7508	1,029	1,029		
33					
34	Mark F. Dahlberg (Director, President)				
35	352 Skyline Drive				
36	Grantsburg, WI 54840	962	962		
37					
38	Dallas M. Johnson				
39	23592 County Road W				
40	Grantsburg, WI 54840-8110	958	958		
41					
42	Renee Jensen-Anderson				
43	P.O. Box 483				
44	Grantsburg, WI 54840	816	816		
45					
46	Bruce E. Erickson				
47	23400 Emil Fink Road				
48	Siren, WI 54872-8803	816	816		
49					
50	Walter Bryan Jensen				
51	P.O. Box 162				
52	Grantsburg, WI 54840	816	816		
53					
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Name of Respondent	This Report Is:	Date of Report	Year of Report
North Central Power Co., Inc.	(1) <input checked="" type="checkbox"/> An Original (2) <input type="checkbox"/> A Resubmission	(Mo, Da, Yr)	December 31, 2003

IMPORTANT CHANGES DURING THE YEAR

Give particulars (details) concerning the matters indicated below. Make the statements explicit and precise, and number them in accordance with the inquiries. Each inquiry should be answered. Enter "none" "not applicable," or "NA" where applicable. If information which answers an inquiry is given elsewhere in the report, make a reference to the schedule in which it appears.

1. Changes in and important additions to franchise rights: Describe the actual consideration given therefor and state from whom the franchise rights were acquired. If acquired without the payment of consideration, state that fact.
2. Acquisition of ownership in other companies by reorganization, merger, or consolidation with other companies: Give names of companies involved, particulars concerning the transactions, name of the Commission authorizing the transaction, and reference to Commission authorization.
3. Purchase or sale of an operating unit or system: Give a brief description of the property, and of the transactions relating thereto, and reference to Commission authorization, if any was required. Give date journal entries called for by the Uniform System of Accounts were submitted to the Commission.
4. Important leaseholds (other than leaseholds for natural gas lands) that have been acquired or given, assigned or surrendered: Give effective dates, lengths of terms, names of parties, rents, and other conditions. State name of Commission authorizing lease and give reference to such authorization.
5. Important extension or reduction of transmission or distribution system: State territory added or relinquished and date operations began or ceased and give reference to Commission authorization, if any was required. State also the approximate number of customers added or lost and approximate annual revenues of each class of service. Each natural gas company must also state major new continuing

sources of gas made available to it from purchases, development, purchase contract or otherwise, giving location and approximate total gas volumes available, period of contracts, and other parties to any such arrangements etc.

6. Obligations incurred as a result of issuance of securities or assumption of liabilities or guarantees including issuance of short-term debt and commercial paper having a maturity of one year or less. Give reference to FERC or State Commission authorization, as appropriate, and the amount of obligation or guarantee.

7. Changes in articles of incorporation or amendments to charter: Explain the nature and purpose of such changes or amendments.

8. State the estimated annual effect and nature of any important wage scale changes during the year.

9. State briefly the status of any materially important legal proceedings pending at the end of the year, and the results of any such proceedings culminated during the year.

10. Describe briefly any materially important transactions of the respondent not disclosed elsewhere in this report in which an officer, director, security holder reported on page 106, voting trustee, associated company or known associate of any of these persons was a party or in which any such person had a material interest.

11. (Reserved.)

12. If the important changes during the year relating to the respondent company appearing in the annual report to stockholders are applicable in every respect and furnish the data required by instructions 1 to 11 above, such notes may be attached to this page.

1. None

2. None

3. None

4. None

5. None

6. Decreased amount borrowed on revolving line of credit at Chippewa Valley Bank by \$38,000.00. Balance as of 12/31/03 is \$186,000.00.

Increased amount borrowed on revolving line of credit at National Bank of Commerce by \$89,244.00. Balance as of 12/31/03 is \$460,412.00.

Short-Term Demand Note balance as of 12/31/03 - \$1,500,000.00 - increased by \$5,000.00 since 12/31/02.

7. None

8. None

Name of Respondent	This Report Is:	Date of Report	Year of Report
North Central Power Co., Inc.	(1) <input checked="" type="checkbox"/> An Original (2) <input type="checkbox"/> A Resubmission	(Mo, Da, Yr)	December 31, 2003

IMPORTANT CHANGES DURING THE YEAR (Continued)

9. The Company petitioned the PSCW on October 2, 2000 to abandon the Grimh hydroelectric generating facility at Radisson. PSC Order #4190-EA-100 was issued March 27, 2001 to abandon Grimh Dam. The Company is in negotiations to sell the dam. The Company has been ordered to rebuild or remove the dam by the Department of Natural Resources. Engineering plans to remove are completed and filed with the DNR for approval. A lawsuit by landowners to make the Company rebuild the dam and restore flowage elevation was filed against the Company in September, 2002. This was dismissed in June, 2003 because of proceedings before the DNR. A hearing will be held as a contested case before the DNR.

10. None

Rate case was filed March 18, 2003 requesting 8.15 % increase. Rate Order #4190-ER-103 was issued January 30, 2004 applicable to service rendered on or after February 16, 2004. The order authorized rates of return at 9.45% on average investment and 12.7% on average equity.

Name of Respondent	This Report Is:	Date of Report	Year of Report
North Central Power Co., Inc.	(1) <input checked="" type="checkbox"/> An Original (2) <input type="checkbox"/> A Resubmission	(Mo, Da, Yr)	December 31, 2003

COMPARATIVE BALANCE SHEET (ASSETS AND OTHER DEBITS)

Line No.	Title of Account (a)	Ref. Page No. (b)	Balance at Beginning of Year (c)	Balance at End of Year (d)
1	UTILITY PLANT			
2	Utility Plant (101-106, 114)	200-201	8,537,535	8,961,121
3	Construction Work in Progress (107)	200-201	38,182	46,833
4	TOTAL Utility Plant (Enter Total of lines 2 and 3)		8,575,717	9,007,954
5	(Less) Accum. Prov. for Depr. Amort. Depl. (108, 111, 115)	200-201	2,729,433	2,946,793
6	Net Utility Plant (Enter Total of line 4 less 5)	---	5,846,284	6,061,161
7	Nuclear Fuel (120.1-120.4, 120.6)	202-203		
8	(Less) Accum. Prov. for Amort. of Nucl. Fuel Assemblies (120.5)	202-203		
9	Net Nuclear Fuel (Enter Total of line 7 less 8)	---	0	0
10	Net Utility Plant (Enter Total of lines 6 and 9)	---	5,846,284	6,061,161
11	Utility Plant Adjustments (116)	122		
12	Gas Stored Underground - Noncurrent (117)	---		
13	OTHER PROPERTY AND INVESTMENTS			
14	Nonutility Property (121)	221		
15	(Less) Accum. Prov. for Depr. and Amort. (122)	---		
16	Investments in Associated Companies (123)	---		
17	Investment in Subsidiary Companies (123.1)	224-225		
18	(For Cost of Account 123.1, See Footnote Page 224, line 42)	---		
19	Noncurrent Portion of Allowances	228-228		
20	Other Investments (124)		469	495
21	Special Funds (125-128)	---	15,240	49,277
22	TOTAL Other Property and Investments (Total of lines 14 thru 17,19,21)		15,709	49,772
23	CURRENT AND ACCRUED ASSETS			
24	Cash (131)	---	14,313	1,731
25	Special Deposits (132-134)	---		
26	Working Funds (135)	---	500	500
27	Temporary Cash Investments (136)	---		
28	Notes Receivable (141)	---		
29	Customer Accounts Receivable (142)	---	307,436	343,896
30	Other Accounts Receivable (143)	---	14,940	5,950
31	(Less) Accum. Prov. for Uncollectible Acct.- Credit (144)	---	4,800	4,800
32	Notes Receivable from Associated Companies (145)	---		
33	Accounts Receivable from Associated Companies (146)	---		
34	Fuel Stock (151)	227	8,457	14,181
35	Fuel Stock Expenses Undistributed (152)	227		
36	Residuals (Elec) and Extracted Products	227		
37	Plant Materials and Operating Supplies (154)	227	203,113	205,765
38	Merchandise (155)	227	121	121
39	Other Materials and Supplies (156)	227		
40	Nuclear Materials Held for Sale (157)	202-203/2		
41	Allowances (158.1 and 158.2)	228-228		
42	(Less) Noncurrent Portion of Allowances	---		
43	Stores Expenses Undistributed (163)	227		
44	Gas Stored Underground - Current (164.1)	---		
45	Liquefied Natural Gas Stored and Held for Processing (164.2-164.3)	---		
46	Prepayments (165)	---	104,776	106,921
47	Advances for Gas (166-167)	---		
48	Interest and Dividends Receivable (171)	---		
49	Rents Receivable (172)	---		
50	Accrued Utility Revenues (173)	---	180,858	201,528
51	Miscellaneous Current and Accrued Assets (174)	---		
52	TOTAL Current and Accrued Assets (Enter Total of lines 24 thru 51)		829,714	875,793

Name of Respondent	This Report Is:	Date of Report	Year of Report
North Central Power Co., Inc.	(1) <input checked="" type="checkbox"/> An Original (2) <input type="checkbox"/> A Resubmission	(Mo, Da, Yr)	December 31, 2003

COMPARATIVE BALANCE SHEET (ASSETS AND OTHER DEBITS) (Continued)

Line No.	Title of Account (a)	Ref. Page No. (b)	Balance at Beginning of Year (c)	Balance at End of Year (d)
53	DEFERRED DEBITS			
54	Unamortized Debt Expenses (181)	—	33,188	24,987
55	Extraordinary Property Losses (182.1)	230		
56	Unrecovered Plant and Regulatory Study Costs (182.2)	230	86,204	104,718
57	Other Regulatory Assets (182.3)	232	5,526	5,090
58	Preliminary Survey and Investigation Charges (Electric) (183)	—		
59	Prelim. Sur. and Invest. Charges (Gas) (183.1, 183.2)	—		
60	Clearing Accounts (184)	—		
61	Temporary Facilities (185)	—		
62	Miscellaneous Deferred Debits (186)	233		
63	Deferred Losses from Disposition of Utility Plant (187)	—		
64	Research, Development and Demonstration Expenditures (188)	352-353		
65	Unamortized Loss on Reacquired Debt (189)	—		
66	Accumulated Deferred Income Taxes (190)	234		
67	Unrecovered Purchased Gas Costs (191)	—		
68	TOTAL Deferred Debits (Enter Total of lines 53 thru 66)		124,918	134,795
69	TOTAL Assets and Other Debits (Enter Total of lines 10, 11, 12, 22, 52, and 68)		6,816,625	7,121,521

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North Central Power Co., Inc.		(1) <input checked="" type="checkbox"/> An Original (2) <input type="checkbox"/> A Resubmission		(Mo, Da, Yr)	December 31, 2003

COMPARATIVE BALANCE SHEET (LIABILITIES AND OTHER CREDITS)				
Line No.	Title of Account (a)	Ref. Page No. (b)	Balance at Beginning of Year (c)	Balance at End of Year (d)
1	PROPRIETARY CAPITAL			
2	Common Stock Issued (201)	250-251	1,377,900	1,377,900
3	Preferred Stock Issued (204)	250-251		
4	Capital Stock Subscribed (202, 205)	252		
5	Stock Liability for Conversion (203, 206)	252		
6	Premium on Capital Stock (207)	252		
7	Other Paid-In Capital (208-211)	253		
8	Installments Received on Capital Stock (212)	252		
9	(Less) Discount on Capital Stock (213)	254		
10	(Less) Capital Stock Expense (214)	254		
11	Retained Earnings (215, 215.1, 216)	118-119	1,083,135	1,245,188
12	Unappropriated Undistributed Subsidiary Earnings (216.1)	118-119		
13	(Less) Reacquired Capital Stock (217)	250-251		
14	TOTAL Proprietary Capital (Enter Total of lines 2 thru 13)	---	2,461,035	2,623,088
15	LONG-TERM DEBT			
16	Bonds (221)	256-257	1,925,000	1,710,000
17	(Less) Reacquired Bonds (222)	256-257		
18	Advances from Associated Companies (223)	256-257		
19	Other Long-Term Debt (224)	256-257		
20	Unamortized Premium on Long-Term Debt (225)	---		
21	(Less) Unamortized Discount on Long-Term Debt - Debit (226)	---		
22	TOTAL Long-Term Debt (Enter Total of lines 16 thru 21)	---	1,925,000	1,710,000
23	OTHER NONCURRENT LIABILITIES			
24	Obligations Under Capital Leases - Noncurrent (227)	---		
25	Accumulated Provision for Property Insurance (228.1)	---		
26	Accumulated Provision for Injuries and Damages (228.2)	---		
27	Accumulated Provision for Pensions and Benefits (228.3)	---		
28	Accumulated Miscellaneous Operating Provisions (228.4)	---		
29	Accumulated Provision for Rate Refunds (229)	---		
30	TOTAL Other Noncurrent Liabilities (Enter Total of lines 24 thru 29)		0	0
31	CURRENT AND ACCRUED LIABILITIES			
32	Notes Payable (231)	---	2,090,168	2,146,411
33	Accounts Payable (232)	---	211,317	246,179
34	Notes Payable to Associated Companies (233)	---		
35	Accounts Payable to Associated Companies (234)	---		
36	Customer Deposits (235)	---	9,770	8,717
37	Taxes Accrued (236)	262-263	(181,644)	(30,159)
38	Interest Accrued (237)	---	30,619	28,849
39	Dividends Declared (238)	---		
40	Matured Long-Term Debt (239)	---		
41	Matured Interest (240)	---		
42	Tax Collections Payable (241)	---	4,547	21,419
43	Miscellaneous Current and Accrued Liabilities (242)	---	65,213	74,609
44	Obligations Under Capital Leases-Current (243)	---		
45	TOTAL Current and Accrued Liabilities (Enter Total of lines 32 thru 44)		2,229,990	2,496,025

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COMPARATIVE BALANCE SHEET (LIABILITIES AND OTHER CREDITS) (Continued)

Line No.	Title of Account (a)	Ref. Page No. (b)	Balance at Beginning of Year (c)	Balance at End of Year (d)
46	DEFERRED CREDITS			
47	Customer Advances for Construction (252)		1,131	
48	Accumulated Deferred Investment Tax Credits (255)	266-267	42,379	38,366
49	Deferred Gains from Disposition of Utility Plant (256)			
50	Other Deferred Credits (253)	269	4,737	4,300
51	Other Regulatory Liabilities (254)	278		
52	Unamortized Gain on Reacquired Debt (257)	---		
53	Accumulated Deferred Income Taxes (281-283)	272-277	152,353	249,742
54	TOTAL Deferred Credits (Enter Total of lines 47 thru 53)		200,600	292,408
55				
56				
57				
58				
59				
60				
61				
62				
63				
64				
65				
66				
67				
68	TOTAL Liabilities and Other Credits (Enter Total of lines 14, 22, 30, 45 and 54)		6,816,625	7,121,521

Name of Respondent	This Report Is:	Date of Report	Year of Report
North Central Power Co., Inc.	(1) <input checked="" type="checkbox"/> An Original (2) <input type="checkbox"/> A Resubmission	(Mo, Da, Yr)	December 31, 2003

STATEMENT OF INCOME FOR THE YEAR

1. Report amounts for accounts 412 and 413, Revenue and Expenses from Utility Plant Leased to Others, in another utility column (i, k, m, o) in a similar manner to a utility department. Spread the amount(s) over lines 01 thru 24 as appropriate. Include these amounts in columns (c) and (d) totals.

2. Report amounts in account 414, Other Utility Operating Income, in the same manner as accounts 412 and 413 above.

3. Report data for lines 7, 9, and 10 for Natural Gas companies using accounts 404.1, 404.2, 404.3, 407.1, and 407.2.

4. Use page 122 for important notes regarding the statement of income or any account thereof.

5. Give concise explanations concerning unsettled rate proceedings where a contingency exists such that refunds of a material amount may need to be made to the utility's customers or which may result in a material refund to the utility with respect to power or gas purchases. State for each year affected the gross revenues or costs to which the contingency relates and the tax effects together with an explanation of the major factors which affect the rights of the utility to retain such revenues or recover amounts paid with respect to power and gas purchases.

6. Give concise explanations concerning significant

Line No.	Account (a)	(Ref.) Page No. (b)	TOTAL	
			Current Year (c)	Previous Year (d)
1	UTILITY OPERATING INCOME			
2	Operating Revenues (400)	300-301	3,328,714	3,185,761
3	Operating Expenses			
4	Operation Expenses (401)	320-323	2,058,304	1,883,672
5	Maintenance Expenses (402)	320-323	210,144	216,542
6	Depreciation Expense (403)	336-338	287,601	392,974
7	Amortization & Depletion of Utility Plant (404-405)	336-338	0	0
8	Amortization of Utility Plant Acquisition Adj. (406)	336-338	0	0
9	Amortization of Property Losses, Unrecovered Plant and Regulatory Study Costs (407)		0	45,100
10	Amortization of Conversion Expenses (407)		0	0
11	Regulatory Debits (407.3)		0	0
12	(Less) Regulatory Credits (407.4)		0	0
13	Taxes Other Than Income Taxes (408.1)	262-263	123,408	115,170
14	Income Taxes - Federal (409.1)	262-263	141,879	20,024
15	- Other (409.1)	262-263	0	0
16	Provision for Deferred Income Taxes (410.1)	234, 272-277	0	0
17	(Less) Provision for Deferred Income Taxes - Cr. (411.1)	234, 272-277	0	0
18	Investment Tax Credit Adjustment - Net (411.4)	266	(4,013)	(5,072)
19	(Less) Gains from Disposition of Utility Plant (411.6)		0	0
20	Losses from Disposition of Utility Plant (411.7)		0	0
21	(Less) Gains from Disp. of Allowances (411.8)		0	0
22	Losses from Disposition of Allowances (411.9)		0	0
23	TOTAL Utility Operating Expenses (Enter Total of lines 4 thru 22)		2,817,323	2,668,410
24	Net Utility Operating Income (Enter Total of line 2 less 19) (Carry forward to page 117, line 25)		511,391	517,351

Name of Respondent	This Report Is:	Date of Report	Year of Report
North Central Power Co., Inc.	(1) <input checked="" type="checkbox"/> An Original (2) <input type="checkbox"/> A Resubmission	(Mo, Da, Yr)	December 31, 2003

STATEMENT OF INCOME FOR THE YEAR (Continued)

amounts of any refunds made or received during the year resulting from settlement of any rate proceeding affecting revenues received or costs incurred for power or gas purchases, and a summary of the adjustments made to balance sheet, income, and expense accounts.

7. If any notes appearing in the report to stockholders are applicable to this Statement of Income, such notes may be attached at page 122.

8. Enter on page 122 a concise explanation of only those changes in accounting methods made during the year which had an effect on net income, including the basis of

allocations and apportionments from those used in the preceding year. Also give the approximate dollar effect of such changes.

9. Explain in a footnote if the previous year's figures are different from that reported in prior reports.

10. If the columns are insufficient for reporting additional utility departments, supply the appropriate account titles, lines 1 to 19, and report the information in the blank space on page 122 or in a supplemental statement.

ELECTRIC UTILITY		GAS UTILITY		OTHER UTILITY		Line No.
Current Year (e)	Previous Year (f)	Current Year (g)	Previous Year (h)	Current Year (i)	Previous Year (j)	
						1
3,328,714	3,185,761					2
						3
2,058,304	1,883,672					4
210,144	216,542					5
287,601	392,974					6
						7
						8
						9
	45,100					10
						11
						12
123,408	115,170					13
141,879	20,024					14
						15
						16
						17
(4,013)	(5,072)					18
						19
						20
						21
						22
2,817,323	2,668,410	0	0	0	0	23
511,391	517,351	0	0	0	0	24

Name of Respondent		This Report Is:		Date of Report	Year of Report
North Central Power Co., Inc.		<input checked="" type="checkbox"/> (1) <input checked="" type="checkbox"/> An Original <input type="checkbox"/> (2) <input type="checkbox"/> A Resubmission		(Mo, Da, Yr)	December 31, 2003
STATEMENT OF INCOME FOR THE YEAR (Continued)					
Line No.	Account (a)	Ref. Page No. (b)	TOTAL Current Year (c)	Previous Year (d)	
25	Net Utility Operating Income (Carried forward from page 114)	---	511,391	517,351	
26	Other Income and Deductions				
27	Other Income				
28	Nonutility Operating Income				
29	Revenues From Merchandising, Jobbing and Contract Work (415)		3,419	6,630	
30	(Less) Costs and Exp. of Merchandising, Job. & Contract Work (416)		(1,110)	(5,248)	
31	Revenues From Nonutility Operations (417)				
32	(Less) Expenses of Nonutility Operations (417.1)				
33	Nonoperating Rental Income (418)				
34	Equity in Earnings of Subsidiary Companies (418.1)	119			
35	Interest and Dividend Income (419)		304	1,347	
36	Allowance for Other Funds Used During Construction (419.1)				
37	Miscellaneous Nonoperating Income (421)		32	70	
38	Gain on Disposition of Property (421.1)				
39	TOTAL Other Income (Enter Total of lines 29 thru 38)		2,645	2,799	
40	Other Income Deductions				
41	Loss on Disposition of Property (421.2)		1,545	4,616	
42	Miscellaneous Amortization (425)	340			
43	Miscellaneous Income Deductions (426.1-426.5)	340	414	240	
44	TOTAL Other Income Deductions (Total of lines 41 thru 43)		1,959	4,856	
45	Taxes Applicable to Other Income and Deductions				
46	Taxes Other Than Income Taxes (408.2)	262-263			
47	Income Taxes - Federal (409.2)	262-263		(990)	
48	Income Taxes - Other (409.2)	262-263		(250)	
49	Provision for Deferred Income Taxes (410.2)	234, 272-277			
50	(Less) Provision for Deferred Income Taxes - Credit (411.2)	234, 272-277			
51	Investment Tax Credit Adjustment - Net (411.5)				
52	(Less) Investment Tax Credits (420)				
53	TOTAL Taxes on Other Income and Deduct (Total of 46 thru 52)		0	(1,240)	
54	Net Other Income and Deductions (Enter Total of lines 39, 44, 53)		686	(817)	
55	Interest Charges				
56	Interest on Long-Term Debt (427)		142,949	109,473	
57	Amortization of Debt Discount and Expense (428)		8,202	7,152	
58	Amortization of Loss on Reacquired Debt (428.1)				
59	(Less) Amortization of Premium on Debt - Credit (429)				
60	(Less) Amortization of Gain on Reacquired Debt - Credit (429.1)				
61	Interest on Debt to Associated Companies (430)	340			
62	Other Interest Expense (431)	340	80,374	107,904	
63	(Less) Allowance for Borrowed Funds Used During Construction-Cr.(432)				
64	Net Interest Charges (Enter Total of lines 56 thru 63)		231,525	224,529	
65	Income Before Extraordinary Items (Total of lines 25, 54, and 63)		280,552	292,005	
66	Extraordinary Items				
67	Extraordinary Income (434)				
68	(Less) Extraordinary Deductions (435)				
69	Net Extraordinary Items (Enter Total of line 67 less line 68)		0	0	
70	Income Taxes - Federal and Other (409.3)	262-263			
71	Extraordinary Items After Taxes (Enter Total of line 69 less line 70)		0	0	
72	Net Income (Enter Total of lines 65 and 71)		280,552	292,005	

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North Central Power Co., Inc.	(1) <input checked="" type="checkbox"/> An Original (2) <input type="checkbox"/> A Resubmission	(Mo, Da, Yr)	December 31, 2003

STATEMENT OF RETAINED EARNINGS FOR THE YEAR

1. Report all changes in appropriated retained earnings, unappropriated retained earnings, and unappropriated undistributed subsidiary earnings for the year.

2. Each credit and debit during the year should be identified as to the retained earnings account in which recorded (Accounts 433, 436-439 inclusive). Show the contra primary account affected in column (b).

3. State the purpose and amount for each reservation or appropriation of retained earnings.

4. List first account 439, Adjustments to Retained Earnings, reflecting adjustments to the opening balance of retained earnings. Follow by credit, then debit items in that order.

5. Show dividends for each class and series of capital stock.

6. Show separately the State and Federal income tax effect of items shown in Account 439, Adjustments to Retained Earnings.

7. Explain in a footnote the basis for determining the amount reserved or appropriated. If such reservation or appropriation is to be recurrent, state the number and annual amounts to be reserved or appropriated as well as the totals eventually to be accumulated.

8. If any notes appearing in the report to stockholders are applicable to this statement, attach them at page 122.

Line No.	Item (a)	Contra Primary Account Affected	Current Year (c)	Previous Year (d)
UNAPPROPRIATED RETAINED EARNINGS (Account 216)				
1	Balance - Beginning of Year		1,083,135	909,630
2	Changes (Identify by prescribed retained earnings accounts)			
3	Adjustments to Retained Earnings (Account 439)			
4	Credit:			
5	Credit:			
6	Credit:			
7	Credit:			
8	Credit:			
9	TOTAL Credits to Retained Earnings (Account 439) (Total of lines 4 thru 8)		0	0
10	Debit:			
11	Debit:			
12	Debit:			
13	Debit:			
14	Debit:			
15	TOTAL Debits to Retained Earnings (Account 439) (Total of lines 10 thru 14)		0	0
16	Balance Transferred from Income (Account 433 less Acct 418.1)(NOTE 2, PAGE 119)		280,552	292,005
17	Appropriations of Retained Earnings (Account 436)			
18				
19				
20				
21				
22	TOTAL Appropriations of Retained Earnings (Account 436)(Total of lines 18-21)		0	0
23	Dividends Declared - Preferred Stock (Account 437)			
24				
25				
26				
27				
28				
29	TOTAL Dividends Declared-Preferred Stock (Account 437)(Total of Lines 24-28)		0	0
30	Dividends Declared - Common Stock (Account 438)			
31	Semi-Annual Cash Dividends Paid		118,499	118,500
32				
33				
34				
36	TOTAL Dividends Declared - Common Stock (Account 438)(Total of lines 31-35)		118,499	118,500
37	Transfers from Acct. 216.1, Unappropriated Undistributed Subsidiary Earnings			
38	Balance - End of Year (Total of lines 01, 09, 15, 16, 22, 29, 36 and 37)		1,245,188	1,083,135

Name of Respondent		This Report Is:	Date of Report	Year of Report
North Central Power Co., Inc.		(1) <input checked="" type="checkbox"/> An Original	(Mo, Da, Yr)	
		(2) <input type="checkbox"/> A Resubmission		December 31, 2003

STATEMENT OF RETAINED EARNINGS FOR THE YEAR (Continued)				
Line No.	Item (a)	Current Year (b)	Previous Year (c)	
APPROPRIATED RETAINED EARNINGS (Account 215)				
State balance and purpose of each appropriated retained earnings amount at end of year and give accounting entries for any applications of appropriated retained earnings during the year.				
39				
40				
41				
42				
43				
44				
45	TOTAL Appropriated Retained Earnings (Account 215)			
APPROPRIATED RETAINED EARNINGS - AMORTIZATION RESERVE, FEDERAL (Account 215.1)				
State below the total amount set aside through appropriations of retained earnings, as of the end of the year, in compliance with the provisions of Federally granted hydroelectric project licenses held by the respondent. If any reductions or changes other than the normal annual credits hereto have been made during the year, explain such items in a footnote.				
46	TOTAL Appropriated Retained Earnings - Amortization Reserve, Federal (Account 215.1)			
47	TOTAL Appropriated Retained Earnings (Account 215, 215.1) (Enter Total of lines 45 and 46)	0	0	
48	TOTAL Retained Earnings (Account 215, 215.1, 216) (Enter Total of lines 38 and 47)	1,245,188	1,083,135	
UNAPPROPRIATED UNDISTRIBUTED SUBSIDIARY EARNINGS (Account 216.1)				
49	Balance - Beginning of Year (Debit or Credit)			
50	Equity in Earnings for Year (Credit) (Account 418.1)			
51	(Less) Dividends Received (Debit)			
52	Other Changes (Explain)			
53	Balance - End of Year (Total of lines 49 thru 52)	0	0	

Name of Respondent	This Report Is:	Date of Report	Year of Report
North Central Power Co., Inc.	(1) [X] An Original (2) [] A Resubmission	(Mo, Da, Yr)	December 31, 2003

STATEMENT OF CASH FLOWS

1. If the notes to the cash flow statement in the respondents annual stockholders report are applicable to this statement, such notes should be attached to page 122. Information about noncash investing and financing activities should be provided on page 122. Provide also on page 122 a reconciliation between "Cash and Cash Equivalents at End of Year" with related amounts on the balance sheet.

2. Under "Other" specify significant amounts and group others.

3. Operating Activities - Other: Include gains and losses pertaining to operating activities only. Gains and losses pertaining to investing and financing activities should be reported in those activities. Show on page 122 the amounts of interest paid (net of amounts capitalized) and income taxes paid.

Line No.	Description (See Instructions for Explanation of Codes) (a)	Current Year Amounts (b)	Previous Year Amounts (c)
1	Net Cash Flow from Operating Activities:		
2	Net Income (Line 72(c) on page 117)	280,552	292,005
3	Noncash Charges (Credits) to Income:		
4	Depreciation and Depletion	475,959	443,050
5	Amortization of (Specify):	20,842	71,230
6	Employee Benefits	4,885	7,438
7			
8	Deferred Income Taxes (Net)		
9	Investment Tax Credit Adjustment (Net)	(4,013)	(5,072)
10	Net (Increase) Decrease in Receivables	101,199	(179,436)
11	Net (Increase) Decrease in Inventory	(8,376)	43,388
12	Net (Increase) Decrease in Allowances Inventory		
13	Net Increase (Decrease) in Payables and Accrued Expenses	51,323	(18,896)
14	Net (Increase) Decrease in Other Regulatory Assets		
15	Net Increase (Decrease) in Other Regulatory Liabilities		
16	(Less) Allowance for Other Funds Used During Construction - Equity		
17	(Less) Undistributed Earnings from Subsidiary Companies		
18	Other:		
19			
20			
21			
22	Net Cash Provided by (Used in) Operating Activities (Total of lines 2 thru 21)	922,371	653,707
23			
24	Cash Flows from Investment Activities:		
25	Construction and Acquisition of Plant (including land):		
26	Gross Additions to Utility Plant (less nuclear fuel)	(699,949)	(1,036,482)
27	Gross Additions to Nuclear Fuel		
28	Gross Additions to Common Utility Plant		
29	Gross Additions to Nonutility Plant		
30	(Less) Allowance for Other Funds Used During Construction - Equity		
31	Other: Contributions in Aid of Construction	93,740	58,572
32	Sale of Dams	(18,514)	(42,564)
33	Salvage 2,143 and other -26	2,117	3,033
34	Cash Outflows for Plant (Total of lines 26 thru 33)	(622,606)	(1,017,441)
35			
36	Acquisition of Other Noncurrent Assets (d)		
37	Proceeds from Disposal of Noncurrent Assets (d) Fixed assets		
38	Investments		
39	Investments in and Advances to Assoc. and Subsidiary Companies		
40	Contributions and Advances from Assoc. and Subsidiary Companies		
41	Disposition of Investments in (and Advances to)		
42	Associated and Subsidiary Companies		
43			
44	Purchase of Investment Securities (a)		
45	Proceeds from Sales of Investment Securities (a)		

Name of Respondent	This Report Is:	Date of Report	Year of Report
North Central Power Co., Inc.	(1) <input checked="" type="checkbox"/> An Original (2) <input type="checkbox"/> A Resubmission	(Mo, Da, Yr)	December 31, 2003

STATEMENT OF CASH FLOWS (Continued)

<p>4. Investing Activities</p> <p>Include at Other (line 31) net cash outflow to acquire other companies. Provide a reconciliation of assets acquired with liabilities assumed on page 122.</p> <p>Do not include on this statement the dollar amount of leases capitalized per US of A General Instruction 20; instead provide a reconciliation of the dollar amount of leases capitalized with the plant cost on page 122.</p>	<p>5. Codes used:</p> <p>(a) Net proceeds or payments.</p> <p>(b) Bonds, debentures and other long term debt.</p> <p>(c) Include commercial paper.</p> <p>(d) Identify separately such items as investments, fixed assets, intangibles, etc.</p>
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6. Enter on page 122 clarifications and explanations.

Line No.	Description (See Instructions for Explanation of Codes) (a)	Current Year Amounts (b)	Previous Year Amounts (c)
46	Loans Made or Purchased		
47	Collections on Loans		
48			
49	Net (Increase) Decrease in Receivables		
50	Net (Increase) Decrease in Inventory		
51	Net Increase (Decrease) in		
52	Allowances Held for Speculation		
53	Net Increase (Decrease) in Payables and Accrued Expenses-Construction		
54	Other:		
55			
56	Net Cash Provided by (Used in) Investing Activities		
57	(Total of lines 34 thru 55)	(622,606)	(1,017,441)
58			
59	Cash Flows from Financing Activities:		
60	Proceeds from Issuance of:		
61	Long-Term Debt (b)		1,500,000
62	Preferred Stock		
63	Common Stock		
64	Other: Debt Issue Costs		(25,186)
65			
66	Net Increase in Short-Term Debt (c)	56,242	(764,832)
67	Other: Increase (Decrease) in Customer Deposits	(1,053)	3,727
68			
69			
70	Cash Provided by Outside Sources (Total of lines 61 thru 69)	55,189	713,709
71			
72	Payment for Retirement of:		
73	Long-Term Debt (b)	(215,000)	(215,000)
74	Preferred Stock		
75	Common Stock		
76	Other:		
77			
78	Net Decrease in Short-Term Debt (c)		
79			
80	Dividends on Preferred Stock		
81	Dividends on Common Stock	(118,499)	(118,500)
82	Net Cash Provided by (Used in) Financing Activities		
83	(Total of lines 70 thru 81)	(278,310)	380,209
84			
85	Net Increase (Decrease) in Cash and Cash Equivalents		
86	(Total of lines 22, 57, and 83)	21,455	16,475
87			
88	Cash and Cash Equivalents at Beginning of Year	30,053	13,578
89			
90	Cash and Cash Equivalents at End of Year	51,508	30,053

Name of Respondent	This Report Is:	Date of Report	Year of Report
North Central Power Co., Inc.	(1) <input checked="" type="checkbox"/> An Original	(Mo, Da, Yr)	
	(2) <input type="checkbox"/> A Resubmission		December 31, 2003

NOTES TO FINANCIAL STATEMENTS

1. Use the space below for important notes regarding the Balance Sheet, Statement of Income for the year, Statement of Retained Earnings for the year, and Statement of Cash Flows, or any account thereof. Classify the notes according to each basic statement, providing a subheading for each statement except where a note is applicable to more than one statement.
2. Furnish particulars (details) as to any significant contingent assets or liabilities existing at end of year, including a brief explanation of any action initiated by the Internal Revenue Service involving possible assessment of additional income taxes of material amount, or of a claim for refund of income taxes of a material amount initiated by the utility. Give also a brief explanation of any dividends in arrears on cumulative preferred stock.
3. For Account 116, Utility Plant Adjustments, explain the origin of such amount, debits and credits during the year, and plan of disposition contemplated, giving references to Commission orders or other authorizations respecting classification of amounts as plant adjustments and requirements as to disposition thereof.
4. Where Accounts 189, Unamortized Loss on Reacquired Debt, and 257, Unamortized Gain on Reacquired Debt, are not used, give an explanation, providing the rate treatment given these items. See General Instruction 17 of the Uniform System of Accounts.
5. Give a concise explanation of any retained earnings restrictions and state the amount of retained earnings affected by such restrictions.
6. If the notes to financial statements relating to the respondent company appearing in the annual report to the stockholders are applicable and furnish the data required by instructions above and on pages 114-121, such notes may be attached hereto.

See Auditor's Notes Attached

NORTH CENTRAL POWER CO., INC.

NOTES TO FINANCIAL STATEMENTS

December 31, 2003 and 2002

(1) THE ENTITY

North Central Power Co., Inc. is a public utility providing electric service to customers in 23 townships and villages of north central Wisconsin, with its headquarters in Radisson, Wisconsin. The company is regulated by the Wisconsin Public Service Commission, and therefore subject to fixed billing rates except as modified by properly approved rate cases filed before the Commission. Tariffs of the Company are designed by the Public Service Commission to provide for a return to the Company of all allowable costs, as well as an approved return on stockholders equity.

(2) SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

This summary of significant accounting policies of North Central Power Co., Inc. is presented to assist in understanding the Company's financial statements. The financial statements and notes are representations of the Company's management who is responsible for their integrity and objectivity. These accounting policies conform to generally accepted accounting principles and have been consistently applied in the preparation of the financial statements.

(a) Utility plant is stated at cost.

Depreciation has been computed using straight-line rates prescribed by the Wisconsin Public Service Commission for this Company, applied to the various classes of depreciable property on a half-year convention. Depreciation expense is adjusted for the normalization of tax savings resulting from the use of accelerated cost recovery methods on corporate income tax returns.

It is the general policy of the Company to charge the cost of repairs and minor replacements to the appropriate operating expense and to capitalize the cost of renewals and betterments. The recorded cost of depreciable plant retired, or otherwise disposed of, and the cost of removal, less salvage, is charged to accumulated depreciation.

(b) Accounts receivable are reported on the balance sheet net of reserves for uncollectible accounts. These reserves are based on managements evaluation of the receivables after bad debt write-offs, and represent approximately 1.5% of outstanding customer accounts. Service charges are added monthly to accounts over 30 days old, with this income recognized currently. When accounts are deemed uncollectible by management, they are written off as bad debts at actual value including accrued service charges.

(c) Unbilled revenues represent the proportionate share of January, 2004 and 2003 billings related to estimated energy supplied during December, 2003 and 2002.

(d) Inventories of materials and supplies are recorded at average cost and merchandise inventories at cost. Use of inventoried items is recorded on the first in, first out basis.

NORTH CENTRAL POWER CO., INC.

NOTES TO FINANCIAL STATEMENTS

December 31, 2003 and 2002

(2) **SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES – Continued**

- (e) Deferred charges include bond issuance expenses which are being amortized over the lives of the issues to which they pertain. The Company's utility operations are also subject to the provisions of SFAS 71, 'Accounting for the Effects of Certain Types of Regulation'. Also included as deferred charges are capitalized costs which are probable of recovery in future rates. (see Note 10)
- (f) Earnings per share of common stock are computed on the basis of the number of shares outstanding at the end of the year.
- (g) The Company follows the practice of amortizing Federal investment tax credits over the life of the respective assets.
- (h) The Company follows the accrual basis method of accounting, wherein revenues are recorded when earned and expenditures when incurred.
- (i) The preparation of financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect certain reported amounts and disclosures. Accordingly, actual results could differ from those estimates.
- (j) The Company considers all investments with maturities of three months or less to be cash equivalents.
- (k) The Company expenses advertising costs as they are incurred. Advertising expenses for the years ended December 31, 2003 and 2002 were \$4,940 and \$4,997.

(3) **DEMAND NOTES PAYABLE**

	<u>2003</u>	<u>2002</u>
Notes payable, bank 4.00% and 4.25%	\$ 460,410	\$ 371,168
Notes payable, bank, 4.00% and 4.25%	186,000	224,000
Notes payable, individuals, 4.0% and 4.0%	1,500,000	1,495,000
TOTALS	<u>\$ 2,146,410</u>	<u>\$ 2,090,168</u>

The company has available bank lines of credit totaling \$1,400,000 of which \$646,410 is outstanding at December 31, 2003.

NORTH CENTRAL POWER CO., INC.

NOTES TO FINANCIAL STATEMENTS

December 31, 2003 and 2002

(4) LONG-TERM DEBT

Long-term debt consists of First Mortgage Serial bonds issued under an original trust indenture dated May 1, 1955 and supplemental trust indentures thereafter.

First mortgage bonds:

Series	Int. rate	Issue date	Maturity date	Annual pmts.	Original Issue	Outstanding	
						12-31-03	12-31-02
D	8.83%	11-8-94	9-1-04	See below	\$ 1,500,000	\$ 210,000	\$ 425,000
E	7.45%	6-20-02	6-1-12	See below	\$ 1,500,000	1,500,000	1,500,000
Current maturities						(210,000)	(215,000)
Long term portion						\$ 1,500,000	\$ 1,710,000

Current maturities of the Series D bond issue are scheduled at \$215,000 on each September 1 of 1998-2003 and \$210,000 on September 1, 2004. Payments on the Series E bond issue are scheduled at \$214,286 on each June 1 of 2006 through 2012.

Interest and principle maturities for the next five years on all long-term debt are as follows:

	Interest	Principle	Total
2004	\$ 124,112	\$ 210,000	\$ 334,112
2005	111,750	0	111,750
2006	103,768	214,286	318,054
2007	87,804	214,286	302,090
2008	71,839	214,286	286,125
Thereafter	127,714	857,142	984,856
	<u>\$ 626,987</u>	<u>\$ 1,710,000</u>	<u>\$2,336,987</u>

(5) OPERATING RATIOS

The ratio of operating earnings to average investment in net utility plant and materials inventory was 8.29% for 2003 and 8.98% for 2002. The net earnings represent a return on average stockholders' equity of 11.04% and 12.30% for the years 2003 and 2002 respectively. On January 6, 1998 the Public Service Commission of Wisconsin authorized the Company to earn 11.62% on average investment and 13.75% on average equity and authorized increases in the Company's electric rates which averaged 9.02%, effective with sales after that date.

NORTH CENTRAL POWER CO., INC.

NOTES TO FINANCIAL STATEMENTS

December 31, 2003 and 2002

(6) **INCOME TAXES**

Income tax provisions for the years 2003 and 2002 were computed as follows:

	<u>2003</u>	<u>2002</u>
Net income	\$ 280,552	\$ 292,005
Federal income taxes	15,154	14,176
Contributions in Aid of Construction, net	114,460	77,548
Other adjustments	100	100
Amortized ITC	(4,013)	(5,072)
Depreciation and timing adjustments	(332,010)	(309,943)
Accrued employee benefits	<u>4,886</u>	<u>7,438</u>
Taxable income	<u>\$ 79,129</u>	<u>\$ 76,252</u>

Standard Federal and State income tax rates resulted in income tax liabilities as follows:

	<u>2003</u>	<u>2002</u>
Income tax liability	\$ 44,490	\$ 43,476
Allocated to non-operating items	-	134
Allocated to contributions for construction	(39,753)	(18,808)
Allocated to employee benefits	(3,152)	(4,799)
Allocated to depreciation	<u>140,294</u>	<u>143,105</u>
Income taxes charged to operations	<u>\$ 141,879</u>	<u>\$ 223,988</u>

(7) **CREDIT RISKS**

At December 31, 2003, 12.01% of the Company's trade receivables were aged over 90 days. At December 31, 2002, 11.17%.

Also, at December 31, 2003 the Company had deposits of \$190,946 in one bank. With FDIC insurance at \$100,000, this leaves \$90,946 uninsured. At December 31, 2002 the uninsured amount with this bank was \$-0-.

NORTH CENTRAL POWER CO., INC.

NOTES TO FINANCIAL STATEMENTS

December 31, 2003 and 2002

(8) DEFERRED TAXES

Corporate taxes are paid on customer contributions in aid to construction in the year the contributions are received. These taxes are then amortized against current operations over the average life of the affected plant accounts.

Deferred tax debits are also recorded to recognize the tax attributes of accrued employee benefit liabilities recognized on the financial statements but not deducted for tax purposes.

	<u>CIAC</u>	<u>EMPLOYEE BENEFITS</u>	<u>TOTAL</u>
December 31, 2001	\$ 416,770	\$ 17,675	\$ 434,445
Additions	37,785	4,799	42,584
Amortization	(18,977)	-	(18,977)
December 31, 2002	435,578	22,474	458,052
Additions	60,473	3,152	63,625
Amortization	(20,720)	-	(20,720)
December 31, 2003	<u>\$ 475,331</u>	<u>\$ 25,626</u>	<u>\$ 500,957</u>

Depreciation adjustments between tax methods and book charges result in income tax effects. These income tax effects are recorded as deferred tax credits. Also, in 1987, the federal corporation income tax rate change caused necessary adjustments to book/tax depreciation income tax effects for 1981-1986. This rate change adjustment is being amortized over the lives of each plant account.

December 31, 2001	\$ 468,427
Additions	146,105
Amortization	(1,106)
Rate change adjustment	(3,021)
December 31, 2002	610,405
Additions	142,317
Amortization	(1,106)
Rate change adjustment	(917)
December 31, 2003	<u>\$ 750,699</u>

The net effect of all deferred tax entries, at December 31, 2003 and 2002 was \$249,742 and \$152,353.

NORTH CENTRAL POWER CO., INC.

NOTES TO FINANCIAL STATEMENTS

December 31, 2003 and 2002

(9) **PENSION PLANS**

The company maintains a non-contributory defined benefit pension plan which covers all full-time employees of eligible age. Annual contributions are determined by actuarial valuations prepared by an independent consultant, and are based upon a frozen entry age normal funding method. Required contributions for 2003 and 2002 were \$64,046 and \$54,645. All contributions are paid to and invested by the Travelers Insurance Company.

At December 31, 2003, the current value of plan assets was \$679,666 while the projected benefit obligation was \$796,195; this deficit of \$116,529 is reduced by unrecognized transition amount of \$113,152, unrecognized prior service cost of \$72,438 and unrecognized net gain of (\$8,711) to leave an unrecorded prepaid pension cost of \$77,772. Relevant factors used in determining the projected benefit obligation are discount rate at 7.50%, expense loading at 3.0%, and retirement age at 65. Annual wage increases are projected at 5.5%, and the long-term rate of return is estimated at 7.50%. Benefits to retirees are calculated at 1.5% of the employees average monthly earnings at the determination date, multiplied by years of service since May 1, 1973. All benefits are funded through allocated insurance contracts, leaving the Company with no liability to the plan once a retiree is annuitized.

Valuation of the defined benefit plan by the terms of SFAS 87 results in net periodic pension costs for the years 2003 and 2002 that differ from actuarially computed contributions. For those years, service cost of \$45,778 and \$41,570, interest cost of \$52,415 and \$45,020, return on assets of (\$32,295) and (\$30,750), and net amortization and deferral of (\$8,306) and of (\$3,534) result in net periodic pension costs of \$57,592 and \$52,306. The projected benefit obligation was \$796,195 and \$684,207 at December 31, 2003 and 2002 while the fair value of plan assets was \$679,666 and \$588,670. While the projected benefit obligation does exceed the fair value of plan assets, that fair value does exceed the accumulated benefit obligation and the vested benefit obligation.

The Company also maintains a defined contribution 401K pension plan. Employee contributions to this plan are partially matched by Company contributions. Beginning July, 1999, for each dollar of employee contribution up to a maximum of 5% of employee payroll, the Company adds 2% to the contribution. The Company's exposure is a maximum of .1% of employee payroll. This plan is available to all full time Company employees. Contributions are all deposited with an outside plan trustee, who is responsible for all investing, payment of proceeds, and reporting. Company matching contributions for 2003 and 2002 were \$5,568 and \$5,441.

NORTH CENTRAL POWER CO., INC.

NOTES TO FINANCIAL STATEMENTS

December 31, 2003 and 2002

(10) REGULATORY MATTERS

Provisions of SFAS 106 caused the Company to quantify its post retirement benefits other than pensions. The Company maintained only one plan, a supplemental health insurance benefit plan, which was cancelled April 1, 1993. At December 31, 2003, the present value of the post retirement benefits expected to be paid was \$5,090, and at December 31, 2002 \$5,526. This amount is recorded as a liability under 'employee benefits' and the offsetting entry is to 'regulatory asset'. This 'regulatory asset' represents expenses which the Company will be allowed to recover in future revenue rates. The cost recognized during 2003 and 2002 under this plan was \$864 each year.

The Company capitalizes as deferred charges costs which have been incurred which are probable of recovery in future rates. A detail of deferred charges follows:

	<u>2003</u>	<u>2002</u>
Grimh dam licensing	\$ 0	\$ 0
Grimh dam unrecovered cost	<u>104,718</u>	<u>86,204</u>
	<u>\$104,718</u>	<u>\$ 86,204</u>

Also included in deferred charges are unamortized debt issuance expenses of \$24,987 and \$33,188 in 2003 and 2002.

(11) EQUITY RESTRICTIONS

The Series D bond indenture requires that while these bonds are outstanding, the Company will maintain funded debt at a level no greater than 65% of total capitalization; the Company will maintain tangible net worth of not less than \$1,300,000; and that the Company will not pay dividends in excess of 85% of accumulated net income after December 31, 1993. No violations of these restrictions have occurred.

The series E bond indenture requires that while these bonds are outstanding, the Company will maintain funded debt at a level no greater than 65% of total capitalization; the Company will maintain tangible net worth of not less than \$2,000,000; the Company will make plant capital and maintenance expenditures that average at least two times the depreciation expense for any three year period; and that the Company will not pay dividends in excess of 85% of accumulated net income after June 30, 2002. No violations of these restrictions have occurred.

NORTH CENTRAL POWER CO., INC.

NOTES TO FINANCIAL STATEMENTS

December 31, 2003 and 2002

(12) GRIMH DAM

The Company closed on the sale of its hydraulic generation facilities in April, 2001. Only the Grimh dam remains an asset of the Company, since it is non-operational and was not desired by the buyers. Total sale price for the sale of these facilities was \$901,787, which resulted in a minimal loss of \$1,531 to the Company after closing costs and undepreciated plant were considered.

The Grimh dam has not been in service for the production of electricity since 1997. An order of abandonment has been approved by the Public Service Commission. An estimate of \$213,000 has been received for removal of the dam. The Company is prepared to give the dam plus \$213,000 to any interested party. The net book value of the Grimh dam has been removed from plant in service and was presented at December 31, 2001 as \$43,640 of deferred costs awaiting future rate recovery.

During 2002 and 2003 additional costs related to the Grimh dam have been incurred. A lawsuit has been filed, seeking to block the removal of the dam; \$24,785 in costs defending against this lawsuit have been incurred. In addition, costs related to the retirement of the dam and engineering services to prepare a removal plan have been incurred totaling \$36,293. At December 31, 2003, a total of \$104,718 of costs related to the Grimh dam have been deferred awaiting future rate recovery.

The lawsuit seeking to block removal of the dam has been dismissed on the grounds that the plaintiff's claims were premature in light of the pending Wisconsin Department of Natural Resources proceedings on the Company's proposal to remove the dam. It is anticipated that if the DNR approves the Company's dam removal plan, the plaintiffs will sue the company again, making similar claims. The Company's legal counsel is of the opinion that the plaintiff's case is without merit and that an unfavorable outcome would be unlikely. However, if the plaintiffs were to prevail, the damages could be substantial, especially if the court were to direct the Company to restore the Grimh dam to a condition that would bring the water level upstream back to its pre-drawdown level. An estimate of this cost has not been made.

NORTH CENTRAL POWER CO., INC.
104 South Pine Street, P.O. Box 167, Grantsburg, WI 54840-0167
YEARS ENDED DECEMBER 31, 2003 AND 2002

BALANCE SHEET

ASSETS

	2003	2002
UTILITY PLANT:		
Electric Plant in Service.....	8,961,121	\$ 8,537,535
Construction Work in Progress.....	46,833	38,182
	<u>9,007,954</u>	<u>8,575,717</u>
Less: Accumulated Depreciation.....	2,946,793	2,729,433
NET UTILITY PLANT.....	<u>6,061,161</u>	<u>5,846,284</u>

CURRENT ASSETS:

Cash.....	51,508	30,053
Accounts Receivable, less provision for uncollectible accounts of \$4,800 and \$4,800.....	345,046	317,576
Unbilled Revenues.....	201,528	180,858
Materials and Supplies.....	220,067	211,691
Prepayments.....	137,080	286,419
TOTAL CURRENT ASSETS.....	<u>955,229</u>	<u>1,026,597</u>
DEFERRED CHARGES.....	<u>129,705</u>	<u>119,393</u>
COOPERATIVE EQUITIES.....	<u>495</u>	<u>489</u>
REGULATORY ASSET (SFAS 106).....	<u>5,090</u>	<u>5,526</u>
TOTAL ASSETS.....	<u>\$ 7,151,680</u>	<u>\$ 6,998,269</u>

EQUITY AND LIABILITIES

CAPITALIZATION:

Common Stock, \$50 par value 60,000 Shares authorized, 27,558 Shares issued and outstanding.....	1,377,900	\$ 1,377,900
Retained Earnings.....	1,245,188	1,083,135
Common Stock Equity.....	<u>2,623,088</u>	<u>2,461,035</u>

Long-Term Debt.....

	1,500,000	1,710,000
TOTAL CAPITALIZATION.....	<u>4,123,088</u>	<u>4,171,035</u>

CURRENT LIABILITIES:

Notes Payable.....	2,146,410	2,090,168
Long-term Debt due within one year.....	210,000	215,000
Accounts Payable.....	209,066	158,487
Accrued Interest.....	28,849	30,619
Accrued Taxes.....	13,592	8,616
Accrued Wages.....	9,036	31,739
Accrued Pension.....	22,957	19,588
Customer Deposits.....	8,717	9,770
Customer Advances.....	0	1,131
Public Benefits Fee.....	21,419	4,547
TOTAL CURRENT LIABILITIES.....	<u>2,670,046</u>	<u>2,569,665</u>
DEFERRED INVESTMENT TAX CREDITS.....	<u>38,366</u>	<u>42,379</u>
EMPLOYEE BENEFITS.....	<u>70,438</u>	<u>62,837</u>
DEFERRED TAXES.....	<u>249,742</u>	<u>152,353</u>
TOTAL EQUITY AND LIABILITIES.....	<u>\$ 7,151,680</u>	<u>\$ 6,998,269</u>

STATEMENT OF INCOME

2003

2002

ELECTRIC REVENUES.....	\$ 3,328,714	\$ 3,185,761
OPERATING EXPENSES AND TAXES:		
Purchased Power.....	1,394,797	1,276,551
Operation.....	663,507	607,121
Maintenance.....	210,144	216,542
Depreciation and Amortization.....	287,601	294,990
Taxes Other than Income.....	123,408	115,170
Income Taxes.....	141,879	163,108
Investment Tax Credits.....	-4,013	-5,072
TOTAL EXPENSES.....	<u>2,817,323</u>	<u>2,668,410</u>
OPERATING INCOME.....	<u>511,391</u>	<u>517,351</u>
OTHER INCOME (LOSS), net of Income taxes.....	<u>686</u>	<u>-2,163</u>
EARNINGS BEFORE OTHER CHARGES.....	<u>512,077</u>	<u>515,188</u>
OTHER CHARGES (CREDITS)		
Interest on Long-Term Debt.....	142,949	109,473
Other Interest, net.....	80,374	106,558
Amortization of Long-Term Debt Expense.....	8,202	7,152
TOTAL OTHER CHARGES.....	<u>231,525</u>	<u>223,183</u>
NET INCOME.....	<u>280,552</u>	<u>292,005</u>
EARNINGS PER SHARE.....	<u>10.18</u>	<u>10.60</u>

STATEMENT OF RETAINED EARNINGS

2003

2002

RETAINED EARNINGS, beginning of period..	\$ 1,083,135	\$ 909,630
ADDITIONS:		
Net Income for Year.....	280,552	292,005
DECREASES:		
Cash Dividend.....	-118,499	-118,500
RETAINED EARNINGS, end of year.....	<u>\$ 1,245,188</u>	<u>\$ 1,083,135</u>

Name of Respondent		This Report Is:	Date of Report	Year of Report
North Central Power Co., Inc.		(1) <input checked="" type="checkbox"/> An Original (2) <input type="checkbox"/> A Resubmission	(Mo, Da, Yr)	December 31, 2003

SUMMARY OF UTILITY PLANT AND ACCUMULATED PROVISIONS FOR DEPRECIATION, AMORTIZATION AND DEPLETION				
Line No.	Item (a)	Total (b)	Electric (c)	
1	UTILITY PLANT			
2	In Service			
3	Plant in Service (Classified)	8,961,121	8,961,121	
4	Property Under Capital Leases	0		
5	Plant Purchased or Sold	0		
6	Completed Construction not Classified	0		
7	Experimental Plant Unclassified	0		
8	TOTAL (Enter Total of lines 3 thru 7)	8,961,121	8,961,121	
9	Leased to Others			
10	Held for Future Use	0		
11	Construction Work in Progress	46,833	46,833	
12	Acquisition Adjustments	0		
13	TOTAL Utility Plant (Enter Total of lines 8 thru 12)	9,007,954	9,007,954	
14	Accum. Prov. for Depr., Amort., & Depl.	2,946,793	2,946,793	
15	Net Utility Plant (Enter Total of line 13 less 14)	6,061,161	6,061,161	
=====				
16	DETAIL OF ACCUMULATED PROVISIONS FOR DEPRECIATION, AMORTIZATION AND DEPLETION			
17	In Service:			
18	Depreciation	2,946,793	2,946,793	
19	Amort. and Depl. of Producing Natural Gas Land and Land Rights	0		
20	Amort. of Underground Storage Land and Land Rights	0		
21	Amortization of Other Plant	0		
22	TOTAL In Service (Enter Total of lines 18 thru 21)	2,946,793	2,946,793	
23	Leased to Others			
24	Depreciation	0		
25	Amortization and Depletion	0		
26	TOTAL Leased to Others (Enter Total of lines 24 and 25)	0	0	
27	Held for Future Use			
28	Depreciation	0		
29	Amortization	0		
30	TOTAL Held for Future Use (Enter Total of lines 28 and 29)	0	0	
31	Abandonment of Leases (Natural Gas)			
32	Amort. of Plant Acquisition Adj.			
33	TOTAL Accumulated Provisions (Should agree with line 14 above) (Enter Total of lines 22, 26, 30, 31, and 32)	2,946,793	2,946,793	

Name of Respondent	This Report Is:	Date of Report	Year of Report
North Central Power Co., Inc.	(1) <input checked="" type="checkbox"/> An Original (2) <input type="checkbox"/> A Resubmission	(Mo, Da, Yr)	December 31, 2003

**SUMMARY OF UTILITY PLANT AND ACCUMULATED PROVISIONS
FOR DEPRECIATION, AMORTIZATION AND DEPLETION (Continued)**

Gas (d)	Other (Specify) (e)	Other (Specify) (f)	Other (Specify) (g)	Common (h)	Line No.
None					1
					2
					3
					4
					5
					6
					7
0	0	0	0	0	8
					9
					10
					11
					12
0	0	0	0	0	13
					14
0	0	0	0	0	15
					16
					17
					18
					19
					20
					21
0	0	0	0	0	22
					23
					24
					25
0	0	0	0	0	26
					27
					28
					29
0	0	0	0	0	30
					31
					32
0	0	0	0	0	33

Name of Respondent		This Report Is:		Date of Report		Year of Report	
North Central Power Co., Inc.		(1) <input checked="" type="checkbox"/> An Original (2) <input type="checkbox"/> A Resubmission		(Mo, Da, Yr)		December 31, 2003	

NUCLEAR FUEL MATERIALS (Accounts 120.1 through 120.6 and 157)

1. Report below the costs incurred for nuclear fuel materials in process of fabrication, on hand, in reactor, and in cooling; owned by the respondent.

2. If the nuclear fuel stock is obtained under leasing arrangements, attach a statement showing the the amount of nuclear fuel leased, the quantity used and quantity on hand, and the costs incurred under such leasing arrangements.

Line No.	Description of Item	Balance Beginning of year	Changes During Year	
			Additions	
	(a)	(b)	(c)	
1	Nuclear Fuel in Process of Refinement, Conversion, Enrichment & Fabrication (120.1)		Not Applicable	
2	Fabrication			
3	Nuclear Materials			
4	Allowance for Funds Used during Construction			
5	Other Overhead Construction Costs			
6	SUBTOTAL (Enter Total of lines 2 thru 5)	0		
7	Nuclear Fuel Materials and Assemblies			
8	In Stock (120.2)			
9	In Reactor (120.3)			
10	SUBTOTAL (Enter Total of lines 8 and 9)	0		
11	Spent Nuclear Fuel (120.4)			
12	Nuclear Fuel Under Capital Leases (120.6)			
13	(Less) Accum. Prov. for Amortization of Nuclear Fuel Assemblies (120.5)			
14	TOTAL Nuclear Fuel Stock (Enter Total lines 6, 10, 11, and 12 less line 13)	0		
15	Estimated Net Salvage Value of Nuclear Materials in line 9			
16	Estimated Net Salvage Value of Nuclear Materials in line 11			
17	Estimated Net Salvage Value of Nuclear Materials in Chemical Processing			
18	Nuclear Materials Held for Sale (157)			
19	Uranium			
20	Plutonium			
21	Other			
22	TOTAL Nuclear Materials Held for Sale (Enter Total of lines 19, 20, and 21)			

Footnotes:

Name of Respondent	This Report Is:	Date of Report	Year of Report
North Central Power Co., Inc.	(1) <input checked="" type="checkbox"/> An Original (2) <input type="checkbox"/> A Resubmission	(Mo, Da, Yr)	December 31, 2003

NUCLEAR FUEL MATERIALS (Accounts 120.1 through 120.6 and 157) (Continued)

Changes During the Year		Balance End of Year (f)	Description of Item (g)	Line No.
Amortization (d)	Other Reductions (Explain in a footnote) (e)			
Not Applicable				1
		0		2
		0		3
		0		4
				5
		0	SUBTOTAL (Enter Total of lines 2 thru 5)	6
		0		7
		0		8
				9
		0	SUBTOTAL (Enter Total of lines 8 and 9)	#
		0		#
		0		#
				#
		0	TOTAL Nuclear Fuel Stock (Enter Total of lines 6, 10, 11, and 12 less line 13)	#
				#
				#
				#
				#
				#
				#
			TOTAL Nuclear Materials Held for Sale (Enter Total of lines 19, 20, and 21)	#

Name of Respondent	This Report Is:	Date of Report	Year of Report
North Central Power Co., Inc.	(1) <input checked="" type="checkbox"/> An Original (2) <input type="checkbox"/> A Resubmission	(Mo, Da, Yr)	December 31, 2003

ELECTRIC PLANT IN SERVICE (Accounts 101, 102, 103, and 106)

- Report below the original cost of electric plant in service according to the prescribed accounts.
- In addition to Account 101, Electric Plant in Service (Classified), this page and the next include Account 102, Electric Plant Purchased or Sold; Account 103, Experimental Electric Plant Unclassified; and Account 106, Completed Construction Not Classified-Electric.
- Include in column (c) or (d), as appropriate, corrections of additions and retirements for the current or preceding year.
- Enclose in parentheses credit adjustments of plant accounts to indicate the negative effect of such accounts.
- Classify Account 106 according to prescribed ac-

counts, on an estimated basis if necessary, and include the entries in column (c). Also to be included in column (c) are entries for reversals of tentative distributions of prior year reported in column (b). Likewise, if the respondent has a significant amount of plant retirements at the end of the year, include in column (d) a tentative distribution of such retirements, on an estimated basis, with appropriate contra entry to the account for accumulated depreciation provision. Include also in column (d) reversals of tentative distributions of prior year of unclassified retirements. Attach supplemental statement showing the account distributions of these tentative classifications in columns (c) and (d), including the reversals

Line No.	Account (a)	Balance at Beginning of Year (b)	Additions (c)
1	1. INTANGIBLE PLANT		
2	(301) Organization		
3	(302) Franchises and Consents		
4	(303) Miscellaneous Intangible Plant		
5	TOTAL Intangible Plant (Total of lines 2, 3, and 4)	0	0
6	2. PRODUCTION PLANT		
7	A. Steam Production Plant		
8	(310) Land and Land Rights		
9	(311) Structures and Improvements		
10	(312) Boiler Plant Equipment		
11	(313) Engines and Engine-Driven Generators		
12	(314) Turbogenerator Units		
13	(315) Accessory Electric Equipment		
14	(316) Misc. Power Plant Equipment		
15	TOTAL Steam Production Plant (Total of lines 8-14)	0	0
16	B. Nuclear Production Plant		
17	(320) Land and Land Rights		
18	(321) Structures and Improvements		
19	(322) Reactor Plant Equipment		
20	(323) Turbogenerator Units		
21	(324) Accessory Electric Equipment		
22	(325) Misc. Power Plant Equipment		
23	TOTAL Nuclear Production Plant (Total of lines 17-22)	0	0
24	C. Hydraulic Production Plant		
25	(330) Land and Land Rights		
26	(331) Structures and Improvements		
27	(332) Reservoirs, Dams, and Waterways		
28	(333) Water Wheels, Turbines, and Generators		
29	(334) Accessory Electric Equipment		
30	(335) Misc. Power Plant Equipment		
31	(336) Roads, Railroads, and Bridges		
32	TOTAL Hydraulic Production Plant (Total of lines 25-31)	0	0
33	D. Other Production Plant		
34	(340) Land and Land Rights	46,271	
35	(341) Structures and Improvements	115,241	7,432
36	(342) Fuel Holders, Products and Accessories	102,911	
37	(343) Prime Movers	638,637	
38	(344) Generators	205,075	
39	(345) Accessory Electric Equipment	39,023	

Name of Respondent	This Report Is:	Date of Report	Year of Report
North Central Power Co., Inc.	(1) <input checked="" type="checkbox"/> An Original (2) <input type="checkbox"/> A Resubmission	(Mo, Da, Yr)	December 31, 2003

ELECTRIC PLANT IN SERVICE (Accounts 101, 102, 103, and 106) (Continued)

of the prior years tentative account distributions of these amounts. Careful observance of the above instructions and the texts of Accounts 101 and 106 will avoid serious omissions of the reported amount of respondent's plant actually in service at end of year.

6. Show in column (f) reclassifications or transfers within utility plant accounts. Include also in column (f) the additions or reductions of primary account classifications arising from distribution of amounts initially recorded in Account 102. In showing the clearance of Account 102, include in column (e) the amounts with respect to accumulated provision for depreciation, acquisition adjustments, etc., and show in

column (f) only the offset to the debits or credits distributed in column (f) to primary account classifications.

7. For Account 399, state the nature and use of plant included in this account and if substantial in amount submit a supplementary statement showing subaccount classification of such plant conforming to the requirements of these pages.

8. For each amount comprising the reported balance and changes in Account 102, state the property purchased or sold, name of vendor or purchaser, and date of transaction. If proposed journal entries have been filed with the Commission as required by the Uniform System of Accounts, give also date of such filing.

Retirements	Adjustments	Transfers	Balance at End of Year		Line No.
(d)	(e)	(f)	(g)		
					1
			0	(301)	2
			0	(302)	3
			0	(303)	4
0	0	0	0		5
					6
			0	(310)	7
			0	(311)	8
			0	(312)	9
			0	(313)	10
			0	(314)	11
			0	(315)	12
			0	(316)	13
0	0	0	0		14
					15
			0	(320)	16
			0	(321)	17
			0	(322)	18
			0	(323)	19
			0	(324)	20
			0	(325)	21
0	0	0	0		22
					23
			0	(330)	24
			0	(331)	25
			0	(332)	26
			0	(333)	27
			0	(334)	28
			0	(335)	29
			0	(336)	30
0	0	0	0		31
					32
			46,271	(340)	33
			122,673	(341)	34
			102,911	(342)	35
			638,637	(343)	36
			205,075	(344)	37
			39,023	(345)	38
					39

Name of Respondent		This Report Is:	Date of Report	Year of Report
North Central Power Co., Inc.		(1) <input checked="" type="checkbox"/> An Original (2) <input type="checkbox"/> A Resubmission	(Mo, Da, Yr)	December 31, 2003
ELECTRIC PLANT IN SERVICE (Accounts 101, 102, 103, and 106) (Continued)				
Line No.	Account (a)	Balance at Beginning of Year (b)	Additions (c)	
40	(346) Misc. Power Plant Equipment	3,641		
41	TOTAL Other Production Plant (Total of lines 34-40)	1,150,799	7,432	
42	TOTAL Production Plant (Tot. of lines 15,23,32,and 41)	1,150,799	7,432	
43	3. TRANSMISSION PLANT			
44	(350) Land and Land Rights	3,495		
45	(352) Structures and Improvements	2,356		
46	(353) Station Equipment	193,998	6,106	
47	(354) Towers and Fixtures	4,325		
48	(355) Poles and Fixtures	243,954	8,484	
49	(356) Overhead Conductors and Devices	238,125	8,675	
50	(357) Underground Conduit			
51	(358) Underground Conductors and Devices			
52	(359) Roads and Trails			
53	TOTAL Transmission Plant (Total of lines 44 thru 52)	686,253	23,265	
54	4. DISTRIBUTION PLANT			
55	(360) Land and Land Rights	2,212		
56	(361) Structures and Improvements	4,580		
57	(362) Station Equipment	167,081	3,266	
58	(363) Storage Battery Equipment			
59	(364) Poles, Towers, and Fixtures	1,527,241	156,662	
60	(365) Overhead Conductors and Devices	1,652,266	134,956	
61	(366) Underground Conduit			
62	(367) Underground Conductors and Devices	424,675	144,874	
63	(368) Line Transformers	824,755	68,202	
64	(369) Services	719,233	73,811	
65	(370) Meters	250,477	12,389	
66	(371) Installations on Customer Premises			
67	(372) Leased Property on Customer Premises			
68	(373) Street Lighting and Signal Systems	143,498	12,704	
69	TOTAL Distribution Plant (Total of lines 55 thru 68)	5,716,018	606,864	
70	5. GENERAL PLANT			
71	(389) Land and Land Rights	8,192		
72	(390) Structures and Improvements	287,926		
73	(391) Office Furniture and Equipment	50,612	5,760	
74	(392) Transportation Equipment	131,373	5,803	
75	(393) Stores Equipment			
76	(394) Tools, Shop and Garage Equipment	62,051	3,790	
77	(395) Laboratory Equipment	29,530	971	
78	(396) Power Operated Equipment	375,863	16,880	
79	(397) Communication Equipment	38,918	1,424	
80	(398) Miscellaneous Equipment			
81	SUBTOTAL (Enter Total of lines 71 thru 80)	984,465	34,628	
82	(399) Other Tangible Property			
83	TOTAL General Plant (Enter Total of lines 81 and 82)	984,465	34,628	
84	TOTAL (Accounts 101 and 106)	8,537,535	672,189	
85	(102) Electric Plant Purchased (See Inst. 8)			
86	(Less) (102) Electric Plant Sold (See Inst. 8)			
87	(103) Experimental Plant Unclassified			
88	TOTAL Electric Plant in Service	8,537,535	672,189	

Name of Respondent		This Report Is:		Date of Report	Year of Report
North Central Power Co., Inc.		(1) <input checked="" type="checkbox"/> An Original	(2) <input type="checkbox"/> A Resubmission	(Mo, Da, Yr)	December 31, 2003
ELECTRIC PLANT IN SERVICE (Accounts 101, 102, 103, and 106) (Continued)					
Retirements (d)	Adjustments (e)	Transfers (f)	Balance at End of Year (g)		Line No.
			3,641	(346)	40
0	0	0	1,158,231		41
0	0	0	1,158,231		42
			3,495	(350)	43
			2,356	(352)	44
			200,104	(353)	45
			4,325	(354)	46
5,908			246,530	(355)	47
3,831			242,969	(356)	48
			0	(357)	49
			0	(358)	50
			0	(359)	51
9,739	0	0	699,779		52
			2,212	(360)	53
			4,580	(361)	54
242			170,105	(362)	55
			0	(363)	56
25,885	(40,035)		1,617,983	(364)	57
28,358	(29,862)		1,729,002	(365)	58
			0	(366)	59
2,474	(62,513)		504,562	(367)	60
11,451			881,506	(368)	61
2,811	(22,934)		767,299	(369)	62
6,388			256,478	(370)	63
			0	(371)	64
			0	(372)	65
2,183			154,019	(373)	66
79,792	(155,344)	0	6,087,746		67
			8,192	(389)	68
			287,926	(390)	69
3,728			52,644	(391)	70
			137,176	(392)	71
			0	(393)	72
			65,841	(394)	73
			30,501	(395)	74
			392,743	(396)	75
			40,342	(397)	76
			0	(398)	77
3,728	0	0	1,015,365		78
			0	(399)	79
3,728	0	0	1,015,365		80
93,259	(155,344)	0	8,961,121		81
			0	(102)	82
			0	(103)	83
93,259	(155,344)	0	8,961,121		84

Name of Respondent	This Report Is:	Date of Report	Year of Report
North Central Power Company.,	(1) <input checked="" type="checkbox"/> An Original (2) <input type="checkbox"/> A Resubmission	(Mo, Da, Yr)	December 31, 2003

ELECTRIC PLANT HELD FOR FUTURE USE (Account 105)

1. Report separately each property held for future use \$250,000 or more previously used in utility operations use at end of the year having an original cost of now held for future use, give in column (a), in \$250,000 or more. Group other items of property he addition to other required information, the date that for future use. utility use of such property was discontinued, and the date the original cost was transferred to Account 105.
2. For property having an original cost of

Line No.	Description and Location of Property (a)	Date Originally Included in This Account (b)	Date Expected to be Used in Utility Service (c)	Balance at End of Year (d)
1	Land and Land Rights:			
2				
3	None			
4				
5				
6				
7				
8				
9				
10				
11				
12				
13				
14				
15				
16				
17				
18				
19				
20				
21	Other Property:			
22				
23				
24				
25				
26	None			
27				
28				
29				
30				
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46				
47	Total			0

Name of Respondent	This Report is <input checked="" type="checkbox"/> An original <input type="checkbox"/> A Resubmission	Date of Report (Mo, Da, Yr)	Year of Report
North Central Power Co.,			December, 31 2003
CONSTRUCTION WORK IN PROGRESS - ELECTRIC (Account 107)			
1. Report below descriptions and balances at end of year of projects in process of construction (107). 2. Show items relating to "research, development, and demonstration" projects last, under a caption Research, Development, and Demonstration (See		Account 107 of the Uniform System of Accounts). 3. Minor projects (5% of the Balance End of the Year for Account 107, or \$100,000, whichever is less) may be grouped.	
Line No.	Description of Project (a)	Construction Work in Progress-Electric (Account 107) (b)	
1	Stasik Sub Conversion	42,396	
2			
3	Minor Projects	3,471	
4			
5			
6			
7			
8			
9			
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56	Total	45,867	

Name of Respondent	This Report Is:	Date of Report	Year of Report
North Central Power Co., Inc	(1) <input checked="" type="checkbox"/> An Original (2) <input type="checkbox"/> A Resubmission	(Mo, Da, Yr)	December 31, 2003

CONSTRUCTION OVERHEADS - ELECTRIC

1. List in column (a) the kinds of overheads according to the titles used by the respondent. Charges for outside professional services for engineering fees and management or supervision fees capitalized should be shown as separate items. 2. On page 218 furnish information concerning construction overheads. 3. A respondent should not report "none" to this page if no overhead apportionments are made, but jobs.

rather should explain on page 218 the accounting procedures employed and the amounts of engineering, supervision and administrative costs, etc., which are directly charged to construction. 4. Enter on this page engineering, supervision, administrative, and allowance for funds used during construction, etc., which are first assigned to a blanket work order and then prorated to construction

Line No.	Description of Overhead (a)	Total Amount Charged for the Year (b)
1	Company Labor	230,673
2		
3	Company Materials	155,106
4		
5	Contractor Payments	144,941
6		
7	Transportation	42,548
8		
9	General & Administrative	47,131
10		
11	Payroll Taxes	16,425
12		
13	Pension & Fringes	44,015
14		
15		
16		
17		
18		
19		
37		
38		
39		
40		
41		
42		
43		
44		
45		
46		
47		
48		
49		
50		
51		
52		
53	TOTAL	680,839

Name of Respondent	This Report Is:	Date of Report	Year of Report
	(1) <input checked="" type="checkbox"/> An Original	(Mo, Da, Yr)	
North Central Power Co., Inc.	(2) <input type="checkbox"/> A Resubmission		December 31, 2003

GENERAL DESCRIPTION OF CONSTRUCTION OVERHEAD PROCEDURE

1. For each construction overhead explain: (a) the nature and extent of work, etc., the overhead charges are intended to cover, (b) the general procedure for determining the amount capitalized, (c) the method of distribution to construction jobs, (d) whether different rates are applied to different types of construction, (e) basis of differentiation in rates for different types of construction, and (f) whether the overhead is directly or indirectly assigned.

2. Show below the computation of allowance for funds used during construction rates, in accordance with the provisions of Electric Plant Instructions 3 (17) of the U.S. of A.

3. Where a net-of-tax rate for borrowed funds is used, show the appropriate tax effect adjustment to the computations below in a manner that clearly indicates the amount of reduction in the gross rate for tax effects.

Labor, materials, contractor payments, and transportation charges are applied directly to each work order.

General and administrative charges, pensions and fringes and payroll taxes are calculated based on a percentage of labor charged to each work order. Rates are the same for all types of construction.

Name of Respondent	This report is (1) <input checked="" type="checkbox"/> An Original (2) <input type="checkbox"/> A Resubmission	Date of Report (Mo, Da, Yr)	Year of Report
North Central Power Co., Inc.			December 31, 2003

ACCUMULATED PROVISION FOR DEPRECIATION OF ELECTRIC UTILITY PLANT (Account 108)

1. Explain in a footnote any important adjustments during year.
2. Explain in a footnote any difference between the amount for book cost of plant retired, line 11, column (c) and that reported for electric plant in service, pages 204-207, column (d), excluding retirements of non-depreciable property.
3. The provisions of Account 108 in the Uniform System of Accounts require that retirements of depreciable plant be recorded when such plant is removed from service. If the respondent has a significant amount of plant retired at year end which has not been recorded and/or classified to the various reserve functional classifications, make preliminary closing entries to tentatively functionalize the book cost of the plant retired. In addition, include all costs included in retirement work in progress at year end in the appropriate functional classifications.
4. Show separately interest credits under a sinking fund or similar method of depreciation accounting.

Section A. Balances and Changes During Year

Line No.	Item (a)	Total (c + d + e) (b)	Electric Plant in Service (c)	Electric Plant Held for Future Use (d)	Electric Plant Leased to Others (e)
1	Balance Beginning of Year	2,729,433	2,729,433		
2	Depreciation Provisions for Year, Charged to				
3	(403) Depreciation Expense	287,601	287,601		
4	(413) Exp. of Elec. Plt. Leas. to Others	0	0		
5	Transportation Expenses-Clearing	39,984	39,984		
6	Other Clearing Accounts	0	0		
7	Other Accounts (Specify):	6,974	6,974		
8					
9	TOTAL Deprec. Prov. for Year (Enter Total of lines 3 thru 8)	334,559	334,559	0	0
10	Net Charges for Plant Retired:				
11	Book Cost of Plant Retired	93,258	93,258		
12	Cost of Removal	31,316	31,316		
13	Salvage (Credit)	14,349	14,349		
14	TOTAL Net Chrgs. for Plant Ret. (Enter Total of lines 11 thru 13)	110,225	110,225	0	0
15	Other Debit or Cr. Items (Describe):	6,974	6,974	Footnote 2	
16					
17	Balance End of Year (Enter Total of lines 1, 9, 14, 15, and 16)	2,946,793	2,946,793	0	0

Section B. Balances at End of Year According to Functional Classifications

18	Steam Production	0	0		
19	Nuclear Production	0	0		
20	Hydraulic Production - Conventional	0	0		
21	Hydraulic Production - Pumped Storage	0	0		
22	Other Production	109,142	109,142		
23	Transmission	286,558	286,558		
24	Distribution	1,959,811	1,959,811		
25	General	591,282	591,282		
26	TOTAL (Enter Total of lines 18 thru 25)	2,946,793	2,946,793	0	0

Name of Respondent	This Report Is:	Date of Report	Year of Report
North Central Power Co., Inc.	(1) <input checked="" type="checkbox"/> An Original (2) <input type="checkbox"/> A Resubmission	(Mo, Da, Yr)	December 31, 2003

NONUTILITY PROPERTY (Account 121)

- | | |
|---|--|
| <p>1. Give a brief description and state the location of nonutility property included in Account 121.</p> <p>2. Designate with an asterisk any property which is leased to another company. State name of lessee and whether the lessee is an associated company</p> <p>3. Furnish particulars (details) concerning sales, purchases or transfers of Nonutility Property during the year.</p> | <p>4. List separately all property previously devoted to public service and give date of transfer to Account 121, Non-utility Property.</p> <p>5. Minor items (5% of the Balance at the End of the Year for Account 121 or \$100,000, whichever is less) may be grouped by (1) previously devoted to public service (line 44), or (2) other nonutility property (line 45).</p> |
|---|--|

Line No.	Description and Location (a)	Balance at Beg. of Year (b)	Purch., Sales, Transfers, etc. (c)	Balance at End of Year (d)
1				
2	None			
3				
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46	TOTAL	0		0

Name of Respondent	This Report is:	Date of Report	Year of Report	
North Central Power Co., Inc.	1 <input checked="" type="checkbox"/> An Original 2 <input type="checkbox"/> A Resubmission	(Mo, Da, Yr)	December 31, 2003	
Investments in subsidiary companies (Account 123.1)				
1. Report below investments in Account 123.1, Investments in Subsidiary Companies. 2. Provide a subheading for each company and list thereunder the information called for below. Sub-total by company and give a total in columns (e), (f), (g) and (h). (a) Investment in Securities - List and describe each security owned. For bonds give also principal amount, date of issue, maturity, and interest rate.		(b) Investment Advances - Report separately the amounts of loans or investment advances which are subject to current settlement. With respect to each advance show whether the advance is a note or open account. List each note giving date of issuance maturity, maturity date, and specifying whether note is a renewal. 3. Report separately the equity in undistributed subsidiary earnings since acquisition. The total in column (e) should equal the amount entered for Account 418.1.		
Line	Description of Investment (a)	Date Acquired (b)	Date of Maturity (c)	Amount of Investment at Beginning of Year (d)
1	None			
2				
3				
4				
5				
6				
7				
8				
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42				
			TOTAL	

Name of Respondent	This Report is:	Date of Report	Year of Report	
North Central Power Co., Inc.	1 <input checked="" type="checkbox"/> An Original 2 <input type="checkbox"/> A Resubmission	(Mo, Da, Yr)	December 31, 2003	
Investments in subsidiary companies (Account 123.1) (Continued)				
4. For any securities, notes or accounts that were pledged, designate such securities, notes, or accounts in a footnote, and state the name of pledgee and purpose of the pledge. 5. If Commission approval was required for any advance made or security acquired, designate such fact in a footnote and give name of Commission, date of authorization, and case or docket number. 6. Report column (f) interest and dividend revenues from investments, including such revenues from securities disposed of during		the year. 7. In column (h) report for each investment disposed of during the year, the gain or loss represented by the difference between cost of the investment (or the other amount at which carried in the books of account if different from cost) and the selling price thereof, not including interest adjustment including in column (f). 8. Report on Line 42, column (a) the total cost of Account. 123.1.		
Equity in Subsidiary (e)	Revenues (f)	Amount of Investment at (g)	Gain or Loss from Investment (h)	Line No.
None				1
				2
				3
				4
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Name of Respondent	This Report Is:	Date of Report	Year of Report
	(1) <input checked="" type="checkbox"/> An Original	(Mo, Da, Yr)	
North Central Power Co., Inc.	(2) <input type="checkbox"/> A Resubmission		Dec. 31, 2003

MATERIALS AND SUPPLIES

1. For Account 154, report the amount of plant materials and operating supplies under the primary functional classifications as indicated in column (a); estimates of amounts by function are acceptable. In column (d), designate the department or departments which use the class of material.

2. Give an explanation of important inventory adjustments during the year (on a supplemental page) showing general classes of material and supplies and the various accounts (operating expenses, clearing accounts, plant, etc.) affected - debited or credited. Show separately debit or credits to stores expense-clearing, if applicable.

Line No.	Account (a)	Balance Beginning of Year (b)	Balance End of Year (c)	Department or Departments Which Use Material (d)
1	Fuel Stock (Account 151)	8,457	14,181	Diesel Generation
2	Fuel Stock Expenses Undistributed (Account 152)			
3	Residuals and Extracted Products (Account 153)			
4	Plant Materials and Operating Supplies (Account 154)	203,113	205,765	
5	Assigned to - Construction (Estimated)	166,262	173,631	Electric Lines
6	Assigned to - Operations and Maintenance			
7	Production Plant (Estimated)	19,177	19,177	Hydro & Diesel
8	Transmission Plant (Estimated)	13,174	8,399	Electric Lines
9	Distribution Plant (Estimated)	4,500	4,558	Electric Lines
10	Assigned to - Other			
11	TOTAL Account 154 (Enter Total of lines 5 thru 10)	203,113	205,765	Electric Utility
12	Merchandise (Account 155)	121	121	
13	Other Materials and Supplies (Account 156)			
14	Nuclear Materials Held for Sale (Account 157) (Not applicable to Gas Utilities)			
15	Stores Expense Undistributed (Account 163)			
16				
17				
18				
19				
20	TOTAL Materials and Supplies (Per Balance Sheet)	211,691	220,067	Electric Utility

Name of Respondent		This Report is:		Date of Report		Year of Report	
North Central Power Co., Inc.		1 <input checked="" type="checkbox"/> An Original 2 <input type="checkbox"/> A Resubmission		(Mo, Da, Yr)		December 31, 2003	
Allowances (Accounts 158.1 and 158.2)							
1. Report below the particulars (details) called for concerning allowances.		4. Report the allowances transactions by the period they are first eligible for use: the current year's allowances in columns (b)-(c), allowances for the three succeeding years in columns (d)-(i), starting with the following year, and allowances for remaining succeeding years in columns (j)-(k).					
2. Report all acquisitions of allowances at cost.		5. Report on line 4 the Environmental Protection Agency (EPA) issued allowances. Report withheld portions on lines 36-40.					
3. Report allowances in accordance with a weighted average cost allocation method and other accounting as prescribed by General Instruction No. 21 in the USOA.		6. Report on line 5 allowances returned by the EPA. Report					
Line No.	Allowance Inventory (account 158.1) (a)	Current Year		19__			
		No. (b)	Amount (c)	No. (d)	Amount (e)		
1	Balance-Beginning of Year						
2							
3	Acquired During Year:	None					
4	Issued (less Withheld Allow.)						
5	Returned by EPA						
6							
7	Purchases/Transfer:						
8							
9							
10							
11							
12							
13							
14							
15	Total						
16							
17	Relinquished During Year:						
18	Charges to Account 509						
19	Other:						
20							
21	Sales/Transfers:						
22							
23							
24							
25							
26							
27							
28	Total						
29	Balance-End of Year						
30							
31	Sales:						
32	Net Sales Proceeds (Assoc. Co.)						
33	Net Sales Proceeds (Other)						
34	Gains						
35	Losses						
	Allowances Withheld (Account 158.2)						
36	Balance-Beginning of Year						
37	Add: Withheld by EPA						
38	Deduct: Return by EPA						
39	Sales						
40	Balance-End of Year						
41							
42	Sales:						
43	Net Sales Proceeds (Assoc. Co.)						
44	Net Sales Proceeds (Other)						
45	Gains						
46	Losses						

Name of Respondent		This Report is:		Date of Report		Year of Report	
North Central Power Co., Inc.		1 <input checked="" type="checkbox"/> An Original 2 <input type="checkbox"/> A Resubmission		(Mo, Da, Yr)		December 31, 2003	
Allowances (Accounts 158.1 and 158.2)							
on line 39 the EPA's sales of the withheld allowances. Report on lines 43-46 the net sales proceeds and gains /losses resulting from EPA's sale or auction of withheld allowances. 7. Report on lines 8-14 the names of vendors/transferees of allowances acquired and identify assoc. companies. (See "assoc. company" under "Definitions" in the USOA.)				8. Report on lines 22-27 names of purchaser/transferees of allowances disposed of and identify associate companies. 9. Report the net costs and benefits of hedging transactions on a seperate line under purchases/tranfers and sales/transfers. 10. Report on lines 32-35 & 43-46 the net sales proceeds and gains or losses from allowance sales.			
19	No.	19	No.	19	No.	19	No.
	(b)		(b)		(d)		(d)
	Amount		Amount		Amount		Amount
	(c)		(c)		(e)		(e)
							Line
							No.
None							1
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Name of Respondent North Central Power Co., Inc.		This Report is: 1 <input checked="" type="checkbox"/> An Original 2 <input type="checkbox"/> A Resubmission		Date of Report (Mo, Da, Yr) December 31, 2003	Year of Report December 31, 2003	
EXTRAORDINARY PROPERTY LOSSES (Account 182.1)						
Line No.	Description of Extraordinary Loss [Include in the description the date of loss, the date of Commission authorization to use Account 182.1 and period of amortization (mo, yr, to mo, yr).] (a)	Total Amount of Loss (b)	Losses Recognized During Year (c)	WRITTEN OFF DURING YEAR		Balance at End of Year (f)
				Account Charged (d)	Amount (e)	
1						
2	None					
3						
4						
5						
6						
7						
8						
9						
10						
11						
12						
13						
14						
15						
16						
17						
18						
19						
20	TOTAL	0	0	0	0	0
UNRECOVERED PLANT AND REGULATORY STUDY COSTS (Account 182.2)						
Line No.	Description of Unrecovered Plant and Regulatory Study Costs [Include in the description of costs, the date of Commission authorization to use Account 182.2, and period of amortization (mo, yr, to mo, yr)] (a)	Total Amount of Charges (b)	Costs Recognized During Year (c)	WRITTEN OFF DURING YEAR		Balance at End of Year (f)
				Account Charged (d)	Amount (e)	
21						
22	Includes Grimh Dam unrecovered plant cost plus actual cost of the Grimh Dam lawsuit and engineering for removal of the dam. See page 108 #9 for further details.	104,718	62,154			104,718
23						
24						
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48						
49	TOTAL	104,718	62,154		0	104,718

Name of Respondent	This Report Is: (1) <input checked="" type="checkbox"/> An Original (2) <input type="checkbox"/> A Resubmission	Date of Report (Mo, Da, Yr)	Year of Report
North Central Power Co., Inc.			December 31, 2003

MISCELLANEOUS DEFERRED DEBITS (Account 186)

1. Report below the particulars (details) called for concerning miscellaneous deferred debits.
2. For any deferred debit being amortized, show period of amortization in column (a).
3. Minor items (1% of the Balance at End of Year for Account 186 or amounts less than \$50,000, whichever is less) may be grouped by classes.

Line No.	Description of Miscellaneous Deferred Debit (a)	Balance at Beginning of Year (b)	Debits (c)	CREDITS		Balance at End of Year (f)
				Account Charged (d)	Amount (e)	
1						0
2	Auditors Fees	0	7,100	923	7,100	0
3						0
4						0
5						0
6						0
7						0
8						0
9						0
10						0
11						0
12						0
13						0
14						0
15						0
16						0
17						0
18						0
19						0
20						0
21						0
22						0
23						0
24						0
25						0
26						0
27						0
28						0
29						0
30						0
31						0
32						0
33						0
34						0
35						0
36						0
37						0
38						0
39						0
40						0
41						0
42						0
43						0
44						0
45						0
47	Misc. Work in Progress					
48	DEFERRED REGULATORY COMMISSION EXPENSES (See Pages 350-351)					
49	TOTAL	0	7,100		7,100	0

Name of Respondent	This Report Is:	Date of Report	Year of Report
North Central Power Co., Inc.	(1) <input checked="" type="checkbox"/> An Original (2) <input type="checkbox"/> A Resubmission	(Mo, Da, Yr)	
			December 31, 2003

ACCUMULATED DEFERRED INCOME TAXES (Account 190)

1. Report the information called for below concerning the respondent's accounting for deferred income taxes.

2. At Other (Specify), include deferrals relating to other income and deductions.

Line No.	Account Subdivisions (a)	Balance at Beginning of Year (b)	Balance at End of Year (c)
1	Electric:		
2			
3	None		
4			
5			
6			
7			
8	TOTAL Electric (Enter Total of lines 2 thru 7)	0	0
9	Gas:		
10			
11			
12			
13	None		
14			
15			
16	TOTAL Gas (Enter Total of lines 10 thru 15)	0	0
17	Other (Specify):		
18	TOTAL (Acct. 190) (Total of lines 8, 16 and 17)	0	0

NOTES

Name of Respondent	This Report Is:	Date of Report	Year of Report
North Central Power Co., Inc.	(1) <input checked="" type="checkbox"/> An Original (2) <input type="checkbox"/> A Resubmission	(Mo, Da, Yr)	December 31, 2003

ACCUMULATED DEFERRED INCOME TAXES (Account 190) (Continued)

3. If more space is needed, use separate pages as required.
4. In the space provided below, identify by amount and

classification, significant items for which deferred taxes are being provided. Indicate insignificant amounts under Other.

CHANGES DURING YEAR		ADJUSTMENTS				BALANCE END OF YEAR (k)	Line No.
AMOUNTS DEBITED ACCOUNT 410.1 (e)	AMOUNTS CREDITED ACCOUNT 411.12 (f)	ACCT. (g)	AMOUNT (h)	ACCT. (i)	AMOUNT (j)		
None						0	1
						0	2
						0	3
						0	4
						0	5
						0	6
						0	7
0	0					0	8
						0	9
						0	10
						0	11
						0	12
						0	13
						0	14
						0	15
0	0					0	16
						0	17
0	0					0	18

Name of Respondent	This Report Is:	Date of Report	Year of Report
North Central Power Co., Inc.	(1) <input checked="" type="checkbox"/> An Original (2) <input type="checkbox"/> A Resubmission	(Mo, Da, Yr)	December 31, 2003

CAPITAL STOCK (Accounts 201 and 204)

1. Report below the particulars (details) called for concerning common and preferred stock at end of year, distinguishing separate series of any general class. Show separate totals for common and preferred stock. If information to meet the stock exchange reporting requirement outlined in column (a) is available from the

SEC 10-K Report Form filing, a specific reference to report form (i.e. year and company title) may be reported in column (a) provided the fiscal years for both the 10-K report and this report are compatible.

2. Entries in column (b) should represent the number of shares authorized by the articles of incorporation as amended to end of year.

Line No.	Class and Series of Stock and Name of Stock Exchange	Number of Shares Authorized by Charter	Par or Stated Value Per Share	Call Price at End of Year
	(a)	(b)	(c)	(d)
1	Common Stock	60,000	50	
2				
3				
4				
5				
6				
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Name of Respondent	This Report Is:	Date of Report	Year of Report
North Central Power Co., Inc.	(1) <input checked="" type="checkbox"/> An Original (2) <input type="checkbox"/> A Resubmission	(Mo, Da, Yr)	December 31, 2003

CAPITAL STOCK (Accounts 201 and 204) (Continued)

3. Give particulars(details) concerning shares of any class and series of stock authorized to be issued by a regulatory commission which have not yet been issued.

4. The identification of each class of preferred stock should show the dividend rate and whether the dividends are cumulative or noncumulative.

5. State in a footnote if any capital stock which has been nominally issued is nominally outstanding at end of year.

6. Give particulars(details) in column (a) of any nominally issued capital stock, reacquired stock, or stock in sinking and other funds which is pledged, stating name of pledgee and purpose of pledge.

OUTSTANDING PER BALANCE SHEET (Total amount outstanding without reduction for amounts held by respondent.)		HELD BY RESPONDENT				Line No.
		AS REACQUIRED STOCK (Account 217)		IN SINKING AND OTHER FUNDS		
Shares (e)	Amount (f)	Shares (g)	Cost (h)	Shares (i)	Amount (j)	
27,558	1,377,900	None		None		1
						2
						3
						4
						5
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Name of Respondent	This Report Is:	Date of Report	Year of Report
North Central Power Co., Inc.	(1) <input checked="" type="checkbox"/> An Original (2) <input type="checkbox"/> A Resubmission	(Mo, Da, Yr)	December 31, 2003

**CAPITAL STOCK SUBSCRIBED, CAPITAL STOCK LIABILITY FOR CONVERSION,
PREMIUM ON CAPITAL STOCK, AND INSTALLMENTS RECEIVED ON CAPITAL STOCK
(Accounts 202 and 205, 203 and 206, 207, 212)**

1. Show for each of the above accounts the amounts applying to each class and series of capital stock.
2. For Account 202, Common Stock Subscribed, and Account 205, Preferred Stock Subscribed, show the subscription price and the balance due on each class at the end of year.
3. Describe in a footnote the agreement and transactions under which a conversion liability existed under Account

203, Common Stock Liability for Conversion, or Account 206, Preferred Stock Liability for Conversion, at the end of the year.

4. For Premium on Account 207, Capital Stock, designate with an asterisk any amounts representing the excess of consideration received over stated values of stocks without par value.

Line No.	Name of Account and Description of Item (a)	Number of Shares (b)	Amount (c)
1			
2	None		
3			
4			
5			
6			
7			
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45			
46	TOTAL		

Name of Respondent	This Report Is:	Date of Report	Year of Report
North Central Power Co., Inc.	(1) <input checked="" type="checkbox"/> An Original (2) <input type="checkbox"/> A Resubmission	(Mo, Da, Yr)	December 31, 2003

OTHER PAID-IN CAPITAL (Accounts 208-211, inc.)

Report below the balance at the end of the year and the information specified below for the respective other paid-in capital accounts. Provide a subheading for each account and show a total for the account, as well as total of all accounts for reconciliation with balance sheet, page 112. Add more columns for any account if deemed necessary. Explain changes made in any account during the year and give the accounting entries effecting such change.

(a) Donations Received from Stockholders (Account 208) - State amount and give brief explanation of the origin and purpose of each donation.

(b) Reduction in Par or Stated Value of Capital Stock (Account 209) - State amount and give brief explanation of

the capital changes which gave rise to amounts reported under this caption including identification with the class and series of stock to which related.

(c) Gain on Resale or Cancellation of Reacquired Capital Stock (Account 210) - Report balance at beginning of year, credits, debits, and balance at end of year with a designation of the nature of each credit and debit identified by the class and series of stock to which related.

(d) Miscellaneous Paid-In Capital (Account 211) - Classify amounts included in this account according to captions which, together with brief explanations, disclose the general nature of the transactions which gave rise to the reported amounts.

Line No.	Item (a)	Amount (b)
1	None	
2		
3		
4		
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33		
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37		
38		
39		
40	TOTAL	

Name of Respondent	This Report Is:	Date of Report	Year of Report
North Central Power Co., Inc.	(1) <input checked="" type="checkbox"/> An Original (2) <input type="checkbox"/> A Resubmission	(Mo, Da, Yr)	
			December 31, 2003

DISCOUNT ON CAPITAL STOCK (Account 213) None

1. Report the balance at end of year of discount on capital stock for each class and series of capital stock.
2. If any change occurred during the year in the balance with respect to any class or series of stock, attach a statement giving particulars (details) of the change. State the reason for any charge-off during the year and specify the amount charged.

Line No.	Class and Series of Stock (a)	Balance at End of Year (b)
1		
2	None	
3		
4		
5		
6		
7		
8		
9		
10		
11		
12		
13		
14		
15		
16		
17		
18		
19		
20		
21	TOTAL	

CAPITAL STOCK EXPENSE (Account 214) None

1. Report the balance at end of year of capital stock expenses for each class and series of capital stock.
2. If any change occurred during the year in the balance with respect to any class or series of stock, attach a statement giving particulars (details) of the change. State the reason for any charge-off of capital stock expense and specify the account charged.

Line No.	Class and Series of Stock (a)	Balance at End of Year (b)
1	None	
2		
3		
4		
5		
6		
7		
8		
9		
10		
11		
12		
13		
14		
15		
16		
17		
18		
19		
20		
21		
22	TOTAL	

Name of Respondent	This Report Is: (1) <input checked="" type="checkbox"/> An Original (2) <input type="checkbox"/> A Resubmission	Date of Report (Mo, Da, Yr)	Year of Report December 31, 2003
North Central Power Co., Inc.			
LONG-TERM DEBT (Accounts 221, 222, 223, and 224)			
<p>1. Report by balance sheet account the particulars (details) concerning long-term debt included in Accounts 221, Bonds, 222, Reacquired Bonds, 223, Advances from Associated Companies, and 224, Other Long-Term Debt.</p> <p>2. In column (a), for new issues, give Commission authorization numbers and dates.</p> <p>3. For bonds assumed by the respondent, include in column (a) the name of the issuing company as well as a description of the bonds.</p> <p>4. For advances from Associated Companies, report separately advances on notes and advances on open accounts. Designate demand notes as such. Include in column (a) names of associated companies from which advances were received.</p> <p>5. For receivers' certificates, show in column (a) the name of the court and date of court order under which such certificates were issued.</p> <p>6. In column (b) show the principal amount of bonds or other long-term debt originally issued.</p> <p>7. In column (c) show the expense, premium or discount with respect to the amount of bonds or other long-term debt originally issued.</p> <p>8. For column (c) the total expenses should be listed first for each issuance, then the amount of premium (in parentheses) or discount. Indicate the premium or discount with a notation, such as (P) or (D). The expenses, premium or discount should not be netted.</p> <p>9. Furnish in a footnote particulars (details) regarding the treatment of unamortized debt expense, premium or discount associated with issues redeemed during the year. Also, give in a footnote the date of the Commission's authorization of treatment other than as specified by the Uniform System of Accounts.</p>			
Line No.	Class and Series of Obligation, Coupon Rate (For new issue, given Commission Authorization numbers and dates)	Principal Amount of Debt Issued	Total Expense, Premium or Discount
	(a)	(b)	(c)
1	First Mortgage 8.83% Sinking Fund Bonds	1,500,000	55,814
2	Series D, Due September 1, 2004		
3	Modern Woodmen of America		
4	Authorized in Docket No. 4190-SB-103 Dated		
5	October 6, 1994		
6			
7			
8	First Mortgage 7.45% Sinking Fund Bonds	1,500,000	25,186
9	Series E, Due June 1, 2012		
10	Modern Woodmen of America		
11	Authorized in Docket No. 4190-SB-105 Dated		
12	May 28, 2002		
13			
14			
15			
16			
17			
18			
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40			
41		3,000,000	81,000

Name of Respondent	This Report Is:	Date of Report	Year of Report
North Central Power Co., Inc.	(1) <input checked="" type="checkbox"/> An Original (2) <input type="checkbox"/> A Resubmission	(Mo, Da, Yr)	December 31, 2003

LONG-TERM DEBT (Accounts 221, 222, 223, and 224) (Continued)

10. Identify separate undisposed amounts applicable to issues which were redeemed in prior years.
11. Explain any debits and credits other than amortization debited to Account 428, Amortization of Debt Discount and Expense, or credited to Account 429, Amortization of Premium on Debt - Credit.
12. In a supplemental statement, give explanatory particulars (details) for Accounts 223 and 224 of net changes during the year. With respect to long-term advances, show for each company: (a) principal advanced during year, (b) interest added to principal amount, and (c) principal repaid during year. Give Commission authorization numbers and dates.
13. If the respondent has pledged any of its long-term debt securities give particulars (details) in a foot-

- note including name of pledgee and purpose of the pledge.
14. If the respondent has any long-term debt securities which have been nominally issued and are nominally outstanding at end of year, describe such securities in a footnote.
15. If interest expense was incurred during the year on any obligations retired or reacquired before end of year, include such interest expense in column (i). Explain in a footnote any difference between the total of column (i) and the total of Account 427, Interest on Long-Term Debt and Account 430, Interest on Debt to Associated Companies.
16. Give particulars (details) concerning any long-term debt authorized by a regulatory commission but not yet issued.

Nominal Date of Issue (d)	Date of Maturity (e)	Amortization Period		Outstanding (Total amount outstanding without reduction for amounts held by respondent) (h)	Interest for Year Amount (i)	Line No.
		Date From (f)	Date To (g)			
11-01-94	09-01-04	11-01-94	09-01-04	210,000	31,199	1
						2
						3
						4
						5
						6
						7
06-01-02	06-01-12	06-01-02	06-01-12	1,500,000	111,750	8
						9
						10
						11
						12
						13
						14
						15
						16
						17
						18
						19
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						40
				1,710,000	142,949	41

Name of Respondent	This Report Is:	Date of Report	Year of Report
North Central Power Co., Inc.	(1) <input checked="" type="checkbox"/> An Original (2) <input type="checkbox"/> A Resubmission	(Mo, Da, Yr)	December 31, 2003

**RECONCILIATION OF REPORTED NET INCOME WITH TAXABLE INCOME
FOR FEDERAL INCOME TAXES**

1. Report the reconciliation of reported net income for the year with taxable income used in computing Federal income tax accruals and show computation of such tax accruals. Include in the reconciliation, as far as practicable, the same detail as furnished on Schedule M-1 of the tax return for the year. Submit a reconciliation even though there is no taxable income for the year. Indicate clearly the nature of each reconciling amount.

2. If the utility is a member of a group which files a consolidated Federal tax return, reconcile reported net

income with taxable net income as if a separate return were to be filed, indicating, however, inter-company amounts to be eliminated in such a consolidated return. State names of group members, tax assigned to each group member, and basis of allocation, assignment, or sharing of the consolidated tax among the group members.

3. A substitute page, designed to meet a particular need of a company, may be used as long as the data is consistent and meets the requirements of the above instructions.

Line No.	Particulars (Details) (a)	Amount (b)
1	Net Income for the Year (Page 117)	280,552
2	Reconciling Items for the Year	
3		
4	Taxable Income Not Reported on Books	
5	Contributions to Construction, Net of Tax	114,460
6		
7		
8		
9	Deductions Recorded on Books Not Deducted for Return	
10	Bad Debt Reserve and other	100
11	Federal Taxes	15,154
12		
13		
14	Income Recorded on Books Not Included in Return	
15	ITC Adjustment	(4,013)
16		
17		
18		
19	Deductions on Return Not Charged Against Book Income	
20	Modified Depreciation	(330,904)
21	Accrued Vacation	4,886
22	Timing Differences	(1,106)
23		
24		
25		
26		
27	Federal Tax Net Income	79,129
28	Show Computation of Tax:	
29		
30	50,000 @ 15% =	7,500
31	25,000 @ 25% =	6,250
32	4,129 @ 34% =	1,404
33		15,154
34		
35		
36		
37		
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Name of Respondent		This Report Is:		Date of Report	Year of Report
North Central Power Co., Inc.		(1) <input checked="" type="checkbox"/> An Original (2) <input type="checkbox"/> A Resubmission		(Mo, Da, Yr)	December 31, 2003

TAXES ACCRUED, PREPAID AND CHARGED DURING YEAR						
<p>1. Give particulars (details) of the combined prepaid and accrued tax accounts and show the total taxes charged to operations and other accounts during the year. Do not include gasoline and other sales taxes which have been charged to the accounts to which the taxed material was charged. If the actual or estimated amounts of such taxes are known, show the amounts in a footnote and designate whether estimated or actual amounts.</p> <p>2. Include on this page, taxes paid during the year and charged direct to final accounts, (not charged to prepaid or accrued taxes). Enter the amounts in both</p>			<p>both columns (d) and (e). The balancing of this page is not affected by the inclusion of these taxes.</p> <p>3. Include in column (d) taxes charged during the year, taxes charged to operations and other accounts through (a) accruals credited to taxes accrued, (b) amounts credited to proportions of prepaid taxes chargeable to current year, and (c) taxes paid and charged direct to operations or accounts other than accrued and prepaid tax accounts.</p> <p>4. List the aggregate of each kind of tax in such manner that the total tax for each State and subdivision can readily be ascertained.</p>			

Line No.	Kind of Tax (See Instruction 5)	BALANCE AT BEGINNING OF YEAR		Taxes Charged During Year	Paid During Year	Adjustments
		Taxes Accrued	Prepaid Taxes			
	(a)	(b)	(c)	(d)	(e)	(f)
1	Corporation Tax-Federal		167,744	15,154	12,555	(136,124) Refund
2						
3	Corporation Tax-State		13,900	29,336	16,574	
4						
5	Payroll Taxes			62,012	62,012	
6						
7	Property Taxes		87,070	81,265	83,586	
8						
9	PSC Remainder			3,452	3,452	
10						
11						
12						
13						
14						
15						
16						
17						
18						
19						
20						
21						
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47						
48						
49	TOTAL	0	268,714	191,219	178,179	(136,124)

Name of Respondent	This Report Is: (1) <input checked="" type="checkbox"/> An Original (2) <input type="checkbox"/> A Resubmission	Date of Report (Mo, Da, Yr)	Year of Report
North Central Power Co., Inc.			December 31, 2003

TAXES ACCRUED, PREPAID AND CHARGED DURING YEAR (Continued)

5. If any tax (exclude Federal and State income taxes) covers more than one year, show the required information separately for each tax year, identifying the year in column (a).

6. Enter all adjustments of the accrued and prepaid tax accounts in column (f) and explain each adjustment in a footnote. Designate debit adjustments by parentheses.

7. Do not include on this page entries with respect to deferred income taxes or taxes collected through payroll deductions or otherwise pending transmittal of such taxes to the taxing authority.

8. Enter accounts to which taxes charged were distributed in columns (i) thru (l). In column (i), report the amounts charged to Accounts 408.1 and 409.1 for Electric Department only. Group the amounts charged to 408.1, 409.1, 408.2 and 409.2 under other accounts in column (i). For taxes charged to other accounts or utility plant, show the number of the appropriate balance sheet account, plant account or subaccount.

9. For any tax apportioned to more than one utility department or account, state in a footnote the basis (necessity) of apportioning such tax.

BALANCE AT END OF YEAR		DISTRIBUTION OF TAXES CHARGED (Show utility depart. where applicable and acct. charged.)				
Taxes Accrued (Account 236) (g)	Prepaid Taxes (Incl. in Account 165) (h)	Electric (Account 408.1, 409.1) (i)	Extraordinary Items Account 409.3 (j)	Adjustments to Ret. Earnings (Account 439) (k)	Other (l)	Line No.
	29,021	108,707			* (93,553)	1
	1,138	33,172			** (3,836)	2
		38,691			*** 23,321	3
	89,391	81,265				4
		3,452				5
						6
						7
						8
						9
						10
						11
						12
						13
						14
						15
						16
						17
						18
						19
				*Account 282	(93,553)	20
						21
						22
						23
						24
				**Account 282	(3,836)	25
						26
						27
						28
						29
						30
						31
				***Plant	18,091	32
				Various	5,230	33
					23,321	34
						35
						36
						37
						38
						39
						40
						41
						42
						43
						44
						45
						46
						47
0	119,550	265,287	0	0	(74,068)	48
						49

Name of Respondent	This Report Is:	Date of Report	Year of Report
North Central Power Co., Inc.	(1) <input checked="" type="checkbox"/> An Original (2) <input type="checkbox"/> A Resubmission	(Mo, Da, Yr)	December 31, 2003

ACCUMULATED DEFERRED INVESTMENT TAX CREDITS (Account 255)

Report below information applicable to Account 255.
Where appropriate, segregate the balances and transactions by utility and nonutility operations. Explain

by footnote any correction adjustments to the account balance shown in column (g). Include in column (i) the average period over which the tax credits are amortized.

Line No.	Account Subdivisions	Balance at Beginning of Year	Deferred for Year		Allocations to Current Year's Income		Adjustments
			Account No. (c)	Amount (d)	Account No. (e)	Account (f)	
1	Electric Utility						
2							
3	3%						
4	4%						
5	7%						
6	10%	42,379			411	4,013	
7							
8	TOTAL	42,379		0		4,013	
9	Other (List separately and show 3%, 4%, 7%, 10% and TOTAL)						
10	Gas Utility						
11							
12							
13							
14							
15							
16							
17							
18							
19							
20	TOTAL	0				0	
21							
22	Common Utility						
23							
24							
25							
26							
27							
28							
29							
30	TOTAL	0				0	
31							
32							
33	GRAND TOTAL	42,379		0		4,013	
34							
35							
36							
37							
38							
39							
40							
41							
42							
43							
44							
45							
46							
47							
48							
49							

Name of Respondent	This Report Is:	Date of Report	Year of Report
North Central Power Co., Inc.	(1) <input checked="" type="checkbox"/> An Original (2) <input type="checkbox"/> A Resubmission	(Mo, Da, Yr)	December 31, 2003

ACCUMULATED DEFERRED INVESTMENT TAX CREDITS (Account 255) (Continued)

Balance at End Year	Average Period of Allocation to Income	Adjustment Explanation	Line No.
(h)	(i)		
			1
			2
			3
			4
38,366			5
			6
			7
38,366			8
			9
			10
			11
			12
			13
			14
			15
			16
			17
0			18
			19
			20
			21
			22
			23
			24
			25
			26
			27
0			28
			29
			30
38,366			31
			32
=====			33
			34
			35
			36
			37
			38
			39
			40
			41
			42
			43
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			47
			48
			49

Name of Respondent	This Report Is:	Date of Report	Year of Report
North Central Power Co., Inc.	(1) <input checked="" type="checkbox"/> An Original (2) <input type="checkbox"/> A Resubmission	(Mo, Da, Yr)	December 31, 2003

OTHER DEFERRED CREDITS (Account 253)

1. Report below the particulars (details) called for concerning other deferred credits.

2. For any deferred credit being amortized, show the period of amortization.

3. Minor items (5% of the Balance End of Year for Account 253 or amounts less than \$10,000, whichever is greater) may be grouped by classes.

Line No.	Description of Other Deferred Credits (a)	Balance at Beginning of Year (b)	DEBITS		Credits (e)	Balance at End of Year (f)
			Contra Account (c)	Amount (d)		
1	Portion of NSP Point-to-Point Transmission Refund Not Distributed - 789	(789)				0
2						(789)
3						0
4	Post Retirement Benefits	5,526	182.3	436		5,090
5						0
6						0
7						0
8						0
9						0
10						0
11						0
12						0
13						0
14						0
15						0
16						0
17						0
18						0
19						0
20						0
21						0
22						
23						
24						
25						
26						
27						
28						
29						
30						
31						
32						
33						
34						
35						
36						
37						
38						
39						
40						
41						
42						
43						
44						
45						
46						
47	TOTAL	4,737		436	0	4,301

Name of Respondent	This Report Is:	Date of Report	Year of Report
North Central Power Co., Inc.	(1) <input checked="" type="checkbox"/> An Original (2) <input type="checkbox"/> A Resubmission	(Mo, Da, Yr)	December 31, 2003

ACCUMULATED DEFERRED INCOME TAXES - ACCELERATED AMORTIZATION PROPERTY (Account 281)

1. Report the information called for below concerning the respondent's accounting for deferred income taxes relating to amortizable property.
2. For Other (Specify), include deferrals relating

Line No.	Account (a)	Balance at Beginning of Year (b)	CHANGES DURING YEAR	
			Amounts Debited (Account 410.1) (c)	Amounts Credited (Account 411.1) (d)
1	Accelerated Amortization (Account 281)			
2	Electric	None		
3	Defense Facilities			
4	Pollution Control Facilities			
5	Other			
6				
7				
8	TOTAL Electric (Enter Total of lines 3 thru 7)	0		0
9	Gas			
10	Defense Facilities			
11	Pollution Control Facilities			
12	Other			
13				
14				
15	TOTAL Gas (Enter Total of lines 10 thru 14)			
16	Other (Specify)			
17	TOTAL Acct. 281 (Total of lines 8, 15 & 16)	0		0
18	Classification of TOTAL			
19	Federal Income Tax	0		0
20	State Income Tax			
21	Local Income Tax			

NOTES

Name of Respondent	This Report Is:	Date of Report	Year of Report
North Central Power Co., Inc.	(1) <input checked="" type="checkbox"/> An Original (2) <input type="checkbox"/> A Resubmission	(Mo, Da, Yr)	December 31, 2003

ACCUMULATED DEFERRED INCOME TAXES - ACCELERATED AMORTIZATION PROPERTY (Account 281) (Continued)

to other income and deductions.
3. Use separate pages as required.

CHANGES DURING YEAR		ADJUSTMENTS				Balance at End of Year	Line No.
Amounts Debited (Account 410.2) (e)	Amounts Credited (Account 411.2) (f)	Acct. No. (g)	Debits Amount (h)	Acct. No. (i)	Credits Amount (j)		
None							1
							2
						0	3
						0	4
							5
							6
							7
						0	8
							9
							10
							11
							12
							13
							14
							15
							16
						0	17
=====	=====	=====	=====	=====	=====	=====	
							18
						0	19
							20
							21

NOTES (Continued)

Name of Respondent		This Report Is:		Date of Report	Year of Report
North Central Power Co., Inc.		(1) <input checked="" type="checkbox"/> An Original (2) <input type="checkbox"/> A Resubmission		(Mo, Da, Yr)	December 31, 2003

ACCUMULATED DEFERRED INCOME TAXES - OTHER PROPERTY (Account 282)

1. Report the information called for below concerning the respondent's accounting for deferred income taxes relating to property not subject to accelerated amortization.
2. For Other (Specify), include deferrals relating

Line No.	Account Subdivisions (a)	Balance at Beginning of Year (b)	CHANGES DURING YEAR	
			Amounts Debited (Account 410.1) (c)	Amounts Credited (Account 411.1) (d)
1	Account 282			
2	Electric	(152,353)		
3	Gas			
4	Other (Define)			
5	TOTAL (Enter Total of lines 2 thru 4)	(152,353)	0	0
6	Other (Specify)			
7				
8				
9	TOTAL Acct. 282 (Enter Total of lines 5 thru 8)	(152,353)	0	0
10	Classification of TOTAL			
11	Federal Income Tax			
12	State Income Tax			
13	Local Income Tax			

NOTES

Name of Respondent	This Report Is:	Date of Report	Year of Report
North Central Power Co., Inc.	(1) <input checked="" type="checkbox"/> An Original (2) <input type="checkbox"/> A Resubmission	(Mo, Da, Yr)	December 31, 2003

ACCUMULATED DEFERRED INCOME TAXES - OTHER PROPERTY (Account 282) (Continued)

to other income and deductions.
3. Use separate pages as required.

CHANGES DURING YEAR		ADJUSTMENTS				Balance at End of Year	Line No.
Amounts Debited (Account 410.2) (e)	Amounts Credited (Account 411.2) (f)	Debits		Credits			
		Acct. No. (g)	Amount (h)	Acct. No. (i)	Amount (j)	(k)	
							1
		236	63,625	236	141,400	(230,128)	2
		409	1,106	409	20,720	(19,614)	3
						0	4
0	0		64,731		162,120	(249,742)	5
							6
							7
							8
						(249,742)	9
=====	=====	=====	= = =====	=====	= =====	=====	
							10
						0	11
						0	12
							13

NOTES (Continued)

Name of Respondent		This Report Is:	Date of Report	Year of Report
		(1) <input checked="" type="checkbox"/> An Original	(Mo, Da, Yr)	
North Central Power Co., Inc.		(2) <input type="checkbox"/> A Resubmission		December 31, 2003

ACCUMULATED DEFERRED INCOME TAXES - OTHER (Account 283)				
1. Report the information called for below concerning the respondent's accounting for deferred income taxes relating to amounts in Account 283.		2. For Other (specify), include deferrals relating to other income and deductions.		

Line No.	Account Subdivisions (a)	Balance at Beginning of Year (b)	CHANGES DURING YEAR	
			Amounts Debited (Account 410.1) (c)	Amounts Credited (Account 411.1) (d)
1	Account 283	None		
2	Electric			
3				
4				
5				
6				
7				
8	Other			
9	TOTAL Electric (Total of lines 2 thru 8)	0	0	0
10	Gas			
11				
12				
13				
14				
15				
16	Other			
17	TOTAL Gas (Total of lines 10 thru 16)	0	0	0
18	Other (Specify)			
19	TOTAL Acct. 283(Enter Total of lines 9,17&18)	0	0	0
=====				
20	Classification of TOTAL			
21	Federal Income Tax			
22	State Income Tax			
23	Local Income Tax			

NOTES

Name of Respondent	This Report Is:	Date of Report	Year of Report
North Central Power Co., Inc.	(1) <input checked="" type="checkbox"/> An Original (2) <input type="checkbox"/> A Resubmission	(Mo, Da, Yr)	December 31, 2003

ACCUMULATED DEFERRED INCOME TAXES - OTHER (Account 283) (Continued)

3. Provide in the space below explanations for pages 272 and 273. Include amounts relating to insignificant listed under Other.

4. Use separate pages as required.

CHANGES DURING YEAR		ADJUSTMENTS				Balance at End of Year (k)	Line No.
Amounts Debited (Account 410.2) (e)	Amounts Credited (Account 411.2) (f)	Acct. No. (g)	Debits Amount (h)	Acct. No. (i)	Credits Amount (j)		
None							1
						0	2
						0	3
						0	4
						0	5
						0	6
						0	7
							8
						0	9
						0	10
						0	11
						0	12
						0	13
							14
							15
							16
						0	17
							18
						0	19
=====	=====	=====	=====	=====	=====	=====	
							20
						0	21
						0	22
							23

NOTES (Continued)

Name of Respondent

North Central Power Co., Inc.

This Report Is:

(1) ☒ An Original(2) ☐ A Resubmission

Date of Report

December 31, 2003

OTHER REGULATORY LIABILITIES (Account 254)

1. Reporting below the particulars (details) called 3. Minor items (5% of the Balance at End of Year for concerning other regulatory liabilities which are Account 254 or amounts less than \$50,000, through the ratemaking actions of regulatory a whichever is less may be group by classes. (and not includable in other amounts.)

2. For regulatory liabilities being amortized, show period of amortization in column (a).

Line No.	Description and Purpose of Other Regulatory Assets (a)	DEBITS		Credits (d)	Balance at End of Year (e)
		Account Credited (b)	Account (c)		
1					
2	None				
3					
4					
5					
6					
7					
8					
9					
10					
11					
12					
13					
14					
15					
16					
17					
18					
19					
20					
21					
22					
23					
24					
25					
26					
27					
28					
29					
30					
31					
32					
33					
34					
35					
36					
37					
38					
39					
40					
41	Total	0		0	0

Name of Respondent	This Report Is:	Date of Report	Year of Report
North Central Power Co., Inc.	(1) <input checked="" type="checkbox"/> An Original (2) <input type="checkbox"/> A Resubmission	(Mo, Da, Yr)	December 31, 2003

ELECTRIC OPERATING REVENUES (Account 400)

1. Report below operating revenues for each prescribed account, and manufactured gas revenues in total. counted for each group of meters added. The average number of customers means the average of twelve figures at the close of each month.
2. Report number of customers, columns (f) and (g), on the basis of meters, in addition to the number of flat rate accounts; except that where separate meter readings are added for billing purposes, one customer should be 3. If previous year (columns (c), (e), and (g)), are not derived from previously reported figures, explain any inconsistencies in a footnote.

Line No.	Title of Account (a)	OPERATING REVENUES	
		Amount for Year (b)	Amount for Previous Year (c)
1	Sales of Electricity		
2	(440) Residential Sales	2,383,923	2,270,593
3	(442) Commercial and Industrial Sales		
4	Small (or Comm.) (See Instr.4)	779,995	796,629
5	Large (or Ind.) (See Instr.4)	112,243	66,599
6	(444) Public Street and Highway Lighting	26,825	26,154
7	(445) Other Sales to Public Authorities		
8	(446) Sales to Railroads and Railways		
9	(448) Interdepartmental Sales		
10	TOTAL Sales to Ultimate Consumers	3,302,986	3,159,975
11	(447) Sales for Resale		
12	TOTAL Sales of Electricity	3,302,986	3,159,975
13	(Less) (449.1) Provision for Rate Refunds		
14	TOTAL Revenues Net of Prov. for Refunds	3,302,986	3,159,975
15	Other Operating Revenues	Footnote 3	
16	(450) Forfeited Discounts	14,191	13,752
17	(451) Miscellaneous Service Revenues	9,405	9,899
18	(453) Sales of Water and Water Power		
19	(454) Rent from Electric Property	1,646	1,654
20	(455) Interdepartmental Rents		
21	(456) Other Electric Revenues	486	481
22			
23			
24			
25			
26	TOTAL Other Operating Revenues	25,728	25,786
27	TOTAL Electric Operating Revenues	3,328,714	3,185,761

Name of Respondent	This Report Is:	Date of Report	Year of Report
North Central Power Co., Inc.	(1) <input checked="" type="checkbox"/> An Original (2) <input type="checkbox"/> A Resubmission	(Mo, Da, Yr)	December 31, 2003

ELECTRIC OPERATING REVENUES (Account 400) (Continued)

4. Commercial and Industrial Sales, Account 442, may be classified according to the basis of classification (Small or Commercial, and Large or Industrial) regularly used by the respondent if such basis of classification is not generally greater than 1,000 Kw of demand. (See Account 442 of the Uniform System of Accounts. Explain basis of classification in a footnote.)

5. See page 108, Important Changes During Year, for important new territory added and important rate increases or decreases.

6. For lines 2, 4, 5, and 6, see page 304 for amounts relating to unbilled revenue by accounts.

7. Include unmetered sales. Provide details of such sales in a footnote.

MEGAWATT HOURS SOLD		AVERAGE NUMBER CUSTOMERS PER MONTH		Lin No.
Amount for Year (d)	Amount for Previous Year (e)	Number for Year (f)	Number for Previous Year (g)	
21,922	21,410	3,957	3,833	1
7,615	8,046	422	422	2
1,383	831	3	2	3
152	149	8	8	4
				5
				6
				7
				8
				9
31,072	30,436	4,390	4,265	10
				11
31,072	30,436	4,390	4,265	12
				13
31,072	30,436	4,390	4,265	14

Includes \$20,670 unbilled revenues.

Includes 0 MWH relating to unbilled revenues.

Name of Respondent	This Report Is: (1) <input checked="" type="checkbox"/> An Original (2) <input type="checkbox"/> A Resubmission	Date of Report (Mo, Da, Yr)	Year of Report
North Central Power Co., Inc.			December 31, 2003

SALES OF ELECTRICITY BY RATE SCHEDULES

1. Report below for each rate schedule in effect during the year the MWh of electricity sold, revenue, average number of customers, average KWh per customer, and average revenue per KWh, excluding data for Sales for Resale which is reported on pages 310-311.

2. Provide a subheading and total for each prescribed operating revenue account in the sequence followed in "Electric Operating Revenues," page 301. If the sales under any rate schedule are classified in more than one revenue account, list the rate schedule and sales data under each applicable revenue account subheading.

3. Where the same customers are served under more than one rate schedule in the same revenue account

classification (such as a general residential schedule and an off peak water heating schedule), the entries in column (d) for the special schedule should denote the duplication in number of reported customers.

4. The average number of customers should be the number of bills rendered during the year divided by the number of billing periods during the year (12 if all billings are made monthly).

5. For any rate schedule having a fuel adjustment clause state in a footnote the estimated additional revenue billed pursuant thereto.

6. Report amount of unbilled revenue as of end of year for each applicable revenue account subheading.

Line No.	Number and Title of Rate Schedule (a)	MWh Sold (b)	Revenue (c)	Average Number of Customers (d)	KWh of Sales per Customer (e)	Revenue per KWh Sold (f)
1	Residential (Nonseasonal Rural and Seasonal)					
2						
3	Rg-1	20,580	1,887,412	3,884	5,299	0.09
4	Rg-2	1,155	75,870	73	15,822	0.07
5	CSH-1*					
6	YI-1*	187	29,694	305	613	0.16
7						
8						
9	Unbilled		10,916			
10						
11						
12						
13						
14						
15	Total Residential	21,922	2,003,892	3,957	5,540	0.09
16	Commercial & Industrial - (Urban & Rural) - Small Commercial & Industrial					
17						
18	Gs-1	5,546	507,864	404	13,728	0.09
19	Gs-2	37	2,358	2	18,500	0.06
20	Cp-1	1,966	126,700	15	131,067	0.06
21	Cp-2	141	8,062	1	141,000	0.06
22	CSH-1*					
23	YI-1*	66	9,860	98	673	0.15
24	Unbilled		1,245			
25						
26						
27						
28						
29	Total Small Coml & Ind	7,756	656,089	422	18,379	0.08
30						
31	Commercial & Industrial - (Urban & Rural) - Large Commercial & Industrial					
32						
33	Cp-3	1,238	76,351	3	412,667	0.06
34	YI-1*	4	719	8		0.18
35	Unbilled		2,455			
36						
37						
38						
39	Total Large Coml & Ind	1,242	79,525	3	414,000	0.06
40	Total Coml & Ind	8,998	735,614	425	21,172	0.08
41						
42						
43						
	(CONTINUED ON PAGE 304A)					

Name of Respondent	This Report Is:	Date of Report	Year of Report
North Central Power Co., Inc.	(1) <input checked="" type="checkbox"/> An Original (2) <input type="checkbox"/> A Resubmission	(Mo, Da, Yr)	December 31, 2003

SALES OF ELECTRICITY BY RATE SCHEDULES (Continued)

1. Report below for each rate schedule in effect during the year the KWh of electricity sold, revenue, average number of customers, average KWh per customer, and average revenue per KWh, excluding data for Sales for Resale which is reported on pages 310-311.

2. Provide a subheading and total for each prescribed operating revenue account in the sequence followed in "Electric Operating Revenues," page 301. If the sales under any rate schedule are classified in more than one revenue account, list the rate schedule and sales data under each applicable revenue account subheading.

3. Where the same customers are served under more than one rate schedule in the same revenue account

classification (such as a general residential schedule and an off peak water heating schedule), the entries in column (d) for the special schedule should denote the duplication in number of reported customers.

4. The average number of customers should be the number of bills rendered during the year divided by the number of billing periods during the year (12 if all billings are made monthly).

5. For any rate schedule having a fuel adjustment clause state in a footnote the estimated additional revenue billed pursuant thereto.

6. Report amount of unbilled revenue as of end of year for each applicable revenue account subheading.

Line No.	Number and Title of Rate Schedule (a)	MWh Sold (b)	Revenue (c)	Average Number of Customers (d)	KWh of Sales per Customer (e)	Revenue per KWh Sold (f)
1	Public Street & Highway Lighting					
2						
3	Ms-1	152	24,100	8	19,000	0.16
4						
5	Unbilled		106			
6						
7						
8						
9	Special Rates					
10						
11						
12	Total Public Street & Highway	152	24,206	8	19,000	0.16
13						
14	Interdepartmental Sales					
15						
16	Total Sales to Ultimate Customers	31,072	2,763,712	4,390	7,078	0.09
17						
18	Sales for Resale					
19						
20	Total Sales of Electric	31,072	2,763,712	4,390	7,078	0.09
21		= =====	=====	=====	=====	=====
22	# No Count Customers					
23	* Duplicate Customers Not Included in Totals					
24						
25	Fuel Clause Adjustments Billed:					
26						
27	PCAC-Billed Residential		375,622			
28	Small Comm & Ind		134,168			
29	Large Comm & Ind		20,960			
30	Public St & Hwy		2,576			
31			533,326			
32						
33						
34	PCAC-Unbilled Residential		4,410			
35	Small Comm & Ind		503			
36	Large Comm & Ind		992			
37	Public St & Hwy		43			
38			5,948			
39						
40						
41	Total Billed	31,072	3,282,316	4,390	7,078	0.11
42	Total Unbilled Rev.(See Instr.6)		20,670			
43	TOTAL	31,072	3,302,986	4,390	7,078	0.11

Name of Respondent	This Report Is:	Date of Report	Year of Report
North Central Power Co., Inc.	(1) <input checked="" type="checkbox"/> An Original (2) <input type="checkbox"/> A Resubmission	(Mo/Da/Yr)	December 31, 2003

SALES FOR RESALE (Account 447)

1. Report all sales for resale (i.e. sales to purchasers other than ultimate consumers) transacted on a settlement basis other than power exchanges during the year. Do not report exchanges of electricity (i.e. transactions involving a balancing of debits and credits for energy, capacity, etc.) and any settlements for imbalanced exchanges on this schedule. Power exchanges must be reported on the Purchased Power schedule (pages 326-327).

2. Enter the name of the purchaser in column (a). Do not abbreviate or truncate the name or use acronyms. Explain in a footnote any ownership interest or affiliation the respondent has with the purchaser.

3. In column (b) enter a Statistical Classification Code based on the original contractual terms and conditions of the service as follows:

RQ - for requirements service. Requirements service is service which the supplier plans to provide on an ongoing basis (i.e. the supplier includes projected load for this service in its system resource planning). In addition, the reliability of requirements service must be the same as, or second only to, the supplier's service to its own ultimate consumer.

LF - for long-term firm service. "Long-Term" means five years or longer and "firm" means that service cannot be interrupted for economic reasons and is intended to remain reliable even under adverse conditions (e.g. the supplier must attempt to buy emergency energy from third parties to maintain deliveries of LF service). This category should not be

for long-term firm service which meets the definition RQ service. For all transactions identified as LF provide in a footnote the termination date of the contract defined as the earliest date that either buyer or seller can unilaterally get out of the contract.

IF - for intermediate-term firm service. The same as LF service except that "intermediate-term" means longer than one year but less than five years.

SF - for short-term firm service. Use this category for all firm services where the duration of each period of commitment for service is one year or less.

LU - for long-term service from a designated generating unit. "Long-term" means five years or longer. The availability and reliability of service, aside from transmission constraints, must match the availability and reliability of the designated unit.

IU - for intermediate-term service from a designated generating unit. The same as LU service except that "intermediate-term" means longer than one year but less than five years.

Line No.	Name of Company or Public Authority (Footnote Affiliations) (a)	Statistical Classification (b)	FERC Rate Schedule or Tariff Number (c)	Average Monthly Billing Demand (MW) (d)	Actual Demand (MW)	
					Average Monthly NCP Demand (e)	Average Monthly CP Demand (f)
1	None					
2						
3						
4						
5						
6						
7						
8						
9						
10						
11						
12						
13						
14						

Name of Respondent	This Report Is: (1) <input checked="" type="checkbox"/> An Original (2) <input type="checkbox"/> A Resubmission	Date of Report: (Mo/Da/Yr)	Year of Report: December 31, 2003
North Central Power Co., Inc.			

SALES FOR RESALE (Account 447) (Continued)

OS - for other service. Use this category only for those services which cannot be placed in the above-defined categories, such as all non-firm service regardless of the length of the contract and service from designated units of less than one year. Describe the nature of the service in a footnote.

AD - for out-of-period adjustment. Use this code for any accounting adjustments or "true-ups" for service provided in prior reporting years. Provide an explanation in a footnote for each adjustment.

4. Group requirements RQ sales together and report them starting at line number one. After all RQ sales, enter "Subtotal - RQ" in column (a). The remaining sales may then be listed in any order. Enter "Subtotal - Non- RQ" in column (a) after this listing. Enter "Total" "Total" (a) as the last line of the schedule. Report subtotals and total for columns (g) through (k).

5. In column (c), identify the FERC Rate Schedule or Tariff Number. On separate lines, list all FERC rate schedules or tariffs under which service, as identified in column (b), is provided.

6. For requirements RQ sales and any type of service involving demand charges imposed on a monthly (or longer) basis, enter the average monthly billing demand in column (d), the average monthly non-coincident peak (NCP) demand in column (e), and the average monthly coincident peak (CP) demand in column (f). For all other types of service, enter NA in columns (d), (e) and (f). Monthly NCP demand is

the maximum metered hourly (60-minute integration) demand in a month. Monthly CP demand is the metered demand during the hour (60-minute integration) in which the supplier's system reaches its monthly peak. Demand reported in columns (e) and (f) must be in megawatts. Footnote any demand not stated on a megawatt basis and explain.

7. Report in column (g) the megawatt hours shown on bills rendered to the purchaser.

8. Report demand charges in column (h), energy charges in column (i), and the total of any other types of charges, including out-of-period adjustments, in column (j). Explain in a footnote all components of the amount shown in column (j). Report in column (k) the total charge shown on bills rendered to the purchaser.

9. The data in columns (g) through (k) must be subtotaled based on the RQ/Non-RQ grouping (see instruction 4), and then totaled on the last line of the schedule. The "Subtotal - RQ" amount in column (g) must be reported as Requirement Sales For Resale on page 401, line 23. The "Subtotal - Non-RQ" amount in column (g) must be reported as Non- Requirements Sales For Resale on page 401, line 24.

10. Footnote entries as required and provide explanations following all required data.

Megawatthours Sold (g)	REVENUE				Line No.
	Demand Charges (\$) (h)	Energy Charges (\$) (i)	Other Charges (\$) (j)	Total (\$) (h+i+j) (k)	
				0	1
				0	2
				0	3
				0	4
				0	5
				0	6
				0	7
				0	8
				0	9
				0	10
				0	11
				0	12
				0	13
				0	14

Name of Respondent		This Report Is:	Date of Report
		(1) <input checked="" type="checkbox"/> An Original	(Mo, Da, Yr)
North Central Power Co., Inc.		(2) <input type="checkbox"/> A Resubmission	December 31, 2003

ELECTRIC OPERATION AND MAINTENANCE EXPENSES			
If the amount for previous year is not derived from previously reported figures, explain in footnotes.			
Line No.	Account (a)	Amount for Current Year (b)	Amount for Previous Year (c)
1	1. POWER PRODUCTION EXPENSES		
2	A. Steam Power Generation		
3	Operation	Not Applicable	
4	(500) Operation Supervision and Engineering		
5	(501) Fuel		
6	(502) Steam Expenses		
7	(503) Steam from Other Sources		
8	(Less) (504) Steam Transferred - Cr.		
9	(505) Electric Expenses		
10	(506) Miscellaneous Steam Power Expenses		
11	(507) Rents		
12	(509) Allowances		
13	TOTAL Operation (Enter Total of lines 4 thru 12)	0	0
14	Maintenance		
15	(510) Maintenance Supervision and Engineering		
16	(511) Maintenance of Structures	Not Applicable	
17	(512) Maintenance of Boiler Plant		
18	(513) Maintenance of Electric Plant		
19	(514) Maintenance of Miscellaneous Steam Plant		
20	TOTAL Maintenance (Enter Total of lines 15 thru 19)	0	0
21	TOTAL Power Production Expenses - Steam Power (Enter Total of lines 13 and 20)	0	0
22	B. Nuclear Power Generation		
23	Operation		
24	(517) Operation Supervision and Engineering	Not Applicable	
25	(518) Fuel		
26	(519) Coolants and Water		
27	(520) Steam Expenses		
28	(521) Steam from Other Sources		
29	(Less) (522) Steam Transferred - Cr.		
30	(523) Electric Expenses		
31	(524) Miscellaneous Nuclear Power Expenses		
32	(525) Rents		
33	TOTAL Operation (Enter Total of lines 24 thru 32)	0	0
34	Maintenance		
35	(528) Maintenance Supervision and Engineering		
36	(529) Maintenance of Structures		
37	(530) Maintenance of Reactor Plant Equipment	Not Applicable	
38	(531) Maintenance of Electric Plant		
39	(532) Maintenance of Miscellaneous Nuclear Plant		
40	TOTAL Maintenance (Enter Total of lines 35 thru 39)	0	0
41	TOTAL Power Production Expenses - Nuclear Power (Enter Total of lines 33 and 40)	0	0
42	C. Hydraulic Power Generation		
43	Operation		
44	(535) Operation Supervision and Engineering		
45	(536) Water for Power		
46	(537) Hydraulic Expenses	630	
47	(538) Electric Expenses		
48	(539) Miscellaneous Hydraulic Power Generation Expenses		
49	(540) Rents		
50	TOTAL Operation (Enter Total of lines 44 thru 49)	630	0

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North Central Power Co., Inc.		(2) <input type="checkbox"/> A Resubmission	December 31, 2003

ELECTRIC OPERATION AND MAINTENANCE EXPENSES (Continued)			
Line No.	Account (a)	Current Year (b)	Previous Year (c)
51	C. Hydraulic Power Generation (Continued)		
52	Maintenance		
53	(541) Maintenance Supervision and Engineering		
54	(542) Maintenance of Structures		
55	(543) Maintenance of Reservoirs, Dams, and Waterways		
56	(544) Maintenance of Electric Plant		
57	(545) Maintenance of Miscellaneous Hydraulic Plant		
58	TOTAL Maintenance (Enter Total of lines 53 thru 57)	0	0
59	TOTAL Power Product. Exp- Hydraulic Power (Enter total of 50 and 58)	630	0
60	D. Other Power Generation		
61	Operation		
62	(546) Operation Supervision and Engineering	189	
63	(547) Fuel	1,900	200
64	(548) Generation Expenses	2,550	461
65	(549) Miscellaneous Other Power Generation Expenses	4,727	1,151
66	(550) Rents		
67	TOTAL Operation (Enter Total of lines 62 thru 66)	9,366	1,812
68	Maintenance		
69	(551) Maintenance Supervision and Engineering	952	861
70	(552) Maintenance of Structures	168	
71	(553) Maintenance of Generating and Electric Plant	3,073	5,980
72	(554) Maintenance of Miscellaneous Other Power Generation Plant	130	
73	TOTAL Maintenance (Enter Total of lines 69 thru 72)	4,323	6,841
74	TOTAL Power Production Exp - Other Power (Enter total of 67 and 73)	13,689	8,653
75	E. Other Power Supply Expenses		
76	(555) Purchased Power	1,394,797	1,276,551
77	(556) System Control and Load Dispatching (See note 1 page 323)		
78	(557) Other Expenses (See note 2 page 323)	335	
79	TOTAL Other Power Supply Expenses (Enter Total of lines 76 thru 78)	1,395,132	1,276,551
80	TOTAL Power Production Exp(Enter Total of lines 21,41,59,74, and 79)	1,409,451	1,285,204
81	2. TRANSMISSION EXPENSES		
82	Operation		
83	(560) Operation Supervision and Engineering	810	
84	(561) Load Dispatching		
85	(562) Station Expenses	341	764
86	(563) Overhead Line Expenses	6,294	522
87	(564) Underground Line Expenses		
88	(565) Transmission of Electricity by Others		
89	(566) Miscellaneous Transmission Expenses		
90	(567) Rents		
91	TOTAL Operation (Enter Total of lines 83 thru 90)	7,445	1,286
92	Maintenance		
93	(568) Maintenance Supervision and Engineering	2,951	2,764
94	(569) Maintenance of Structures		1,447
95	(570) Maintenance of Station Equipment	1,398	3,154
96	(571) Maintenance of Overhead Lines	3,631	
97	(572) Maintenance of Underground Lines		
98	(573) Maintenance of Miscellaneous Transmission Plant		
99	TOTAL Maintenance (Enter Total of lines 93 thru 98)	7,980	7,365
100	TOTAL Transmission Expenses (Enter Total of lines 91 and 99)	15,425	8,651
101	3. DISTRIBUTION EXPENSES		
102	Operation		
103	(580) Operation Supervision and Engineering	725	

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ELECTRIC OPERATION AND MAINTENANCE EXPENSES (Continued)				
Line No.	Account (a)	Amount for Current Year (b)	Amount for Previous Year (c)	
104	3. DISTRIBUTION EXPENSES (continued)			
105	(581) Load Dispatching			
106	(582) Station Expenses	2,314	662	
107	(583) Overhead Line Expenses	149,433	128,460	
108	(584) Underground Line Expenses	24,284	21,272	
109	(585) Street Lighting and Signal System Expenses	1,958	2,605	
110	(586) Meter Expenses	12,347	1,017	
111	(587) Customer Installations Expenses	3,641	4,349	
112	(588) Miscellaneous Expenses	21,999	20,574	
113	(589) Rents	463	459	
114	TOTAL Operation (Enter Total of lines 103 thru 113)	217,164	179,398	
115	Maintenance			
116	(590) Maintenance Supervision and Engineering	3,048	2,583	
117	(591) Maintenance of Structures			
118	(592) Maintenance of Station Equipment	216		
119	(593) Maintenance of Overhead Lines	174,576	159,108	
120	(594) Maintenance of Underground Lines	6,290	29,104	
121	(595) Maintenance of Line Transformers	5,038	4,855	
122	(596) Maintenance of Street Lighting and Signal Systems	3,296	2,795	
123	(597) Maintenance of Meters	333	2,927	
124	(598) Maintenance of Miscellaneous Distribution Plant		514	
125	TOTAL Maintenance (Enter Total of lines 116 thru 124)	192,797	201,886	
126	TOTAL Distribution Expenses (Enter Total of lines 114 and 125)	409,961	381,284	
127	4. CUSTOMER ACCOUNTS EXPENSES			
128	Operation			
129	(901) Supervision			
130	(902) Meter Reading Expenses	53,225	53,707	
131	(903) Customer Records and Collection Expenses	85,737	78,961	
132	(904) Uncollectible Accounts	13,680	15,535	
133	(905) Miscellaneous Customer Accounts Expenses			
134	TOTAL Customer Accounts Expenses (Enter Total of lines 129 thru 133)	152,642	148,203	
135	5. CUSTOMER SERVICE AND INFORMATIONAL EXPENSES			
136	Operation			
137	(907) Supervision			
138	(908) Customer Assistance Expenses			
139	(909) Informational and Instructional Expenses	3,254	3,353	
140	(910) Miscellaneous Customer Service and Informational Expenses	149	631	
141	TOTAL Customer Service and Informational Expenses (Enter Total of lines 137 thru 140)	3,403	3,984	
142	6. SALES EXPENSES			
143	Operation			
144	(911) Supervision			
145	(912) Demonstrating & Selling Expenses			
146	(913) Advertising Expenses	1,402	1,175	
147	(916) Miscellaneous Sales Expenses			
148	TOTAL Sales Expenses (Enter Total of lines 144 thru 147)	1,402	1,175	
149	7. ADMINISTRATIVE AND GENERAL EXPENSES			
150	Operation			
151	(920) Administrative and General Salaries (See note 3 on page 323)	74,912	84,251	
152	(921) Office Supplies and Expenses (See note 3 on page 323)	6,040	5,883	
153	(Less) (922) Administrative Expenses Transferred - Cr.	47,131	39,858	

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ELECTRIC OPERATION AND MAINTENANCE EXPENSES (Continued)

Line No.	Account (a)	Amount for Current Year (b)	Amount for Previous Year (c)
154	7. ADMINISTRATIVE AND GENERAL EXPENSES (Continued)		
155	(923) Outside Services Employed (See note 3 at bottom of page)	14,399	16,249
156	(924) Property Insurance	23,619	17,997
157	(925) Injuries and Damages	73,018	61,280
158	(926) Employee Pensions and Benefits (See note 3 at bottom of page)	85,515	105,900
159	(927) Franchise Requirements		
160	(928) Regulatory Commission Expenses	26,288	3,367
161	(929) Duplicate Charges - Cr.		
162	(930.1) General Advertising Expenses	285	469
163	(930.2) Miscellaneous General Expenses	7,687	8,887
164	(931) Rents	6,488	6,839
165	TOTAL Operation (Enter Total of lines 150 thru 163)	271,120	271,264
166	Maintenance		
167	(935) Maintenance of General Plant	5,044	450
168	TOTAL Administrative and General Expenses (Enter Total of lines 164 thru 166)	276,164	271,714
169	TOTAL Electric Operation and Maintenance Expenses (Enter Total of lines 79, 99, 125, 133, 140, 147, and 167)	2,268,448	2,100,215

NUMBER OF ELECTRIC DEPARTMENT EMPLOYEES

1. The data on number of employees should be reported for the payroll period ending nearest to October 31, or any payroll period ending 60 days before or after October 31.

2. If the respondent's payroll for the reporting period includes any special construction personnel, include such employees on line 3, and show the number of such special construction employees in a footnote.

3. The number of employees assignable to the electric department from joint functions of combination utilities may be determined by estimate, on the basis of employee equivalents. Show the estimated number of equivalent employees attributed to the electric department from joint functions.

1. Payroll Period Ended (Date)	11/01/03
2. Total Regular Full-Time Employees	14
3. Total Part-Time and Temporary Employees	8
4. Total Employees	22

Name of Respondent	This Report Is: (1) <input checked="" type="checkbox"/> An Original (2) <input type="checkbox"/> A Resubmission	Date of Report: (Mo/Da/Yr)	Year of Report:
North Central Power Co., Inc.			December 31, 2003

PURCHASED POWER (Account 555)
(Including power exchanges)

1. Report all power purchases made during the year. Also report exchanges of electricity (i.e., transactions involving a balancing of debits and credits for energy, capacity, etc.) and any settlements for imbalanced exchanges.

2. Enter the name of the seller or other party in an exchange transaction in column (a). Do not abbreviate or truncate the name or use acronyms. Explain in a footnote any ownership interest or affiliation the respondent has with the seller.

3. In column (b), enter a Statistical Classification Code based on the original contractual terms and conditions of the service as follows:

RQ - for requirements service. Requirements service is service which the supplier plans to provide on an ongoing basis (i.e., the supplier includes projected load for this service in its system resource planning). In addition, the reliability of requirements service must be the same as, or second only to, the supplier's service to its own ultimate consumers.

LF - for long-term firm service. "Long-term" means five years or longer and "firm" means that service cannot be interrupted for economic reasons and is intended to remain reliable even under adverse conditions (e.g. the supplier must attempt to buy emergency energy from third parties to maintain deliveries of LF service). This category should not be used for long-term firm service which meets the definition of RQ service. For

all transactions identified as LF, provide in a footnote the termination date of the contract defined as the earliest date that either buyer or seller can unilaterally get out of the contract.

IF - for intermediate-term firm service. The same as LF service except that "intermediate-term" means longer than one year but less than five years.

SF - for short-term firm service. Use this category for all firm services, where the duration of each period of commitment for service is one year or less.

LU - for long-term service from a designated generating unit. "Long-term" means five years or longer. The availability and reliability of service, aside from transmission constraints, must match the availability and reliability of the designated unit.

IU - for intermediate-term service from a designated generating unit. The same as LU service except that "intermediate-term" means longer than one year but less than five years.

EX - for exchanges of electricity. Use this category for transactions involving a balancing of debits and credits for energy, capacity, etc. and any settlements for imbalanced exchanges.

OS - for other service. Use this category only for those services which cannot be placed in the above-defined categories, such as all nonfirm service regardless of the length

Line No.	Name of Company or Public Authority (Footnote Affiliations) (a)	Statistical Classification (b)	FERC Rates Schedule or Tariff Number (c)	Average Monthly Billing Demand (d)	Actual Demand (MW)	
					Average Monthly NCP Demand (e)	Average Monthly CP Demand (f)
1	Northern States Power Company	LF	459	1.000	5.9	Not Available
2	Northern States Power Company	EX	459	NA	Footnote 7	NA
3	Fiambeau Hydro, LLC	Footnote 4 LU	Footnote 5 None	1.100	NA	NA
4	MAPP	Transmission Scheduling	None	NA	NA	NA
5	Midwest Independent System Operator, Inc.	Transmission Scheduling	None	NA	NA	NA
6	Northwestern Energy Services	OS	None	0.083	NA	NA
7	Gen-Sys Energy	OS	None	Footnote 6 NA	NA	NA
8	Minnesota Municipals Power Association	OS	None	NA	NA	NA
9	Northern States Power Company	OS	None	NA	NA	NA
10	Split Rock Energy LLC	OS	None	NA	NA	NA
11	Utilities Plus	OS	None	NA	NA	NA
12						
13						
14						

Name of Respondent	This Report Is:	Date of Report:	Year of Report:
North Central Power Co., Inc.	(1) <input checked="" type="checkbox"/> An Original	(Mo/Da/Yr)	
	(2) <input type="checkbox"/> A Resubmission		December 31, 2003

PURCHASED POWER (Account 555) (Continued)
(Including power exchanges)

of the contract and service from designated units of less than one year. Describe the nature of the service in a footnote.

AQ - for out-of-period adjustment. Use this code for any accounting adjustments or "true-ups" for service provided in prior reporting years. Provide an explanation in a footnote for each adjustment.

4. In column (c), identify the FERC Rate Schedule Number or Tariff, or, for non-FERC jurisdictional sellers, include an appropriate designation for the contract. On separate lines, list all FERC rate schedules, tariffs or contract designations under which service, as identified in column (b), is provided.

5. For requirements RQ purchases and any type of service involving demand charges imposed on a monthly (or longer) basis, enter the monthly average billing demand in column (d), the average monthly non-coincident peak (NCP) demand in column (e), and the average monthly coincident peak (CP) demand in column (f). For all other types of service, enter NA in columns (d), (e) and (f). Monthly NCP demand is the maximum metered hourly (60-minute integration) demand in a month. Monthly CP demand is the metered demand during the hour (60-minute integration) in which the supplier's system reaches its monthly peak. Demand reported in columns (e) and (f) must be in megawatts. Footnote any demand not stated on a megawatt basis and explain.

6. Report in column (g) the megawatthours shown on bills rendered to the respondent. Report in columns (h) and (i)

the megawatthours of power exchanges received and delivered, used as the basis for settlement. Do not report net exchange.

7. Report demand charges in column (j), energy charges in column (k), and the total of any other types of charges, including out-of-period adjustments, in column (l). Explain in a footnote all components of the amount shown in column (l). Report in column (m) the total charge shown on bills received as settlement by the respondent. For power exchanges, report in column (m) the settlement amount for the net receipt of energy. If more energy was delivered than received, enter a negative amount. If the settlement amount (1) includes credits or charges other than incremental generation expenses, or (2) excludes certain credits or charges covered by the agreement, provide an explanatory footnote.

8. The data in columns (g) through (m) must be totaled on the last line of the schedule. The total amount in column (g) must be reported as Purchases on page 401, line 10. The total amount in column (h) must be reported as Exchange Received on page 401, line 12. The total amount in column (i) must be reported as Exchange Delivered on page 401, line 13.

9. Footnote entries as required and provide explanations following all required data.

Megawatthours Purchased (g)	POWER EXCHANGES		COST/SETTLEMENT OF POWER				Line No.
	Megawatthours Received (h)	Megawatthours Delivered (i)	Demand Charges (\$) (j)	Energy Charges (\$) (k)	Other Charges (\$) (l)	Total (j+k+l) or Settlement (\$) (m)	
	29,197		30,600	908,440	816	939,856	1
		370					2
6,831			130,125	167,365		297,490	3
					8,247	8,247	4
					92,564	92,564	5
			2,550			2,550	6
20				1,487		1,487	7
148				13,732		13,732	8
5				475		475	9
226				22,837		22,837	10
164				15,559		15,559	11
							12
							13
7,394	29,197	370	163,275	1,129,895	101,627	1,394,797	14

Name of Respondent	This Report Is:	Date of Report:	Year of Report
North Central Power Co., Inc.	(1) <input checked="" type="checkbox"/> An Original	(Mo/Da/Yr)	
	(2) <input type="checkbox"/> A Resubmission		December 31, 2003

TRANSMISSION OF ELECTRICITY FOR OTHERS (Account 456)
(Including transactions referred to as "wheeling")

- Report as transmission of electricity, i.e. wheeling provided for other electric utilities, cooperatives, municipalities, other public authorities, qualifying facilities, non-traditional utility suppliers and ultimate customers.
- Use a separate line of data for each distinct type of transmission service involving the entities listed in Columns (a), (b), and (c).
- Report in column (a) the company or public authority that paid for the transmission service. Report in column (b) the company or public authority that the energy was received from and in column (c) the company or public authority that the energy was delivered to. Provide the full name of each company or public authority. Do not abbreviate or truncate name or use acronyms. Explain in a footnote any ownership interest in or affiliation the respondent has with the entities listed in columns (a), (b), or (c).
- In column (d) enter a Statistical Classification code based on the original contractual terms and conditions of the service as follows:

LF - for long-term firm transmission service. "Long-term" means one year or longer and "firm" means that service cannot be interrupted for economic reasons and is intended to remain reliable even under adverse conditions. For all transactions identified as LF provide in a footnote the termination date of the contract defined as the earliest date that either buyer or seller can unilaterally get out of the contract.

SF - for short-term firm transmission service. Use this category for all firm services, where the duration of each period of commitment for service is less than one year.

Line No.	Payment By (Company or Public Authority) (Footnote Affiliations) (a)	Energy Received From (Company or Public Authority) (Footnote Affiliations) (b)	Energy Delivered To (Company or Public Authority) (Footnote Affiliations) (c)	Statistical Classification (d)
1	None			
2				
3				
4				
5				
6				
7				
8				
9				
10				
11				
12				
13				
14				
15				
16				
17				

Name of Respondent	This Report Is:	Date of Report:	Year of Report:
North Central Power Co., Inc.	(1) <input checked="" type="checkbox"/> An Original (2) <input type="checkbox"/> A Resubmission	(Mo/Da/Yr)	December 31, 2003

TRANSMISSION OF ELECTRICITY FOR OTHERS (Account 456)
(Including transactions referred to as "wheeling")

OS - for other transmission service. Use this category only for those services which cannot be placed in the above-defined categories, such as all nonfirm transmission service, regardless of the length of the contract. Describe the nature of the service in a footnote.

AD - for out-of-period adjustment. Use this code for any accounting adjustment or "true-ups" for service provided in prior reporting years. Provide an explanation in a footnote for each adjustment.

5. In column (e), identify the FERC Rate Schedule or Tariff Number. On separate lines, list all FERC rate schedules or contract designations under which service, as identified in column (d), is provided.

6. Report receipt and delivery locations for all single contract path, "point to point" transmission service. In column (f), report the designation for the substation, or other appropriate identification for where energy was received as specified in the contract. In column (g) report the designation for the substation, or other appropriate identification for where energy was delivered as specified in the contract.

7. Report in column (h) the number of megawatts of billing demand that is specified in the firm transmission service contract. Demand reported in column (h) must be in megawatts. Footnote any demand not stated on a megawatt basis and explain.

FERC Rate Schedule or Tariff No. (e)	Point of Receipt (Substation or Other Designation) (f)	Point of Delivery (Substation or Other Designation) (g)	Billing Demand (MW) (h)	TRANSFER OF ENERGY		Line No.
				Megawatthours Received (i)	Megawatthours Delivered (j)	
	None					1
						2
						3
						4
						5
						6
						7
						8
						9
						10
						11
						12
						13
						14
						15
						16
						17

Name of Respondent	This Report Is:	Date of Report:	Year of Report
North Central Power Co., Inc.	(1) <input checked="" type="checkbox"/> An Original	(Mo/Da/Yr)	
	(2) <input type="checkbox"/> A Resubmission		December 31, 2003

TRANSMISSION OF ELECTRICITY FOR OTHERS (Account 456) (Continued)
(Including transactions referred to as "wheeling")

8. Report in column (l) and (j) the total megawatthours received and delivered.

9. In columns (k) through (n), report the revenue amounts as shown on bills or vouchers. In column (k), provide revenues from demand charges related to the billing demand reported in column (h). In column (l), provide revenues from energy charges related to the amount of energy transferred. In column (m), provide the total revenues from all other charges on bills or vouchers rendered, including out of period adjustments. Explain in a footnote all components of the amount shown in column (m). Report in column (n) the total charge shown on bills rendered to the entity listed in column (a).

If no monetary settlement was made, enter zero ("0") in column (n). Provide a footnote explaining the nature of the nonmonetary settlement. Including the amount and type of energy or service rendered.

10. Provide total amounts in column (l) through (n) as the last line. Enter "TOTAL" in column (a) as the last line. The total amounts in columns (i) and (j) must be reported as Transmission Received and Delivered on page 401, line 16 and 17, respectively.

11. Footnote entries and provide explanations following all required data.

REVENUE FROM THE TRANSMISSION OF ELECTRICITY FOR OTHERS

Demand Charges (\$) (k)	Energy Charges (\$) (l)	Other Charges (\$) (m)	Total Revenue (\$) (k + l + m) (n)	Line No.
None				1
				2
				3
				4
				5
				6
				7
				8
				9
				10
				11
				12
				13
				14
				15
				16
				17

Name of Respondent North Central Power Co., Inc.	This Report is: (1) <input checked="" type="checkbox"/> An Original (2) <input type="checkbox"/> A Resubmission	Date of Report: (Mo/Da/Yr)	Year of Report: December 31, 2003
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TRANSMISSION OF ELECTRICITY BY OTHERS (Account 565)
 (Including transactions referred to as "wheeling")

1. Report all transmission, i.e. wheeling, of electricity provided to respondent by other electric utilities, co-operatives, municipalities, or other public authorities during the year.

2. In column (a) report each company or public authority that provided transmission service. Provide the full name of the company; abbreviate if necessary, but do not truncate name or use acronyms. Explain in a footnote any ownership interest in or affiliation with the transmission service provider.

3. Provide in column (a) subheadings and classify transmission service purchased from other utilities as: "Delivered Power to Wheeler" or "Received Power from Wheeler."

4. Report in columns (b) and (c) the total megawatthours received and delivered by the provider of the transmission service.

5. In columns (d) through (g), report expenses as shown on bills or vouchers rendered to the respondent. In column (d), provide demand charges. In column (e), provide energy charges related to the amount of energy transferred. In column (f), provide the total of all other charges on

bills or vouchers rendered to the respondent, including any out of period adjustments. Explain in a footnote all components of the amount shown in column (f). Report in column (g) the total charge shown on bills rendered to the respondent. If no monetary settlement was made, enter zero ("0") in column (g). Provide a footnote explaining the nature of the nonmonetary settlement, including the amount and type of energy or service rendered.

6. Enter "TOTAL" in column (a) as last line. Provide a total amount in columns (b) through (g) as the last line. Energy provided by the respondent for the wheeler's transmission losses should be reported on the Electric Energy Account, page 401. If the respondent received power from the wheeler, energy provided to account for losses should be reported on line 19, Transmission By Other's losses, on page 401. Otherwise, losses should be reported on line 27, Total Energy losses, page 401.

7. Footnote entries and provide explanations following all required data.

Line No.	Name of Company or Public Authority (Footnote Affiliations) (a)	TRANSFER OF ENERGY		EXPENSES FOR TRANSMISSION OF ELECTRICITY BY OTHERS			
		Megawatthours Received (b)	Megawatthours Delivered (c)	Demand Charges (\$) (d)	Energy Charges (\$) (e)	Other Charges (\$) (f)	Total Cost of Transmission (\$) (g)
1	None						
2							
3							
4							
5							
6							
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Name of Respondent		This Report Is:	Date of Report	Year of Report
North Central Power Co., Inc.		(1) <input checked="" type="checkbox"/> An Original (2) <input type="checkbox"/> A Resubmission	(Mo, Da, Yr)	December 31, 2003
MISCELLANEOUS GENERAL EXPENSES (Account 930.2) (ELECTRIC)				
Line No.	Description (a)	Amount (b)		
1	Industry Association Dues			
2	Nuclear Power Research Expenses			
3	Other Experimental and General Research Expenses			
4	Publishing and Distributing Information and Reports to Stockholders; Trustee, Registrar, and Transfer Agent Fees and Expenses, and Other Expenses of Servicing Outstanding Securities of the Respondent	1,837		
5	Other Expenses (List items of \$5,000 or more in this column showing the (1) purpose, (2) recipient and (3) amount of such items. Group amounts of less than \$5,000 by classes if the number of items so grouped is shown.)			
6	Directors' Fees and Expenses	5,825		
7				
8	Corporation Annual Filing Fee	25		
9				
10				
11				
12				
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14				
15				
16				
17				
18				
19				
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58	TOTAL	7,687		

Name of Respondent	This Report Is:	Date of Report	Year of Report
North Central Power Co., Inc.	(1) <input checked="" type="checkbox"/> An Original (2) <input type="checkbox"/> A Resubmission	(Mo, Day, Yr)	December 31, 2003

DEPRECIATION AND AMORTIZATION OF ELECTRIC PLANT (Accounts 403, 404, 405)
(Except amortization of acquisition adjustments)

1. Report in Section A for the year the amounts for: (a) Depreciation Expense (Account 403); (b) Amortization of Limited-Term Electric Plant (Account 404); and (c) Amortization of Other Electric Plant (Account 405).

2. Report in Section B the rates used to compute amortization charges for electric plant (Accounts 404 and 405). State the basis used to compute the charges and whether any changes have been made in the basis or rates used from the preceding report year.

3. Report all available information called for in Section C every fifth year beginning with report year 1971, reporting annually only changes to columns (c) through (g) from the complete report of the preceding year.

Unless composite depreciation accounting for total depreciable plant is followed, list numerically in column (a) each plant subaccount, account or functional classification, as appropriate, to which a rate is applied. Identify at the bottom of Section C the type of plant included in any subaccounts used.

In column (b) report all depreciable plant balances to which rates are applied showing subtotals by functional

classifications and showing a composite total. Indicate at the bottom of Section C the manner in which column (b) balances are obtained. If average balances, state the method of averaging used.

For columns (c), (d), and (e) report available information for each plant subaccount, account or functional classification listed in column (a). If plant mortality studies are prepared to assist in estimating average service lives, show in column (f) the type mortality curve selected as most appropriate for the account and in column (g), if available, the weighted average remaining life of surviving plant.

If composite depreciation accounting is used, report available information called for in columns (b) through (g) on this basis.

4. If provisions for depreciation were made during the year in addition to depreciation provided by application of reported rates, state at the bottom of Section C the amounts and nature of the provisions and the plant items to which related.

A. Summary of Depreciation and Amortization Charges

Line No.	Functional Classification (a)	Depreciation Expense (Account 403) (b)	Amortization of Limited-Term Electric Plant (Acct. 404) (c)	Amortization of Other Electric Plant (Acct. 405) (d)	Total (e)
1	Intangible Plant		None	None	0
2	Steam Production Plant				0
3	Nuclear Production Plant				0
4	Hydraulic Production Plant-Conventional				0
5	Hydraulic Production Plant-Pumped Storage				0
6	Other Production Plant	42,545			42,545
7	Transmission Plant	23,732			23,732
8	Distribution Plant	209,766			209,766
9	General Plant	58,516			58,516
10	Common Plant-Electric				0
11	TOTAL	334,559	0	0	334,559

B. Basis for Amortization Charges

Footnote 9
Footnote 10

Name of Respondent		This Report Is:		Date of Report		Year of Report	
North Central Power Co., Inc.		(1) <input checked="" type="checkbox"/> An Original (2) <input type="checkbox"/> A Resubmission		(Mo, Da, Yr)		December 31, 2003	
DEPRECIATION AND AMORTIZATION OF ELECTRIC PLANT (Continued)							
C. Factors Used in Estimating Depreciation Charges							
Line No.	Account No. (a)	Depreciable Plant Base (In thousands) (b)	Estimated Avg. Service Life (c)	Net Salvage (Percent) (d)	Applied Depr. Rate(s) (Percent) (e)	Mortality Curve Type (f)	Average Remaining Life (g)
12	Determined by the						
13	Public Service						
14	Commission						
15	Wisconsin						
16							
17							
18							
19							
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Name of Respondent		This Report Is:		Date of Report	Year of Report		
North Central Power Co. Inc.		(1) <input checked="" type="checkbox"/> An Original (2) <input type="checkbox"/> A Resubmission		(Mo, Da, Yr)	December 31, 2003		
DEPRECIATION AND AMORTIZATION OF ELECTRIC PLANT (Continued)							
C. Factors Used in Estimating Depreciation Charges							
Line No.	Account No. (a)	Depreciable Plant Base (In thousands) (b)	Estimated Avg. Service Life (c)	Net Salvage (Percent) (d)	Applied Depr. Rate(s) (Percent) (e)	Monthly Curve Type (f)	Average Remaining Life (g)
75	Determined by the						
76	Public Service						
77	Commission						
78	Wisconsin						
79							
80							
81							
82							
83							
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Name of Respondent	This Report Is:	Date of Report	Year of Report
North Central Power Co., Inc.	(1) <input checked="" type="checkbox"/> An Original (2) <input type="checkbox"/> A Resubmission	(Mo, Da, Yr)	December 31, 2003

PARTICULARS CONCERNING CERTAIN INCOME DEDUCTIONS AND INTEREST CHARGES ACCOUNTS

Report the information specified below, in the order given, for the respective income deduction and interest charges accounts. Provide a subheading for each account and a total for the account. Additional columns may be added if deemed appropriate with respect to any account.

(a) Miscellaneous Amortization (Account 425) - Describe the nature of items included in this account, the contra account charged, the total of amortization charges for the year, and the period of amortization.

(b) Miscellaneous Income Deductions - Report the nature, payee, and amount of other income deductions for the year as required by Accounts 426.1, Donations; 426.2, Life Insurance; 426.3, Penalties; 426.4, Expenditures for Certain Civic, Political and Related Activities; and 426.5, Other Deductions, of the Uniform System of Accounts. Amounts of less than 5% of

each account total for the year (or \$1,000, whichever is greater) may be grouped by classes within the above accounts.

(c) Interest on Debt to Associated Companies (Account 430) - For each associated company to which interest on debt was incurred during the year, indicate the amount and interest rate respectively for (a) advances on notes,

(b) advances on open account, (c) notes payable, (d) accounts payable, and (e) other debt, and total interest. Explain the nature of other debt on which interest was incurred during the year.

(d) Other Interest Expense (Account 431) - report particulars (details) including the amount and interest rate for other interest charges incurred during the year.

Line No.	Item (a)	Amount (b)
1	A. 425 Miscellaneous Amortization	None
2		
3		
4	B. 426.1 Donations	
5		
6	Children's Wish Foundation	50
7	Jaycee's Show Fund-Children's Sponsor for Magic/Variety Show at Hayward	
8	High School	24
9	Loretta-Draper Volunteer Fire Dept. - Donation for Draper Neighbor Days	
10	Fund Raiser	25
11	Radisson Community Santa Visit	20
12	Radisson Easter Egg Hunt	20
13	Shrine Circus Fund	40
14	Special Olympics-Wisconsin	55
15	Winter Area Chamber of Commerce-Community Treasure Chests Prizes	30
16	Winter area Lions Club-July Jubilee	20
17	Winter Parade Candy	30
18	Total 426.1	314
19		
20		
21	426.4 Expenditures for Certain Civic, Political and Related Activities	
22		
23	National Right to Work - Membership	50
24	Wisconsin Right to Work - Membership	50
25	Total 426.4	100
26		
27		
28	C. 430 Interest on Debt to Associated Companies	
29		
30		
31	D. 431 Other Interest Expense	
32		
33	Interest on Lines of Credit 4.00% - 4.25%	20,212
34	Interest on Demand Notes 4.0%	59,999
35	Interest on Meter Deposits 1.5%	163
36	Total 431	80,374
37		
38		
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Name of Respondent	This Report Is:	Date of Report	Year of Report
North Central Power Co., Inc.	(1) <input checked="" type="checkbox"/> An Original (2) <input type="checkbox"/> A Resubmission	(Mo, Da, Yr)	December 31, 2003

REGULATORY COMMISSION EXPENSES

1. Report particulars (details) of regulatory commission expenses incurred during the current year (or incurred in previous years, if being amortized) relating to formal cases before a regulatory body, or cases in

which such a body was a party.

2. In columns (b) and (c), indicate whether the expenses were assessed by a regulatory body or were otherwise incurred by the utility.

Line No.	Description (Furnish name of regulatory commission or body, the docket or case number, and a description of the case.) (a)	Assessed by Regulatory Commission (b)	Expenses of Utility (c)	Total Expenses to Date (d)	Deferred in Account 186 at Beginning of Year (e)
1	FERC				
2	Annual Charges - 18 CFR Part 382	14		14	
3				0	
4	PSC			0	
5	Rate Case 4190-ER-103	17,710	8,331	26,041	
6				0	
7	PSC			0	
8	Request for Exemption from Renewable Portfolio			0	
9	Standard	9		9	
10				0	
11	Wisconsin Renewable Resource Credit Program	67		67	
12				0	
13	PSC Electronic Filing Meeting-July		157	157	
14				0	
15				0	
16				0	
17				0	
18				0	
19				0	
20				0	
21				0	
22				0	
23				0	
24				0	
25				0	
26				0	
27				0	
28				0	
29				0	
30				0	
31				0	
32				0	
33				0	
34				0	
35				0	
36				0	
37				0	
38				0	
39				0	
40				0	
41				0	
42				0	
43				0	
44				0	
45				0	
46	TOTAL	17,800	8,488	26,288	0

Name of Respondent	This Report Is:	Date of Report	Year of Report
North Central Power Co., Inc.	(1) <input checked="" type="checkbox"/> An Original (2) <input type="checkbox"/> A Resubmission	(Mo, Da, Yr)	December 31, 2003

REGULATORY COMMISSION EXPENSES (Continued)

3. Show in column (k) any expenses incurred in prior years which are being amortized. List in column (a) the period of amortization.

4. The totals of columns (e), (i), (k), and (l) must agree with the totals shown at the bottom of Page 233

for Account 186.

5. List in columns (f), (g), and (h) expenses incurred during year which were charged currently to income, plant, or other accounts.

6. Minor items (less than \$25,000) may be grouped.

EXPENSES INCURRED DURING YEAR				AMORTIZED DURING YEAR			Line No.
CHARGED CURRENTLY TO			Deferred to Account 186 (i)	Contra Account (j)	Amount (k)	Deferred in Account 186, End of Year (l)	
Department (f)	Account No. (g)	Amount (h)					
							1
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		0	0		0	0	46

Name of Respondent	This Report Is:	Date of Report	Year of Report
North Central Power Co., Inc.	(1) <input checked="" type="checkbox"/> An Original (2) <input type="checkbox"/> A Resubmission	(Mo, Da, Yr)	December 31, 2003

RESEARCH, DEVELOPMENT, AND DEMONSTRATION ACTIVITIES

1. Describe and show below costs incurred and accounts charged during the year for technological research, development, and demonstration (R, D & D) project initiated, continued, or concluded during the year. Report also support given to others during the year for jointly-sponsored projects. (Identify recipient regardless of affiliation.) For any R, D & D work carried on by the respondent in which there is a sharing of costs with others, show separately the respondent's cost for the year and cost chargeable to others. (See definition of research, development, and demonstration in Uniform System of Accounts.)
2. Indicate in column (a) the applicable classification, as shown below. Classifications:
 - A. Electric R, D & D Performed Internally
 - (1) Generation
 - a. Hydroelectric
 - i. Recreation, fish, and wildlife
 - ii. Other hydroelectric
 - b. Fossil-fuel steam
 - c. Internal combustion or gas turbine
 - d. Nuclear
 - e. Unconventional generation
 - f. Siting and heat generation
 - (2) System Planning, Engineering and Operation
 - (3) Transmission
 - a. Overhead
 - b. Underground
 - (4) Distribution
 - (5) Environment (other than equipment)
 - (6) Other (Classify and include items in excess of \$5,000.)
 - (7) Total Cost Incurred
 - B. Electric R, D & D Performed Externally
 - (1) Research Support to the Electrical Research Council or the Electric Power Research Institute

Line No.	Classification (a)	Description (b)
1	None	
2		
3		
4		
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Name of Respondent	This Report Is:	Date of Report	Year of Report
North Central Power Co., Inc.	(1) <input checked="" type="checkbox"/> An Original (2) <input type="checkbox"/> A Resubmission	(Mo, Da, Yr)	December, 2003

RESEARCH, DEVELOPMENT AND DEMONSTRATION ACTIVITIES (Continued)

- (2) Research Support to Edison Electric Institute
 (3) Research support to Nuclear Power Groups
 (4) Research Support to Others (Classify)
 (5) Total Cost Incurred
3. Include in column (c) all R, D & D items performed internally and in column (d) those items performed outside the company costing \$5,000 or more, briefly describing the specific area of R, D & D (such as safety, corrosion control, pollution, automation, measurement, insulation, type of appliance, etc.) Group items under \$5,000 by classifications and indicate the number of items grouped. Under Other, A.(6) and B.(4) classify items by type of R, D & D activity.
4. Show in column (e) the account number charged with expenses during the year or the account to which amounts were capitalized during the year, listing Account 107, Construction Work in Progress, first. Show in column (f) the amounts related to the account charged in column (e).
5. Show in column (g) the total unamortized accumulation of costs of projects. This total must equal the balance in Account 188, Research, Development and Demonstration Expenditures, Outstanding at the end of the year.
6. If costs have not been segregated for R, D & D activities or projects, submit estimates for columns (c), (d) and (f) with such amounts identified by "Est."
7. Report separately research and related testing facilities operated by the respondent.

Costs Incurred Internally Current Year (c)	Costs Incurred Externally Current Year (d)	AMOUNTS CHARGED IN CURRENT YEAR		Unamortized Accumulation (g)	Line No.
		Account (e)	Amount (f)		
None					1
					2
					3
					4
					5
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Name of Respondent		This Report Is:		Date of Report	Year of Report
North Central Power Co., Inc.		<input type="checkbox"/> (1) <input checked="" type="checkbox"/> An Original <input type="checkbox"/> (2) <input type="checkbox"/> A Resubmission		(Mo, Da, Yr)	December 31, 2003

DISTRIBUTION OF SALARIES AND WAGES				
Report below the distribution of total salaries and wages for the year. Segregate amounts originally charged to clearing accounts to Utility Departments, Construction, Plant Removals, and Other Accounts, and enter such amounts in the appropriate lines and columns provided. In			determining this segregation of salaries and wages originally charged to clearing accounts, a method of approximation giving substantially correct results may be used.	
Line No.	Classification (a)	Direct Payroll Distribution (b)	Allocation of Payroll Charged for Clearing Accounts (c)	Total (d)
1	Electric			
2	Operation			
3	Production	3,644	119	3,763
4	Transmission	4,151	136	4,287
5	Distribution	168,651	5,509	174,160
6	Customer Accounts	98,708	3,225	101,933
7	Customer Service and Informational	0	0	0
8	Sales			0
9	Administrative and General	83,503	2,728	86,231
10	TOTAL Operation (Enter Total of lines 3 thru 9)	358,657	11,717	370,374
11	Maintenance			
12	Production	2,610	85	2,695
13	Transmission	6,944	227	7,171
14	Distribution	122,367	3,997	126,364
15	Administrative and General	76	3	79
16	TOTAL Maintenance (Total of lines 12 thru 15)	131,997	4,312	136,309
17	Total Operation and Maintenance			
18	Production (Enter Total of lines 3 and 12)	6,254	204	6,458
19	Transmission (Enter Total of lines 4 and 13)	11,095	363	11,458
20	Distribution (Enter Total of lines 5 and 14)	291,018	9,506	300,524
21	Customer Accounts (Transcribe from line 6)	98,708	3,225	101,933
22	Customer Service and Informational (Transcribe from line 7)	0	0	0
23	Sales (Transcribe from line 8)	0	0	0
24	Administrative and General (Enter Total of lines 9 and 15)	83,579	2,731	86,310
25	TOTAL Operation and Maintenance (Total of lines 18 thru 24)	490,654	16,029	506,683
26	Gas			
27	Operation			
28	Production - Manufactured Gas	Not Applicable		
29	Production - Natural Gas (Including Expl. and Dev.)			
30	Other Gas Supply			
31	Storage, LNG Terminaling and Processing			
32	Transmission			
33	Distribution			
34	Customer Accounts			
35	Customer Service and Informational			
36	Sales			
37	Administrative and General			
38	TOTAL Operation (Enter Total of lines 28 thru 37)	0	0	0
39	Maintenance			
40	Production - Manufactured Gas	Not Applicable		
41	Production - Natural Gas			
42	Other Gas Supply			
43	Storage, LNG Terminaling and Processing			
44	Transmission			
45	Distribution			
46	Administrative and General			
47	TOTAL Maintenance (Enter Total of lines 40 thru 46)	0	0	0

Name of Respondent	This Report Is:	Date of Report	Year of Report
North Central Power Co., Inc.	(1) <input checked="" type="checkbox"/> An Original (2) <input type="checkbox"/> A Resubmission	(Mo, Da, Yr)	December 31, 2003

DISTRIBUTION OF SALARIES AND WAGES (Continued)

Line No.	Classification (a)	Direct Payroll Distribution (b)	Allocation of Payroll Charged for Clearing Accounts (c)	Total (d)
Gas (Continued)				
48	Total Operation and Maintenance	Not Applicable		
49	Production - Manufactured Gas (Enter Total of lines 28 and 40)			
50	Production - Natural Gas (Including Expl. and Dev.) (Total of lines 29 and 41)			
51	Other Gas Supply (Enter Total of lines 30 and 42)			
52	Storage, LNG Terminating and Processing (Total of lines 31 and 43)			
53	Transmission (Lines 32 and 44)			
54	Distribution (Lines 33 and 45)			
55	Customer Accounts (line 34)			
56	Customer Service and Informational (Line 35)			
57	Sales (Line 36)			
58	Administrative and General (Total of lines 37 and 46)			
59	TOTAL Operation and Maintenance (Total of lines 49 thru 58)			
Other Utility Departments				
60	Operation and Maintenance			
62	TOTAL All Utility Dept. (Total of lines 25, 59, and 61)	490,654	16,029	506,683
Utility Plant				
64	Construction (By Utility Departments)			
65	Electric Plant	218,518		218,518
66	Gas Plant			0
67	Other			0
68	TOTAL Construction (Total of lines 65 thru 67)	218,518	0	218,518
Plant Removal (By Utility Departments)				
70	Electric Plant	22,161		22,161
71	Gas Plant			0
72	Other			0
73	TOTAL Plant Removal (Total of lines 70 thru 72)	22,161	0	22,161
Other Accounts (Specify):				
75	Total All Other Accounts			
76	Account 143	318		318
77	Account 182002	115		115
78	Clearing Accounts	16,029	(16,029)	
80				
81				
82				
83				
84				
85				
86				
87				
88				
89				
90				
91				
92				
93				
94				
95	TOTAL Other Accounts	16,462	(16,029)	433
96	TOTAL SALARIES AND WAGES	747,795		747,795

Name of Respondent	This Report Is:	Date of Report	Year of Report
North Central Power Co., Inc.	(1) <input checked="" type="checkbox"/> An Original (2) <input type="checkbox"/> A Resubmission	(Mo, Da, Yr)	December 31, 2003

COMMON UTILITY PLANT AND EXPENSES

1. Describe the property carried in the utility's accounts as common utility plant and show the book cost of such plant at end of year classified by accounts as provided by Plant Instructions 13, Common Utility Plant, of the Uniform System of Accounts. Also show the allocation of such plant costs to the respective departments using the common utility plant and explain the basis of allocation used, giving the allocation factors.

2. Furnish the accumulated provisions for depreciation and amortization at end of year, showing the amounts and classifications of such accumulated provisions, and amounts allocated to utility departments using the common utility plant to which such accumulated provisions relate, including explanation of basis of allocation and factors used.

tion and factors used.

3. Give for the year the expenses of operation, maintenance, rents, depreciation, and amortization for common utility plant classified by accounts as provided by the Uniform Systems of Accounts. Show the allocation of such expenses to the departments using the common utility plant to which such expenses are related. Explain the basis of allocation used and give the factors of allocation.

4. Give date of approval by the Commission for use of the common utility plant classification and reference to order of the Commission or other authorization.

Not Applicable

Name of Respondent	This Report Is: (1) <input checked="" type="checkbox"/> An Original (2) <input type="checkbox"/> A Resubmission	Date of Report: (Mo/Da/Yr)	Year of Report
North Central Power Co., Inc.			December 31, 2003

ELECTRIC ENERGY ACCOUNT

Report below the information called for concerning the disposition of electric energy generated, purchased, and exchanged and wheeled during the year.

Line No.	Item (a)	Megawatthours (b)	Line No.	Item (a)	Megawatthours (b)
1	SOURCES OF ENERGY		21	DISPOSITION OF ENERGY	
2	Generation - (Excluding Station Use):		22	Sales to Ultimate Customers (Including Interdepartmental Sales)	31,072
3	Steam				
4	Nuclear		23	Requirements Sales For Resale (See Instruction 4, page 311)	
5	Hydro-Conventional		24	Non-Requirement Sales For Resale (See Instruction 4, page 311)	
6	Hydro-Pumped Storage		25	Energy Furnished Without Charge	
7	Other	26			
8	(Less) Energy for Pumping		26	Energy Used By the Company (Electric Department Only, Excluding Station Use)	283
9	Net Generation (Enter Total of lines 3 thru 8)	26	27	Total Energy Losses	4,892
10	Purchases		28	TOTAL (Enter Total of Lines 22 Through 27) (MUST EQUAL LINE 20)	36,247
11	Power Exchanges:				
12	Received	36,591			
13	Delivered	370			
14	Net Exchanges (Line 12 minus line 13)	36,221			
15	Transmission For Others (Wheeling)				
16	Received				
17	Delivered				
18	Net Transmission for Others (Line 16 minus lines 17)	0			
19	Transmission By Other Losses				
20	TOTAL (Enter Total of lines 9, 10, 14, 18, 19)	36,247			

MONTHLY PEAKS AND OUTPUT

1. If the respondent has two or more power systems which are not physically integrated, furnish the required information for each non-integrated system.

2. Report in column (b) the system's energy output for each month such that the total on line 41 matches the total on line 20.

3. Report in column (c) a monthly breakdown of the Non-Requirements Sales For Resale reported on line 24. Include in the monthly amounts any energy losses associated with

the sales so that the total on line 41 exceeds the amount on line 24 by the amount of losses incurred (or estimated) in making the Non-Requirement Sales For Resale.

4. Report in column (d) the system's monthly maximum megawatt load (60-minute integration) associated with the net energy for the system defined as the difference between columns (b) and (c).

5. Report in columns (e) and (f) the specified information for each monthly peak load reported in column (d).

NAME OF SYSTEM:

Line No.	Month (a)	Total Monthly Energy (b)	Monthly Non-Requirement Sales For Resale & Associated Losses (c)	MONTHLY PEAK		
				Megawatts (See Instruction 4) (d)	Day of Month (e)	Hour (f)
29	January	3,573	None	6.3	01/22/03	1900
30	February	3,224		6.1	02/08/03	1900
31	March	3,081		5.8	03/08/03	2000
32	April	2,585		4.9	04/04/03	2000
33	May	2,629		4.5	05/24/03	2200
34	June	2,669		5.2	06/24/03	2200
35	July	3,069		6.9	07/03/03	2200
36	August	3,193		6.6	08/16/03	1800
37	September	2,732		5.4	09/08/03	2000
38	October	2,805		5.3	10/30/03	1900
39	November	3,237		7.0	11/22/03	1900
40	December	3,450		6.3	12/31/03	1900
41	TOTAL	36,247				

Name of Respondent	This Report Is: (1) <input checked="" type="checkbox"/> An Original (2) <input type="checkbox"/> A Resubmission	Date of Report (Mo, Da, Yr)	Year of Report December 31, 2003
North Central Power Co., Inc.			

STEAM-ELECTRIC GENERATING PLANT STATISTICS (Large Plants)

1. Report data for Plant in Service only.
2. Large plants are steam plants with installed capacity (name plate rating) of 25,000 Kw or more. Report on this page gas-turbine and internal combustion plants of 10,000 Kw or more, and nuclear plants.
3. Indicate by a footnote any plant leased or operated as a joint facility.
4. If net peak demand for 60 minutes is not available, give data which is available, specifying period.
5. If any employees attend more than one plant, report on line 11 the approximate average number of employees

assignable to each plant.

6. If gas is used and purchased on a therm basis, report the Btu content of the gas and the quantity of fuel burned converted to Mcf.

7. Quantities of fuel burned (line 38) and average cost per unit of fuel burned (line 41) must be consistent with charges to expense accounts 501 and 547 (line 42) as shown on line 21.

8. If more than one fuel is burned in a plant, furnish only the composite heat rate for all fuels burned.

Line No.	Item (a)	Plant Name - (b)	Plant Name - (c)
1	Kind of Plant (Steam, Internal Combustion, Gas Turbine or Nuclear)	None	
2	Type of Plant Construction (Conventional, Outdoor Boiler, Full Outdoor, Etc.)		
3	Year Originally Constructed		
4	Year Last Unit was Installed		
5	Total Installed Capacity (Maximum Generator Name Plate Ratings in MW)		
6	Net Peak Demand on Plant-MW (60 minutes)		
7	Plant Hours Connected to Load		
8	Net Continuous Plant Capability (Megawatts)		
9	When Not Limited by Condenser Water		
10	When Limited by Condenser Water		
11	Average Number of Employees		
12	Net Generation, Exclusive of Plant Use-KWh		
13	Cost of Plant:		
14	Land and Land Rights		
15	Structures and Improvements		
16	Equipment Costs		
17	Total Cost		
18	Cost per KW of Installed Capacity (Line 5)		
19	Production Expenses:		
20	Operation Supervision and Engineering		
21	Fuel		
22	Coolants and Water (Nuclear Plants Only)		
23	Steam Expenses		
24	Steam From Other Sources		
25	Steam Transferred (Cr.)		
26	Electric Expenses		
27	Misc. Steam (or Nuclear) Power Expenses		
28	Rents		
29	Maintenance Supervision and Engineering		
30	Maintenance of Structures		
31	Maintenance of Boiler (or Reactor) Plant		
32	Maintenance of Electric Plant		
33	Maint. of Misc. Steam (or Nuclear) Plant		
34	Total Production Expenses		
35	Expenses per Net KWh		
36	Fuel: Kind (Coal, Gas, Oil, or Nuclear)		
37	Unit: (Coal-tons of 2,000 lb.) (Oil-barrels of 42 gals.) (Gas-Mcf) (Nuclear-indicate)		
38	Quantity (Units) of Fuel Burned		
39	Avg. Heat Cont. of Fuel Burned (Btu per lb. of coal, per gal. of oil, or per Mcf of gas) (Give unit if nuclear)		
40	Average Cost of Fuel per Unit, as Delivered f.o.b. Plant During Year		
41	Average Cost of Fuel per Unit Burned		
42	Avg. Cost of Fuel Burned per Million Btu		
43	Avg. Cost of Fuel Burned per KWh Net Gen.		
44	Average Btu per KWh Net Generation		

Name of Respondent	This Report Is: <input type="checkbox"/> (1) <input checked="" type="checkbox"/> An Original <input type="checkbox"/> (2) <input type="checkbox"/> A Resubmission	Date of Report (Mo, Da, Yr)	Year of Report
North Central Power Co., Inc.			December 31, 2003

STEAM-ELECTRIC GENERATING PLANT STATISTICS (Large Plants) (Continued)

9. Items under Cost of Plant are based on U.S. of A. accounts. Production expenses do not include Purchased Power, System Control and Load Dispatching, and Other Expenses classified as Other Power Supply Expenses.

10. For IC and GT plants, report Operating Expenses, Account Nos. 548 and 549 on line 26 "Electric Expenses," and Maintenance Account Nos. 553 and 554 on line 32 "Maintenance of Electric Plant." Indicate plants designed for peak load service. Designate automatically operated plants.

11. For a plant equipped with combinations of fossil fuel steam, nuclear steam, hydro, internal combustion

or gas-turbine equipment, report each as a separate plant. However, if a gas-turbine unit functions in a combined cycle operation with a conventional steam unit, include the gas-turbine with the steam plant.

12. If a nuclear power generating plant, briefly explain by footnote (a) accounting method for cost of power generated including any excess costs attributed to research and development; (b) types of cost units used for the various components of fuel cost; and (c) any other informative data concerning plant type, fuel used, fuel enrichment by type and quantity for the report period, and other physical and operating characteristics of plant.

Line No.	Plant Name - (d)	Plant Name - (e)	Plant Name - (f)
1	None		
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Name of Respondent	This Report Is:	Date of Report	Year of Report
North Central Power Co., Inc.	(1) <input checked="" type="checkbox"/> An Original (2) <input type="checkbox"/> A Resubmission	(Mo, Da, Yr)	December 31, 2003

HYDROELECTRIC GENERATING PLANT STATISTICS (Large Plants)

1. Large plants are hydro plants of 10,000 Kw or more of installed capacity (name plate ratings).
2. If any plant is leased, operated under a license from the Federal Energy Regulatory Commission, or operated as a joint facility, indicate such facts in a footnote. If licensed project, give project number.

3. If net peak demand for 60 minutes is not available, give that which is available, specifying period.

4. If a group of employees attends more than one generating plant, report on line 11 the approximate average number of employees assignable to each plant.

Line No.	Item (a)	FERC Licensed Project No. 1966 Plant Name - (b)	FERC Licensed Project No. Plant Name (c)
1	Kind of Plant (Run-of-River or Storage)	Not Applicable	
2	Type of Plant Construction (Conventional or Outdoor)		
3	Year Originally Constructed		
4	Year Last Unit was Installed		
5	Total Installed Capacity (Generator Name Plate Ratings in MW)		
6	Net Peak Demand on Plant-Megawatts (60 minutes)		
7	Plant Hours Connected to Load		
8	Net Plant Capability (In megawatts)		
9	(a) Under the Most Favorable Oper. Conditions		
10	(b) Under the Most Adverse Oper. Conditions		
11	Average Number of Employees		
12	Net Generation, Exclusive of Plant Use-KWh		
13	Cost of Plant:		
14	Land and Land Rights		
15	Structures and Improvements		
16	Reservoirs, Dams, and Waterways		
17	Equipment Costs		
18	Roads, Railroads, and Bridges		
19	TOTAL Cost (Enter Total of lines 14 thru 18)		
20	Cost per KW of Installed Capacity (Line 5)		
21	Production Expenses:		
22	Operation Supervision and Engineering		
23	Water for Power		
24	Hydraulic Expenses		
25	Electric Expenses		
26	Misc. Hydraulic Power Generation Expenses		
27	Rents		
28	Maintenance Supervision and Engineering		
29	Maintenance of Structures		
30	Maintenance of Reservoirs, Dams, and Waterways		
31	Maintenance of Electric Plant		
32	Maint. of Misc. Hydraulic Plant		
33	Total Production Expenses (Total lines 22 thru 32)		
34	Expenses per Net KWh		

Name of Respondent	This Report Is:	Date of Report	Year of Report
North Central Power Co., Inc.	(1) <input checked="" type="checkbox"/> An Original (2) <input type="checkbox"/> A Resubmission	(Mo, Da, Yr)	December 31, 2003

GENERATING PLANT STATISTICS (Small Plants)

1. Small generating plants are steam plants of less than 25,000 Kw; internal combustion and gas turbine-plants, conventional hydro plants and pumped storage plants of less than 10,000 Kw installed capacity (name plate rating).

2. Designate any plant leased from others, operated under a license from the Federal Energy Regulatory Commission, or operated as a joint facility, and give a concise statement of the facts in a footnote. If licensed project, give project number in footnote.

Line No.	Name of Plant Licensed Project (a) No.	Year Orig. Const. (b)	Installed Capacity-Name Plate Rating (In MW) (c)	Net Peak Demand MW (60 Min.) (d)	Net Generation Excluding Plant Use MWH (e)	Cost of Plant (f)
1	<u>Hydro</u>					
2						
3	Grimh-Out of Service Nov. 1997	1928	0.393		0	0
4						
5	Footnote 11					
6						
7						
8						
9						
10						
11						
12						
13						
14						
15	<u>Diesel</u>					
16						
17	Grimh	1951	1.000	0.800	1	56,917
18						
19	Winter	2002	5.700	5.375	25	1,101,314
20						
21						
22						
23						
24						
25						
26						
27						
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Name of Respondent	This Report Is:	Date of Report	Year of Report
North Central Power Co., Inc.	(1) <input checked="" type="checkbox"/> An Original (2) <input type="checkbox"/> A Resubmission	(Mo, Da, Yr)	December 31, 2003

GENERATING PLANT STATISTICS (Small Plants) (Continued)

3. List plants appropriately under subheadings for steam, hydro, nuclear, internal combustion and gas turbine plants. For nuclear, see instruction 11, page 403.

4. If net peak demand for 60 minutes is not available, give that which is available, specifying period.

5. If any plant is equipped with combinations of steam, hydro, internal combustion or gas turbine equipment, report each as a separate plant. However, if the exhaust heat from the gas turbine is utilized in a steam turbine regenerative feed water cycle, or for preheated combustion air in a boiler, report as one plant.

Plant Cost Per MW Inst Capacity (g)	Operation Exc'l. Fuel (h)	Production Expenses		Kind of Fuel (k)	Fuel Cost (In cents per million Btu) (l)	Line No.
		Fuel (i)	Maintenance (j)			
0	0	0	0	Hydro		1
						2
						3
						4
						5
						6
						7
						8
						9
						10
						11
						12
						13
						14
						15
56,917	719	92	741	#2 Oil		16
193,213	6,747	1,808	3,582	#2 Oil		17
						18
						19
						20
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Name of Respondent	This Report Is:	Date of Report	Year of Report
North Central Power Co., Inc.	(1) <input checked="" type="checkbox"/> An Original (2) <input type="checkbox"/> A Resubmission	(Mo, Da, Yr)	December 31, 2003

TRANSMISSION LINE STATISTICS

- Report information concerning transmission lines, cost of lines, and expenses for year. List each transmission line having nominal voltage of 132 kilovolts or greater. Report transmission lines below these voltages in group totals only for each voltage.
- Transmission lines include all lines covered by the definition of transmission system plant as given in the Uniform System of Accounts. Do not report substation costs and expenses on this page.
- Report data by individual lines for all voltages if so required by a State commission.
- Exclude from this page any transmission lines for which plant costs are included in Account 121, Nonutility Property.
- Indicate whether the type of supporting structure reported in column (e) is: (1) single pole, wood, or steel; (2) H-frame, wood, or steel poles; (3) tower;

or (4) underground construction. If a transmission line has more than one type of supporting structure, indicate the mileage of each type of construction by the use of brackets and extra lines. Minor portions of a transmission line of a different type of construction need not be distinguished from the remainder of the line.

6. Report in columns (f) and (g) the total pole miles of each transmission line. Show in column (f) the pole miles of line on structures the cost of which is reported for the line designated; conversely, show in column (g) the pole miles of line on structures the cost of which is reported for another line. Report pole miles of line on leased or partly owned structures in column (g). In a footnote, explain the basis of such occupancy and state whether expenses with respect to such structures are included in the expenses reported for the line designated.

Line No.	DESIGNATION		VOLTAGE (Indicate where other than 60 cycle, 3 phase)		Type of Supporting Structure	LENGTH (Pole Miles) (In the case of underground lines, report circuit miles)		Number of Circuits
	From (a)	To (b)	Operating (c)	Designed (d)		On Structures of Line Designated (f)	On Structures of Another Line (g)	
1								
2	East Fork	Stasik	23 KV	23 KV	Wood Pole	27.50		1
3								
4	Stasik	Weirgor	23 KV	34 KV	Wood Pole	16.00		1
5								
6	Weirgor	Woodale	23 KV	34.5 KV	Wood Pole	10.50		1
7								
8								
9								
10								
11								
12								
13								
14								
15								
16								
17								
18								
19								
20								
21								
22								
23								
24								
25								
26								
27								
28								
29								
30								
31								
32								
33								
34	TOTAL					54.00	0	3

Name of Respondent	This Report Is:	Date of Report	Year of Report
North Central Power Co., Inc.	(1) <input checked="" type="checkbox"/> An Original (2) <input type="checkbox"/> A Resubmission	(Mo, Da, Yr)	December 31, 2003

TRANSMISSION LINE STATISTICS (Continued)

7. Do not report the same transmission line structure twice. Report lower voltage lines and higher voltage lines as one line. Designate in a footnote if you do not include lower voltage lines with higher voltage lines. If two or more transmission line structures support lines of the same voltage, report the pole miles of the primary structure in column (f) and the pole miles of the other line(s) in column (g).

8. Designate any transmission line or portion thereof for which the respondent is not the sole owner. If such property is leased from another company, give name of lessor, date and terms of lease, and amount of rent for year. For any transmission line other than a leased line, or portion thereof, for which the respondent is not the sole owner but which the

respondent operates or shares in the operation of, furnish a succinct statement explaining the arrangement and giving particulars (details) of such matters as percent ownership by respondent in the line, name of co-owner, basis of sharing expenses of the line, and how the expenses borne by the respondent are accounted for, and accounts affected. Specify whether lessor, co-owner, or other party is an associated company.

9. Designate any transmission line leased to another company and give name of lessee, date and terms of lease, annual rent for year, and how determined. Specify whether lessee is an associated company.

10. Base the plant cost figures called for in columns (j) to (l) on the book cost at end of year.

Size of Conductor and Material (i)	COST OF LINE (Include in column (j) land, land rights, and clearing right-of-way)			EXPENSES, EXCEPT DEPRECIATION AND TAXES				Line No.
	Land (j)	Construction and Other Costs (k)	Total Cost (l)	Operation Expenses (m)	Maintenance Expenses (n)	Rents (o)	Total Expenses (p)	
Footnote 12	1,240	489,500	490,740	6,294	3,631	0	9,925	1
								2
								3
								4
	Footnote 13							5
								6
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								33
	1,240	489,500	490,740	6,294	3,631	0	9,925	34

Name of Respondent	This Report Is:	Date of Report	Year of Report
North Central Power Co., Inc.	(1) <input checked="" type="checkbox"/> An Original (2) <input type="checkbox"/> A Resubmission	(Mo, Da, Yr)	December 31, 2003

TRANSMISSION LINES ADDED DURING YEAR

1. Report below the information called for concerning transmission lines added or altered during the year. It is not necessary to report minor revisions of lines.

2. Provide separate subheadings for overhead and

underground construction and show each transmission line separately. If actual costs of completed construction are not readily available for reporting columns (l) to (o), it is permissible to report in these columns the estimated final completion costs.

Line No.	LINE DESIGNATION		Line Length in Miles	SUPPORTING STRUCTURE		CIRCUITS PER STRUCTURE	
	From	To		Type	Average Number per Miles	Present	Ultimate
	(a)	(b)	(c)	(d)	(e)	(f)	(g)
1	None						
2							
3							
4							
5							
6							
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42							
43							
44	TOTAL		0.00				

Name of Respondent	This Report Is:	Date of Report	Year of Report
North Central Power Co., Inc.	(1) <input checked="" type="checkbox"/> An Original	(Mo, Da, Yr)	
	(2) <input type="checkbox"/> A Resubmission		December 31, 2003

TRANSMISSION LINES ADDED DURING YEAR (Continued)

Designate, however, if estimated amounts are reported. Include costs of Clearing Land and Rights-of-Way, and Roads and Trails, in column (l) with appropriate footnote, and costs of Underground Conduit in column (m).

3. If design voltage differs from operating voltage, indicate such fact by footnote; also where line is other than 60 cycle, 3 phase, indicate such other characteristic.

CONDUCTORS			Voltage KV (Oper- ating)	LINE		COST		Line No.
Size (h)	Specifi- cation (i)	Config- uration and Spacing (j)		Land and Land Rights (l)	Poles, Towers, and Fixtures (m)	Conductors and Devices (n)	Total (o)	
None								1
								2
								3
								4
								5
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Name of Respondent	This Report Is:	Date of Report	Year of Report
North Central Power Co., Inc.	(1) <input checked="" type="checkbox"/> An Original (2) <input type="checkbox"/> A Resubmission	(Mo, Da, Yr)	December 31, 2003

SUBSTATIONS

1. Report below the information called for concerning substations of the respondent as of the end of the year.
2. Substations which serve only one industrial or street railway customer should not be listed below.
3. Substations with capacities of less than 10,000 Kva, except those serving customers with energy for resale, may be grouped according to functional charac-

ter, but the number of such substations must be shown.
4. Indicate in column (b) the functional character of each substation, designating whether transmission or distribution and whether attended or unattended. At the end of the page, summarize according to function the capacities reported for the individual stations in column (f).

Line No.	Name and Location of Substation (a)	Character of Substation (b)	VOLTAGE (In MVa)		
			Primary (c)	Secondary (d)	Tertiary (e)
1	Stasik 21-38-7 Radisson Twp.	Transmission	69 KV	23 KV	
2					
3	Grimh Plant 22-38-7 Radisson Twp.	Transmission, Generation & Distribution	23 KV	2.4-7.2 KV	
4					
5					
6					
7	Arpin Plant 23-38-7 Radisson Twp.	Generation	23 KV	2.4 KV	
8					
9	East Fork 23-40-5 Winter Twp.	Generation	23 KV	2.4 KV	
10					
11	Weirgor 17-37-7 Weirgor Twp.	Distribution	23 KV	7.2/12.4 KV	
12					
13	Ojibwa 9-38-6 Ojibwa Twp.	Distribution	23 KV	7.2/12.4 KV	
14					
15	Winter 32-39-5 Winter Village	Distribution	23 KV	7.2/12.4 KV	
16					
17	Johansen 11-39-5 Winter Twp.	Distribution	23 KV	7.2/12.4 KV	
18					
19	Woodale 16-37-9 Edgewater Twp.	Distribution	23 KV	7.2/12.4 KV	
20					
21	Winter Diesel Plant				
22	27-39-5 Winter Twp.	Generation	23 KV	4.16 KV	
23					
24					
25					
26					
27					
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42					

Name of Respondent	This Report Is: (1) <input checked="" type="checkbox"/> An Original (2) <input type="checkbox"/> A Resubmission	Date of Report (Mo, Da, Yr)	Year of Report
North Central Power Co., Inc.			December 31, 2003

SUBSTATIONS (Continued)

5. Show in columns (i), (j), and (k) special equipment such as rotary converters, rectifiers, condensers, etc. and auxiliary equipment for increasing capacity.

6. Designate substations or major items of equipment leased from others, jointly owned with others, or operated otherwise than by reason of sole ownership by the respondent. For any substation or equipment operated under lease, give name of lessor, date and period of

lease, and annual rent. For any substation or equipment operated other than by reason of sole ownership or lease, give name of co-owner or other party, explain basis of sharing expenses or other accounting between the parties, and state amounts and accounts affected in respondent's books of account. Specify in each case whether lessor, co-owner, or other party is an associated company.

Capacity of Substation (In Service) (In MVA) (f)	Number of Trans- formers in Service (g)	Number of Spare Trans- formers (h)	CONVERSION APPARATUS AND SPECIAL EQUIPMENT			Line No.
			Type of Equipment (i)	Number of Units (j)	Total Capacity (k)	
5.000	1	1-1500 KVA 69/23 KVA	None			1
1.749	6	3-167 KVA 22/2.3 KV				2
						3
						4
						5
1.500	3	3-333 KVA 13.2/2.3 KV				6
0.999	3	6-333 KVA 33/7.2KV				7
2.499	3	4-833 KVA 69/34.5-22 KV				8
0.999	3	1-500 KVA 34.4/22/7.2 KV				9
2.001	1	3-500 KVA 34.5/7.2 KV				10
1.500	3	1-3750 KVA 22.9/4.36				11
1.050	1	1-7500 KVA 67/33 KV				12
6.000	1					13
						14
						15
						16
						17
						18
						19
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						42

Name of Respondent North Central Power Co., Inc.	This Report is: (1) <input checked="" type="checkbox"/> An Original (2) <input type="checkbox"/> A Resubmission	Date of Report (Mo, Da, Yr) December 31, 2003	Year of Report December 31, 2003
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ELECTRIC DISTRIBUTION METERS AND LINE TRANSFORMERS

1. Report below the information called for concerning distribution watt-hour meters and line transformers.

2. Include watt-hour demand distribution meters, but not external demand meters.

3. Show in a footnote the number of distribution watt-hour meters or line transformers held by the respondent under lease from others, jointly owned with others, or held otherwise than by reason of sole ownership by the respondent. If 500 or more meters or line

transformers are held under a lease, give name of lessor, date and period of lease, and annual rent. If 500 or more meters or line transformers are held other than by reason of sole ownership or lease, give name of co-owner or other party, explain basis of accounting for expenses between the parties, and state amounts and accounts affected in respondent's books of account. Specify in each case whether lessor, co-owner, or other party is an associated company.

Line No.	Item (a)	Number of Watt-Hour Meters (b)	LINE TRANSFORMERS	
			Number (c)	Total Capacity (In MVA) (d)
1	Number at Beginning of Year	5,555	3,207	37.69
2	Additions During Year			
3	Purchases	206	171	2.16
4	Associated with Utility Plant Acquired			
5	TOTAL Additions (Enter Total of lines 3 and 4)	206	171	2.16
6	Reductions During Year			
7	Retirements	271	113	0.71
8	Associated with Utility Plant Sold			
9	TOTAL Reductions (Enter Total of lines 7 and 8)	271	113	0.71
10	Number at End of Year (lines 1 + 5 - 9)	5,490	3,265	39.14
11	In Stock	379	201	3.64
12	Locked Meters on Customers' Premises			
13	Inactive Transformers on System			
14	In Customers' Use	5,084	3,049	35.30
15	In Company's Use	27	15	0.20
16	TOTAL End of Year (Enter Total of lines 11 to 15. This line should equal line 10.)	5,490	3,265	39.14

Name of Respondent	This Report Is:	Date of Report	Year of Report
North Central Power Co., Inc.	(1) <input checked="" type="checkbox"/> An Original (2) <input type="checkbox"/> A Resubmission	(Mo, Da, Yr)	December 31, 2003

ENVIRONMENTAL PROTECTION FACILITIES

1. For purposes of this response, environmental protection facilities shall be defined as any building, structure, equipment, facility, or improvement designed and constructed solely for control, reduction, prevention or abatement of discharges or releases into the environment of gaseous, liquid, or solid substances, heat, noise or for the control, reduction, prevention, or abatement of any other adverse impact of an activity on the environment.

2. Report the differences in cost of facilities installed for environmental considerations over the cost of alternative facilities which would otherwise be used without environmental considerations. Use the best engineering design achievable without environmental restrictions as the basis for determining costs without environmental considerations. It is not intended that special design studies be made for purposes of this response. Base the response on the best engineering judgement where direct comparisons are not available.

Include in these differences in costs the costs or estimated costs of environmental protection facilities in service, constructed or modified in connection with the production, transmission, and distribution of electrical energy and shall be reported herein for all such environmental facilities placed in service on or after January 1, 1969, so long as it is readily determinable that such facilities were constructed or modified for environmental rather than operational purposes. Also report similar expenditures for environmental plant included in construction work in progress. Estimate the cost of facilities when the original cost is not available or facilities are jointly owned with another utility, provided the respondent explains the basis of such estimations.

Examples of these costs would include a portion of the costs of tall smokestacks, underground lines, and landscaped substations. Explain such costs in a footnote.

3. In the cost of facilities reported on this page, include an estimated portion of the cost of plant that is or will be used to provide power to operate associated environmental protection facilities. These costs may be estimated on a percentage of plant basis. Explain such estimations in a footnote.

4. Report all costs under the major classifications provided below and include, as a minimum, the items listed hereunder:

A. Air pollution control facilities:

- (1) Scrubbers, precipitators, tall smokestacks, etc.
- (2) Changes necessary to accommodate use of environmentally clean fuels such as low ash or low sulfur fuels including storage and handling equipment

- (3) Monitoring equipment
- (4) Other.

B. Water pollution control facilities:

- (1) Cooling towers, ponds, piping, pumps, etc.
- (2) Waste water treatment equipment
- (3) Sanitary waste disposal equipment
- (4) Oil interceptors
- (5) Sediment control facilities
- (6) Monitoring equipment
- (7) Other.

C. Solid waste disposal costs:

- (1) Ash handling and disposal equipment
- (2) Land
- (3) Settling ponds
- (4) Other.

D. Noise abatement equipment:

- (1) Structures
- (2) Mufflers
- (3) Sound proofing equipment
- (4) Monitoring equipment
- (5) Other.

E. Esthetic costs:

- (1) Architectural costs
- (2) Towers
- (3) Underground lines
- (4) Landscaping
- (5) Other.

F. Additional plant capacity necessary due to restricted output from existing facilities, or addition of pollution control facilities.

G. Miscellaneous:

- (1) Preparation of environmental reports
- (2) Fish and wildlife plants included in Accounts 330, 331, 332, and 335.
- (3) Parks and related facilities
- (4) Other.

5. In those instances when costs are composites of both actual supportable costs and estimates of costs, specify in column (f) the actual costs that are included in column (e).

6. Report construction work in progress relating to environmental facilities at line 9.

Line No.	Classification of Cost (a)	CHANGES DURING YEAR			Balance at End of Year (e)	Actual Cost (f)
		Additions (b)	Retirements (c)	Adjustments (d)		
1	Air Pollution Control Facilities	None				
2	Water Poll. Control Facilities					
3	Solid Waste Disposal Costs					
4	Noise Abatement Equipment					
5	Esthetic Costs					
6	Additional Plant Capacity					
7	Miscellaneous (Identify Significant)					
8	TOTAL (Total of Lines 1 thru 7)	0	0	0	0	
9	Construction Work in Progress					

Name of Respondent	This Report Is: (1) <input checked="" type="checkbox"/> An Original (2) <input type="checkbox"/> A Resubmission	Date of Report (Mo, Da, Yr)	Year of Report
North Central Power Co., Inc.			December 31, 2003

ENVIRONMENTAL PROTECTION EXPENSES

1. Show below expenses incurred in connection with the use of environmental protection facilities, the cost of which are reported on page 430. Where it is necessary that allocations and/or estimates of costs be made, state the basis or method used.

2. Include below the costs incurred due to the operation of environmental protection equipment, facilities, and programs.

3. Report expenses under the subheadings listed below.

4. Under item 6 report the difference in cost between environmentally clean fuels and the alternative fuels that would otherwise be used and are available for use.

5. Under item 7 include the cost of replacement power, purchased or generated, to compensate for the deficiency in output from existing plants due to the addition of pollution control equipment, use of alternate environ-

mentally preferable fuels, or environmental regulations of governmental bodies. Base the price of replacement power purchased on the average system price of purchased power if the actual cost of such replacement power is not known. Price internally generated replacement power at the system average cost of power generated if the actual cost of specific replacement generation is not known.

6. Under item 8 include ad valorem and other taxes assessed directly on or directly relatable to environmental facilities. Also include under item 8 licensing and similar fees on such facilities.

7. In those instances where expenses are composed of both actual supportable data and estimates of costs, specify in column (c) the actual expenses that are included in column (b).

Line No.	Classification of Expenses (a)	Amount (b)	Actual Expenses (c)
1	Depreciation		
2	Labor, Maintenance, Materials, and Supplies Cost Related to Environmental Facilities and Programs	None	
3	Fuel Related Costs		
4	Operation of Facilities		
5	Fly Ash and Sulfur Sludge Removal		
6	Difference in Cost of Environmentally Clean Fuels		
7	Replacement Power Costs		
8	Taxes and Fees		
9	Administrative and General		
10	Other (Identify significant)		
11	TOTAL	0	

Name of Respondent	This Report Is:	Date of Report:	Year of Report
North Central Power Co., Inc	(2) [X] An Original (1) [] A Resubmission	(Mo/Da/Yr)	December 31, 2003

FOOTNOTE DATA

Page Number (a)	Item Number (b)	Column Number (c)	Comments (d)
1. 207	59,60,62,64	e.	Distribution of Account 252 Customer Advances for Construction - 155,344
2. 219	15	b.,c.	Depreciation adjustment for taxes - Debit - 6,974
3. 300	16	b.	Late Payment Charges - 14,191
	17	b.	Connection & Reconnection Charges, Temporary Service, NSF Check Charges - 9,405
	19	b.	Pole Contact Rental - Scott & Krenz TV Systems- 1456 Pole Contact Rental - Telephone USA of Wis. - 190
	21	b.	Discount on Wisconsin Sales Tax - 486
4. 326	1,2	b.	Northern States Power Company contract termination date October 31, 2005.
	3	b.	Flambeau Hydro, LLC contract termination date April 2, 2011.
5. 326	1,2	c.	Northern States Power Company filing Docket ER96-2820-000, Filed 10-10-96
6. 326	6	d.	Northwestern Energy Services Mobil Unit # 1 failed beyond repair. The unit was retired March 1, 2003.
7. 326	1	e.	Average Monthly NCP Demand figure is for North Central Power's entire system. Demand is provided by Northern States Power Company, Flambeau Hydro and Company's generation.
8. 327	1,4,5	i.	Transmission Charges
9. 336	11	b.	Includes more than balance in 403. See p. E-24 - E-27,, col. d. & e.
10. 336 E-24 - E-26			Special 30% depreciation allowance used for 2003
11. 410-411	3	a.-i.	Grimh Dam is no longer in service. See page 108, no. 9 for details.

Name of Respondent	This Report Is:	Date of Report:	Year of Report
North Central Power Co., Inc	(2) <input checked="" type="checkbox"/> An Original (1) <input type="checkbox"/> A Resubmission	(Mo/Da/Yr)	December 31, 2003

FOOTNOTE DATA

Page Number (a)	Item Number (b)	Column Number (c)	Comments (d)
12. 423	2	i.	#1/0 ACSR, #2 ACSR, #4 ACSR, #4 Copper, #6 Copper are sizes used in various portions of these lines.
13. 423	2	j.-p.	These figures include totals for all 3 transmission lines. Separate totals are not available.
14. E-2	34	d.	Yard lighting represents duplicate customers, so 410 is not included in total customers.

NORTH CENTRAL POWER CO., INC.
104 South Pine Street, P.O. Box 167, Grantsburg, WI 54840-0167
YEARS ENDED DECEMBER 31, 2003 AND 2002

BALANCE SHEET

ASSETS

UTILITY PLANT:

Electric Plant in Service.....\$ 8,961,121
Construction Work in Progress.....46,833

Less: Accumulated Depreciation.....

NET UTILITY PLANT.....6,061,161

CURRENT ASSETS:

Cash.....51,508
Accounts Receivable, less provision
for uncollectible accounts of
\$4,800 and \$4,800.....345,046
Unbilled Revenues.....201,528
Materials and Supplies.....220,067
Prepayments.....137,080

TOTAL CURRENT ASSETS.....955,229

DEFERRED CHARGES.....129,705

COOPERATIVE EQUITIES.....495

REGULATORY ASSET (SFAS 106).....5,090

TOTAL ASSETS.....\$ 7,151,680

EQUITY AND LIABILITIES

CAPITALIZATION:

Common Stock, \$50 par value 60,000
Shares authorized, 27,558 Shares
Issued and outstanding.....\$ 1,377,900
Retained Earnings.....1,245,188
Common Stock Equity.....2,623,088

Long-Term Debt.....1,500,000

TOTAL CAPITALIZATION.....4,123,088

CURRENT LIABILITIES:

Notes Payable.....2,146,410
Long-term Debt due within one year.....210,000
Accounts Payable.....209,066
Accrued Interest.....28,849
Accrued Taxes.....13,592
Accrued Wages.....9,036
Accrued Pension.....22,957
Customer Deposits.....8,717
Customer Advances.....0
Public Benefits Fee.....21,419
TOTAL CURRENT LIABILITIES.....2,670,046
DEFERRED INVESTMENT TAX CREDITS.....38,366
EMPLOYEE BENEFITS.....70,438
DEFERRED TAXES.....249,742
TOTAL EQUITY AND LIABILITIES.....\$ 7,151,680

2003

2002

STATEMENT OF INCOME

2003

2002

ELECTRIC REVENUES.....\$ 3,328,714

\$ 3,185,761

OPERATING EXPENSES AND TAXES:

Purchased Power.....1,394,797
Operation.....663,507
Maintenance.....210,144
Depreciation and Amortization.....287,601
Taxes Other than Income.....123,408
Income Taxes.....141,879
Investment Tax Credits.....-4,013
TOTAL EXPENSES.....2,817,323

OPERATING INCOME.....511,391

OTHER INCOME (LOSS), net of

Income taxes.....666

EARNINGS BEFORE OTHER CHARGES.....512,077

515,188

OTHER CHARGES (CREDITS)

Interest on Long-Term Debt.....142,949
Other Interest, net.....80,374
Amortization of Long-Term Debt Expense.....8,202
TOTAL OTHER CHARGES.....231,525

NET INCOME.....\$ 280,552

\$ 292,005

EARNINGS PER SHARE.....\$ 10.18

\$ 10.60

STATEMENT OF RETAINED EARNINGS

RETAINED EARNINGS, beginning of period..\$ 1,083,135

\$ 909,630

ADDITIONS:

Net Income for Year.....280,552
DECREASES:
Cash Dividend.....-118,499

292,005
-118,500

RETAINED EARNINGS, end of year.....\$ 1,245,188

\$ 1,083,135

Name of Respondent	This Report Is:	Date of Report	Year of Report
North Central Power Co., Inc.	(1) <input checked="" type="checkbox"/> An Original (2) <input type="checkbox"/> A Resubmission	(Mo, Da, Yr)	December 31, 2003

LIST OF SUPPLEMENTARY SCHEDULES

Enter in column (d) the terms "none," "not applicable," or "NA," as appropriate, where no information or amounts have been reported for certain pages.

Omit pages where the responses are "none," "not applicable," or "NA."

Title of Schedule (a)	Reference Page No. (b)	Date Revised (c)	Remarks (d)
FINANCIAL SECTION			
Return On Common Equity	F-9	Ed. 12-89	
Return On Rate Base Computation	F-10	Ed. 12-89	
Construction Overheads	F-16	Ed. 12-89	
Completed Construction Cleared	F-16	Ed. 12-89	
Investments & Funds (Accts. 123-128, incl.)	F-18	Ed. 12-89	
Accounts Receivable	F-19	Ed. 12-89	
Accumulated Provision for Uncollectible Accounts	F-20	Ed. 12-89	
Miscellaneous Current & Accrued Assets	F-22	Ed. 12-89	None
Unamortized Debt Discount & Expense	F-24	Ed. 12-89	
And Unamortized Premium On Debt	F-25	Ed. 12-89	
Notes Payable (Acct. 231)	F-33	Ed. 12-89	
Miscellaneous Current & Accrued Liabilities	F-34	Ed. 12-89	
Distribution Of Taxes To Accounts	F-36	Ed. 12-89	
Interest & Dividend Income (Acct. 419)	F-43	Ed. 12-89	
Detail Of Certain General Expense Accounts	F-50	Ed. 12-89	
Common Utility Plant and Accumulated Depreciation	F-52	Ed. 12-89	NA
ELECTRIC OPERATING SECTION			
Electric Expenses	E-1	Ed. 12-89	
Sales to Ultimate Consumers	E-2	Ed. 12-89	
Power Adjustment Clause	E-5	Ed. 12-89	
Accum. Provision for Depreciation of Plant in Service	E-24	Ed. 12-89	
Monthly Peaks & Output	E-29	Ed. 12-89	
Unit Fuel Statistics - Steam Power	E-36	Ed. 12-89	NA
Coal Contract Information	E-40	Ed. 12-89	NA
Electric Distribution Lines	E-63	Ed. 12-89	
Names of Cities, Villages, Towns	E-66	Ed. 12-89	
Electric System Map	E-68	Ed. 12-89	
GAS OPERATING SECTION			
Names of Cities, Villages, Towns	G-1	Ed. 12-89	NA
Gas Operating Revenues & Expenses	G-3	Ed. 12-89	NA
Revenues From Sales Of Gas	G-4	Ed. 12-89	NA
Other Operating Revenues (Accts. 487-495)	G-6	Ed. 12-89	NA
Gas Operation & Maintenance Expenses	G-7	Ed. 12-89	NA
Gas Utility Plants In Service	G-10	Ed. 12-89	NA
Accumulated Provision For Depreciation (Acct. 108)	G-12	Ed. 12-89	NA
Gas Production Statistics	G-14	Ed. 12-89	NA
Gas Holders	G-14	Ed. 12-89	NA
Liquid Petroleum Gas Storage	G-14	Ed. 12-89	NA
Liquified Natural Gas Stored (Acct. 165)	G-15	Ed. 12-89	NA
Liquified Natural Gas Storage Statistics	G-15	Ed. 12-89	NA
Summary Of Gas Account	G-16	Ed. 12-89	NA
Summary Of System Load Statistics	G-16	Ed. 12-89	NA
Purchased Gas	G-18	Ed. 12-89	NA
Gas Mains By Types & Size	G-20	Ed. 12-89	NA
Gas Services (Located In Wisconsin)	G-21	Ed. 12-89	NA
Gas Services (Located Outside Wisconsin)	G-21	Ed. 12-89	NA
Gas Meters	G-22	Ed. 12-89	NA

F-9		Utility No.	4190	Year ended December 31, 2003	Form AFP	Copy	Page F-9	1
								2
								3
RETURN ON COMMON EQUITY AND COMMON EQUITY PLUS ITC COMPUTATIONS								
Note: Report on a corporate basis only; not consolidated. If you file monthly rate of return forms with the PSC, use the same method for completing this form. Use the average of the 12 monthly averages when computing average common equity.								4
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Description (a)				Thousands	of Dollars			8
				Common Equity	Common Equity plus ITC			9
				(b)	(c)			10
								11
								12
								13
Common Stock Outstanding				1,377,900	1,377,900			14
Premium on Capital Stock								15
Capital Stock Expense								16
Retained Earnings				1,164,162	1,164,162			17
Deferred Investment Tax Credit								18
(Only common equity portion if Form PSC-AF6 is filed on monthly basis with the Commission)								19
					40,372			20
								21
Other (Specify):								22
								23
								24
								25
Total Average Common Stock Equity plus Deferred Investment Credit (sum of lines 14 thru 25)				2,542,062	2,582,434			26
								27
Net Income								28
Add:								29
Net Income				280,552	280,552			30
Other (Specify):								31
								32
Less:								33
Preferred Dividends								34
Other (Specify):								35
(If Form PSC-AF6 is filed with the Commission, net income must be reduced by that portion of net income representing debt cost of deferred investment tax credit as shown on the form.)								36
								37
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Adjusted Net Income				280,552	280,552			43
Percent return (line 43 divided by line 27 to the nearest hundredth of a percent)				11.04%	10.86%			44
								45

May not cross-check due to rounding.

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RETURN ON RATE BASE COMPUTATION

Note: Report on a corporate basis only; not consolidated. If you file monthly rate of return forms with the PSC, use the same method for completing this form. Use the average of the 12 monthly averages when computing the rate base.

Thousands of Dollars

Average Rate Base (a)	Electric (b)	Gas (c)	Other (d)	Total (e)
Add Average:				
Utility Plant In Service	8,749,328			8,749,328
Allocation Of Common Plant				0
Completed Construction not Classified	42,508			42,508
Nuclear Fuel				0
Materials and Supplies	215,879			215,879
Other (Specify):				0
				0
				0
Less Average:				
Reserve for Depreciation	2,838,113			2,838,113
Amortization Reserves				0
Customer Advances For Construction	565			565
Contribution in Aid of Construction				0
Other (Specify):				0
				0
				0
Average Net Rate Base	6,169,037	0	0	6,169,037
RETURN				
Total Operating Income	511,391			511,391
Less: (Specify):				0
				0
				0
Adjusted Operating Income	511,391	0	0	511,391
Adjusted Operating Income As A Percent Of Average Net Rate Base (Rounded To Nearest Hundredth of a Percent)	8.29%	0.00%	0.00%	8.29%

REVENUES SUBJECT TO WISCONSIN REMAINDER ASSESSMENT

Report data necessary to calculate revenue subject to Wisconsin remainder assessment. For purposes of this schedule "out-of-state" and "in-state" refer to the geographic state of Wisconsin

Description (a)	This Year (b)
Operating revenues	3,328,714
Less: out-of-state operating revenues	
Less: in-state interdepartmental sales	
Less: current year write-offs of uncollectible accounts	
Wisconsin utility customers only	(13,680)
Plus: current year collection of Wisconsin utility customer	
accounts previously written off	1,451
Other	
Revenues subject to Wisconsin remainder assessment	3,316,485

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May not cross-check due to rounding.

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May not cross-check due to rounding.

ACCUMULATED PROVISION FOR UNCOLLECTIBLE ACCOUNTS - CR (Acct. 144)

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Particulars (a)	Electric Utility Customers (b)	Gas Utility Customers (c)	Other Customers (d)	Total Utility Customers (e)
Balance first of year	4,800			4,800
Add: Provision for uncollectibles during year	13,679			13,679
Collection of accounts written off	1,451			1,451
other credits (explain):				0
Total credits	15,130	0	0	15,130
Less: Accounts written off	15,130			15,130
other debits (explain):				0
Total debits	15,130	0	0	15,130
Balance end of year	4,800	0	0	4,800

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ACCUMULATED PROVISION FOR UNCOLLECTIBLE ACCOUNTS - CR (Acct. 144)(cont.)

18

Particulars (a)	Total Utility Customers (g)	Officers & Employees (h)	Other (i)	Total (j)
Balance first of year	4,800			4,800
Add: Provision for uncollectibles during year	13,679			13,679
Collection of accounts written off	1,451			1,451
other credits (explain):	0			0
Total credits	15,130	0	0	15,130
Less: Accounts written off	15,130			15,130
other debits (explain):	0			0
Total debits	15,130	0	0	15,130
Balance end of year	4,800	0	0	4,800
Loss on Wisconsin utility accounts:				
Accounts written off				15,130
Collection of such accounts previously written off				1,451
Net loss				13,679

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Notes to explain "other" on lines 11, 14, 26 & 29 above:

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MISCELLANEOUS CURRENT AND ACCRUED ASSETS (ACCT. 174)

Minor items may be grouped by classes, showing number of such items.

Description of assets
(a)Balance end
of year
(b)

None

Total

0

May not cross-check due to rounding

UNAMORTIZED DEBT DISCOUNT AND EXPENSE

Report below the particulars called for with respect to the unamortized debt discount and expense or net premium applicable to each class and series of long-term debt. Show separately any unamortized debt discount and expense or call premiums applicable to refunded issues, including separate subtotal therefor. Show in column (a) the method of amortization for each amount of debt discount and expense or premium. In column (b) show principal amount of debt on which the total discount and expense or premium, shown in column (c), was incurred. Explain any charges or credits in column (e) and (f) other than amortization in Acct. 428 or 429.

Debt to which related (a)	Prin amt. of debt to which disc. and exp. or net premiums relate (b)	Total discount and expense or (net premiums) (c)
Unamortized debt discount and expense (181):		
First Mortgage 8.83% Sinking Fund Bonds, Series D, Due September 1, 2004 November 1, 1994	1,500,000	55,814
First Mortgage 7.45% Sinking Fund Bonds, Series E Due June 1, 2012 June 1, 2002	1,500,000	25,186
Total	3,000,000	81,000
Unamortized premium on debt (251):		
None		
Total		

May not cross-check due to rounding.

AND UNAMORTIZED PREMIUM ON DEBT (Accts. 181,251)

Report below the particulars called for with respect to the unamortized debt discount and expense or net premium applicable to each class and series of long-term debt. Show separately any unamortized debt discount and expense or call premiums applicable to refunded issues, including separate subtotal therefor. Show in column (a) the method of amortization for each amount of debt discount and expense or premium. In column (b) show principal amount of debt on which the total discount and expense or premium, shown in column (c), was incurred.

Explain any charges or credits in column (e) and (f) other than amortization in Acct. 428 or 429.

Balance first of year (d)	Charges during year (e)	Credits during year (f)	Balance end of year (g)
9,471		5,683	3,788
23,717		2,518	21,199
33,188	0	8,201	24,987

May not cross-check due to rounding.

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NOTES PAYABLE (Acct. 231)

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Name of payee and purpose for which issued (a)	Date of note (b)	Date of maturity (c)	Interest rate (d)	Balance end of year (e)
Chippewa Valley Bank Revolving Line of Credit	12/31/02	12/31/03	4.00%-4.25%	186,000
National Bank of Commerce Revolving Line of Credit	5/08/03	5/08/04	4.00%-4.25%	460,412
Demand Notes (See List Attached)			4.00%	1,500,000
Total				2,146,412

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May not cross-check due to rounding.

1 NORTH CENTRAL POWER CO., INC.		December 31, 2003	
DEMAND NOTES - PAYABLE APRIL 1 and OCTOBER 1			
NAME OF PAYEE	DATE OF NOTE	INTEREST RATE	AMOUNT
DAVID L ANDERSON 1670 HIGHWAY 48 FREDERIC, WI 54837	04022002	4%	16000.00
VELVA T BAUER P.O.D. PRISCILLA A BAUER 13204 ASSEMBLY ROAD GRANTSBURG WI 54840	04121995	4%	5000.00
BRENT R BLOMBERG 371 WEST WISCONSIN AVE GRANTSBURG WI 54840	03311995	4%	5000.00
HILDUR E BLOMBERG 371 WEST WISCONSIN AVE GRANTSBURG WI 54840	03311995	4%	75000.00
JUDY J BRENHOLT OR LEIGHTON R BRENHOLT, JT TEN 2448 230TH STREET CUSHING WI 54006	02141998	4%	24000.00
ALWIN S CHRISTOPHERSON OR IMOGENE M CHRISTOPHERSON, JT TEN P.O. BOX 3 GRANTSBURG WI 54840	07102002	4%	5000.00
ALWIN S CHRISTOPHERSON OR IMOGENE M CHRISTOPHERSON, JT TEN P O BOX 3 GRANTSBURG WI 54840	08201997	4%	10000.00
MYRON W DAHL OR IRENE E DAHL, JT TEN 646 SOUTH WOOD ST GRANTSBURG WI 54840	03301995	4%	15000.00
ALBERT N DAHLBERG OR DOROTHY L DAHLBERG, JT TEN 410 NORTH PINE STREET GRANTSBURG WI 54840	08141997	4%	15000.00
ALBERT N DAHLBERG OR DOROTHY L DAHLBERG, JT TEN 410 NORTH PINE STREET GRANTSBURG WI 54840	10281997	4%	10000.00
ALBERT N DAHLBERG OR DOROTHY L DAHLBERG, JT TEN 410 NORTH PINE STREET GRANTSBURG WI 54840	07191996	4%	30000.00
ALBERT N DAHLBERG OR DOROTHY L DAHLBERG, JT TEN 410 NORTH PINE STREET GRANTSBURG WI 54840	07081996	4%	20000.00

NORTH CENTRAL POWER CO., INC.
DEMAND NOTES - PAYABLE APRIL 1 and OCTOBER 1

December 31, 2003

NAME OF PAYEE	DATE OF NOTE	INTEREST RATE	AMOUNT
CAROLYN A DAHLBERG P.O.D. JUDITH K FORTUNA 1525 SCRIBNER ST SPOONER WI 54801	04102002	4%	5000.00
CAROLYN A DAHLBERG P.O.D. JUDITH K FORTUNA 1525 SCRIBNER ST SPOONER WI 54801	08151997	4%	25000.00
CAROLYN A DAHLBERG P.O.D. JUDITH K FORTUNA 1525 SCRIBNER ST SPOONER WI 54801	08151997	4%	5000.00
CAROLYN A DAHLBERG P.O.D. JAMES D DAHLBERG 1525 SCRIBNER ST SPOONER WI 54801	08151997	4%	5000.00
CAROLYN A DAHLBERG P.O.D. GARY L DAHLBERG 1525 SCRIBNER ST SPOONER WI 54801	08151997	4%	5000.00
CAROLYN A DAHLBERG P.O.D. CRYSTAL A ANDERSON 1525 SCRIBNER ST SPOONER WI 54801	08151997	4%	5000.00
CAROLYN A DAHLBERG P.O.D. CRYSTAL A ANDERSON 1525 SCRIBNER STREET SPOONER WI 54801	04102002	4%	5000.00
CAROLYN A DAHLBERG P.O.D. JAMES D DAHLBERG 1525 SCRIBNER ST SPOONER WI 54801	04102002	4%	5000.00
CAROLYN A DAHLBERG P.O.D. GARY L DAHLBERG 1525 SCRIBNER STREET SPOONER WI 54801	04102002	4%	5000.00
LINDA K DAHLBERG 621 GRANDVIEW DRIVE HUDSON WI 54016	12142001	4%	7000.00
MARK F DAHLBERG OR MAUDE C DAHLBERG, JT TEN 352 W SKYLINE DRIVE GRANTSBURG WI 54840	01051998	4%	25000.00
MARK F DAHLBERG OR MAUDE C DAHLBERG, JT TEN 352 W SKYLINE DRIVE GRANTSBURG WI 54840	04161998	4%	5000.00

NORTH CENTRAL POWER CO., INC.
DEMAND NOTES - PAYABLE APRIL 1 and OCTOBER 1

December 31, 2003

NAME OF PAYEE	DATE OF NOTE	INTEREST RATE	AMOUNT
MAUDE C DAHLBERG 352 W SKYLINE DRIVE GRANTSBURG WI 54840	08151997	4%	13000.00
VERNER G DAHLBERG OR VIOLET A DAHLBERG, JT TEN 11746 NORTH SHORE DRIVE GRANTSBURG WI 54840	03271995	4%	24000.00
VERNER G DAHLBERG OR VIOLET A DAHLBERG, JT TEN 11746 NORTH SHORE DRIVE GRANTSBURG WI 54840	06071995	4%	5000.00
CURTIS L FALLSTROM AND SUSAN I FALLSTROM 9475 DANIELS 70 SIREN WI 54872	03271995	4%	20000.00
CURTIS L FALLSTROM AND SUSAN I FALLSTROM 9475 DANIELS 70 SIREN WI 54872	12112000	4%	25000.00
CURTIS L FALLSTROM AND SUSAN I FALLSTROM 9475 DANIELS 70 SIREN WI 54872	09231996	4%	40000.00
CURTIS L FALLSTROM AND SUSAN I FALLSTROM 9475 DANIELS 70 SIREN WI 54872	12242001	4%	67500.00
JOHN A FALLSTROM OR JANICE E FALLSTROM, JT TEN 476 EAST MADISON AVE GRANTSBURG WI 54840	09101999	4%	30000.00
JOHN A FALLSTROM OR JANICE E FALLSTROM, JT TEN 476 EAST MADISON AVE GRANTSBURG WI 54840	11272002	4%	5000.00
JOHN A FALLSTROM OR JANICE E FALLSTROM, JT TEN 476 EAST MADISON AVE GRANTSBURG WI 54840	12242001	4%	67500.00
JOHN A FALLSTROM OR JANICE E FALLSTROM 476 EAST MADISON AVE GRANTSBURG WI 54840	10212003	4%	21000.00
MARILENE R JENSEN OR DANIEL L JENSEN, JT TEN 1940 250TH AVE - COUNTY ROAD N LUCK WI 54853	01032003	4%	5000.00

NORTH CENTRAL POWER CO., INC.
DEMAND NOTES - PAYABLE APRIL 1 and OCTOBER 1

December 31, 2003

NAME OF PAYEE	DATE OF NOTE	INTEREST RATE	AMOUNT
DALLAS M JOHNSON 23592 COUNTY ROAD W GRANTSBURG WI 548408110	04071995	4%	10000.00
DALLAS M JOHNSON 23592 COUNTY ROAD W GRANTSBURG WI 548408110	06151995	4%	10000.00
MERLIN A JOHNSON OR CAROL S JOHNSON, JT TEN 13229 STATE ROAD 70 GRANTSBURG WI 54840	02241998	4%	76000.00
MERLIN A JOHNSON OR CAROL S JOHNSON, JT TEN 13229 STATE ROAD 70 GRANTSBURG WI 54840	04261999	4%	5000.00
MERLIN A JOHNSON OR CAROL S JOHNSON, JT TEN 13229 STATE ROAD 70 GRANTSBURG WI 54840	02251998	4%	100000.00
MERLIN A JOHNSON OR CAROL S JOHNSON, JT TEN 13229 STATE ROAD 70 GRANTSBURG WI 54840	07141998	4%	5000.00
MERLIN A JOHNSON OR CAROL S JOHNSON, JT TEN 13229 STATE ROAD 70 GRANTSBURG WI 54840	11021998	4%	50000.00
MERLIN A JOHNSON OR CAROL S JOHNSON, JT TEN 13229 STATE ROAD 70 GRANTSBURG WI 54840	02142001	4%	10000.00
ELSIE M KINSLEY P.O.D. RONALD R KINSLEY W7270 THORSEN ROAD WINTER WI 54896	11272001	4%	5000.00
ELSIE M KINSLEY P.O.D. DAVID M KINSLEY W7270 THORSEN ROAD WINTER WI 54896	06301999	4%	3000.00
ELSIE M KINSLEY P.O.D. RONALD R KINSLEY W7270 THORSEN ROAD WINTER WI 54896	11151996	4%	10000.00
RONALD R KINSLEY P.O.D. RUSSELL V AND KYLE R KINSLEY 9760 W HWY 27-70 OJIBWA WI 54862	01092001	4%	5000.00

NORTH CENTRAL POWER CO., INC.
DEMAND NOTES - PAYABLE APRIL 1 and OCTOBER 1

December 31, 2003

NAME OF PAYEE	DATE OF NOTE	INTEREST RATE	AMOUNT
RONALD R KINSLEY P.O.D. RUSSELL V AND KYLE R KINSLEY 9760 W HWY 27-70 OJIBWA WI 54862	04082002	4%	3000.00
GERALD P LAQUA OR MARLENE J LAQUA 504 BENSON ROAD NORTH FREDERIC WI 548378946	12232002	4%	10000.00
PIPER JAFFRAY AS CUST FBO HARLEY LINDUS, IRA 210-457130 800 NICOLLET MALL STE 800 MINNEAPOLIS MN 554027020	08271997	4%	100000.00
LAVERNE G MILLER OR EVELYN L MILLER, JT TEN 402 EAST ASH STREET FREDERIC WI 548378913	11071997	4%	18000.00
MARIAN A. NELSON P.O.D. LEE C MOYER, PAUL E MOYER AND 13033 STATE ROAD 70 RAMONA C MOODY GRANTSBURG WI 54840	07222002	4%	21000.00
DAVID R OLSON POD:JENNIFER O HYATT, DAVID W T OLSON & 805 24-1/2 AVE-HWY B CHRISTOPHER Q OLSON CUMBERLAND WI 54829	04172002	4%	8000.00
ETHEL E OLSON P.O.D. JOANN E CLARK AND DAVID R OLSON 412 S ARLINGTON DRIVE AMERY WI 54001	04031998	4%	76000.00
ETHEL E OLSON P.O.D. JOANN E CLARK AND DAVID R OLSON 412 S ARLINGTON DRIVE AMERY WI 54001	04201998	4%	15000.00
ETHEL E OLSON P.O.D. JOANN E CLARK AND DAVID R OLSON 412 S ARLINGTON DRIVE AMERY WI 54001	10121998	4%	200000.00
GERALD G PARDUN OR LOIS R PARDUN, JT TEN 30245 ELIOT JOHNSON DRIVE DANBURY WI 54830	07071999	4%	23000.00
GERALD G PARDUN OR LOIS R PARDUN, JT TEN 30245 ELIOT JOHNSON DRIVE DANBURY, WI 54830	04202000	4%	4000.00
AUDREY L POMEROY P.O.D. B AHERNS & J POMEROY & B POMEROY 911 STATE ROAD 35 CENTURIA WI 54024	04011998	4%	10000.00

NORTH CENTRAL POWER CO., INC.
DEMAND NOTES - PAYABLE APRIL 1 and OCTOBER 1

December 31, 2003

NAME OF PAYEE	DATE OF NOTE	INTEREST RATE	AMOUNT
AUDREY L POMEROY P.O.D. B AHERNS & J POMEROY & B POMEROY 911 STATE ROAD 35 CENTURIA WI 54024	04071998	4%	10000.00
BUSTER G POMEROY OR ELAINE E POMEROY, JT TEN P O BOX 538 ST CROIX FALLS WI 54024	06082000	4%	5000.00
BUSTER G POMEROY OR ELAINE E POMEROY, JT TEN P O BOX 538 ST CROIX FALLS WI 54024	07231996	4%	20000.00
AGNETA L WICKSTROM P.O.D. R GLENNA, R STROM, ETC. 12275 STATE RD 70 GRANTSBURG WI 54840	12061999	4%	12000.00
GARY M WICKSTROM OR NORMA A WICKSTROM, JT TEN 13084 BASS LAKE ROAD GRANTSBURG WI 54840	02241998	4%	10000.00
JANE E YIRA 969 85TH AVE. AMERY WI 54001	06262000	4%	11000.00
TOTAL:			1500000.00

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MISC. CURRENT AND ACCRUED LIABILITIES (Acct. 242)

Minor items may be group by classes.

Description (a)	Balance end of Year (b)
Accrued Pension Premium	9,261
Accrued Vacation	65,348
Total	74,609

May not cross-check due to rounding

DISTRIBUTION OF TAXES TO ACCOUNTS (Cont.)

PSC Remainder Assessment (f)	Local Property Tax (g)	State and Local Taxes Other Than Wisconsin (h)	Other Taxes (i)	Total (j)
3,452				184,022
				0
				0
				0
				81,265
				0
				5,230
				18,091
				0
				0
				(97,389)
				0
				0
				0
				0
				0
3,452	0	0	0	191,219

Notes and explanations regarding tax distribution:

May not cross-check due to rounding

DETAIL OF CERTAIN GENERAL EXPENSE ACCOUNTS

Description of item (a)	Amount (b)	
Acct. 923--OUTSIDE SERVICES EMPLOYED--State total cost, nature of service, and name of each person who was paid for services indudible in this account, \$10,000 or more in case of Class B utilities and \$25,000 or more in case of Class A utilities.		
Bell, Gierhart & Moore, S.C. - Lawyer	276	
D&B Programming-Computer Programmer	900	
John Konicki - Actuarial Services for Pension Plan	3,915	
Midwest Pension & Profit Sharing Services, Inc. - 401K Plan Administration	1,388	
Stotz & Company, S.C. - Accountants	7,920	
Total	14,399	
Acct. 924--PROPERTY INSURANCE--List hereunder major classes of expenses and also state extent to which utility is self-insured against insurable risks to its property: Premiums for insurance	23,619	
Boiler & Machinery Policy: Limit - \$100,000; Deductible - \$1,000		
Property: Basic Perils Property Cov. - \$9,446,345; Deductible - \$5,000		
Special Perils Property Cov. - \$6,644,970; Deductible - \$5,000		
We do not carry insurance on damage to our pole lines.		
Contractors Equipment: Limit - \$863,290; Deductible - \$1,000		
Computer Policy: Limit - \$12,000		
Deductibles - Replacement Cost - \$250, Special Breakdown - \$1,000		
Crime: Employee Limit - \$300,000		
Forgery or Alterations Limit-\$100,000; Computer Fraud-\$100,000 Deductible-\$1,000		
Transportation: Limit - \$100,000; Deductible - \$1,000		
Total	23,619	
Acct. 925--INJURIES AND DAMAGES--List hereunder major classes of expense. Also, state extent to which utility is self-insured against risks of injuries and damages to employees or to others: Premiums for insurance	55,555	
Dividends received from insurance companies--cr.		
Amounts credited to Acct. 262, Injuries and Damages Reserves		
Expenses of investigating and adjusting claims	5,038	
Cost of safety and accident-prevention activities	12,425	
General Liability: Gen.Total Limit - \$600,000;Damage Deductible-\$2,500		
Excess Liability: Limit each occurrence - \$20,000,000		
Automobile: Uninsured/Underinsured Motorist, Comb.Single Limit-\$300,000		
Comprehensive Deductible - \$250 Collision Deductible - \$1,000		
Worker's Compensation: Limit each accident - \$100,000		
Limit each employee - \$100,000; Policy Limit - \$500,000		
Fiduciary Liability limit - \$2,000,000		
Employee Benefit Liability: Each Wrongful Act - \$1,000,000, Limit - \$3,000,000		
Directors & Officers Liability: Limit - \$5,000,000		
Corporate Indemnification & Entity Deductible - \$25,000		
Employment Practices Liability Deductible - \$25,000		
Riggers Liability: Limit - \$50,000; Deductible - \$1,000		
Total	73,018	

May not cross-check due to rounding

DETAIL OF CERTAIN GENERAL EXPENSE ACCOUNTS (Cont.)

Description of item (a)	Amount (b)	
Acct. 926--EMPLOYEE PENSIONS AND BENEFITS--Report total amount for utility hereunder and show credit for amounts transferred to construction or other accounts, leaving the net balance in Acct. 926		
Pension accruals or payments to pension fund	64,046	
Pension payments under unfunded basis		
Employees benefits (life, health, accident & hospital insur. etc.)	42,396	
Expense of educational and recreational activities for employees	13,575	
Other expenses (list major items)		
401K Retirement Savings Plan - Employer Contribution	5,568	
Accumulated Vacation	8,037	
Pension & Fringes Capitalized	(48,479)	
Miscellaneous	372	
Total	85,515	
Acct. 930.2--MISCELLANEOUS GENERAL EXPENSES		
Industry association dues		
Nuclear power research expenses		
Other experimental and general research expenses		
Expenses of corporate organization and of servicing outstanding securities of utility	1,743	
Directors fees and expenses	5,825	
Other expenses (list major items):		
Publishing & Distributing Annual Reports	119	
Total	7,687	
Acct. 922--ADMINISTRATIVE EXPENSES TRANSFERRED--Cr.--Explain basis of computation of credit in this account.		
Capitalization of Administrative and General Salary Expense	47,131	
Total	47,131	

May not cross-check due to rounding

COMMON UTILITY PLANT AND ACCUMULATED DEPRECIATION

Utility Plant in Service					
Description (Use both title and account number) (a)	Additions during year (b)	Retirements during year (c)	Adjustments dr. or (cr.) (d)	Balance Total (e)	end of year Located in Wis (f)
Intangible plt-common Organization					
Total intangible				0	0
General plant				Not Applicable	
Land & land rights (389)					
Structures & improv (390)					
Off furn & fixt (391)					
Transportation equip (392)					
Stores equip (393)					
Tools, shop & gar (394)					
Laboratory (395)					
Power operated (396)					
Communication (397)					
Miscellaneous (398)					
Other (399)					
Total general plant	0	0	0	0	0
TOTAL	0	0	0	0	0

ALLOCATION TO UTILITY DEPARTMENTS

Particulars (a)	Plant end of year (b)	Accumulated deprec. end of year (c)	Depreciation accruals (d)
Electric			
Gas			
Water			
Steam Heating			
Total	0	0	0

May not cross-check due to rounding.

[illegible]

May not cross-check due to rounding.

ELECTRIC EXPENSES

Report all amounts under column d, "total operations", on the basis and in conformity with the uniform system of accounts and accounting directives prescribed by this commission. Allocate "total operations" amounts jurisdictionally between Wisconsin (PSCW) jurisdiction and all other jurisdiction.

Particulars (a)	Wisconsin jurisdictional operations (b)	Other jurisdictional operations (c)	Total operations (d)
OPERATING EXPENSES			
Power production expenses (500-557)	1,409,451		1,409,451
Transmission expenses (560-573)	15,425		15,425
Distribution expenses (580-598)	409,961		409,961
Customer accounts expenses (901-905)	152,642		152,642
Customer service expenses (909-912)	3,403		3,403
Sales promotion expenses (915-918)	1,402		1,402
Administration and general expenses (920-935)	276,164		276,164
Total operation and maintenance expenses (401-402)	2,268,448	0	2,268,448
Depreciation expense (403)			0
Amortization of limited-term utility plant (404)			0
Amortization of other utility plant (405)			0
Amortization of utility plant acquisition adjustment (406)			0
Amortization of property losses (407)			0
Taxes other than income taxes (408.1)			0
Income taxes (409.1)			0
Investment tax credits, deferred (412.1)			0
Investment tax credits, restored (412.2)			0
Total operating expenses	2,268,448	0	2,268,448

May not cross-check due to rounding.

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May not cross-check due to rounding.

SALES TO ULTIMATE CUSTOMERS

1. Report data by rate schedule for all sales of retail electricity (including unbilled revenues and KWH) for each account. Show totals for each account and for combined sales to ultimate customers.
2. Report number of customers on the basis of number of meters plus the number of flat rate accounts. Where meter readings are added for billing purposes, count one customer for each group of meters so added. Compute the average on the basis of the 12 month ended figures.
3. If the customer count in any service classification includes customers counted more than once because of special services, such as water heating, etc., indicate in a footnote the number of such duplicate customers included in the classification.

[illegible]

May not cross-check due to rounding.

POWER COST ADJUSTMENT CLAUSE (if applicable)

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Report below the revenue derived from the power cost adjustment clause for the year for each rate schedule that is reported on page E-2. Do not combine any of the rate schedules.

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Rate schedules (a)	PCAC revenue (b)	7
Rg-1 Residential and Farm Service	357,231	8
Rg-2 Residential and Rural Service-Optional Time-of-Day	19,604	9
Gs-1 General Service	96,975	10
Gs-2 Optional General Time-of-Day Service	660	11
Cp-1 Small Power Service	33,399	12
Cp-2 Small Power Optional Time-of-Day Service	2,512	13
Cp-3 Large Power Optional Time-of-Day Service	21,886	14
Ms-1 Street Lighting Service	2,619	15
Yl-1 Yard Lighting Service	4,388	16
CSH-1 Controlled Space Heating Service		17
		18
		19
		20
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		34
	539,274	35

POWER COST ADJUSTMENT CLAUSE FACTOR (if applicable)

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1. Report below in col. (b) the monthly PCAC Factors actually applied in determining monthly revenues for the year.
2. The monthly PCAC Factor may be stated as a percent or as dollars per Kwh according to your power cost adjustment clause.

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Month (a)	Adjustment factor (b)	44
January	0.0184	45
February	0.0193	46
March	0.0055	47
April	0.0238	48
May	0.0148	49
June	0.0140	50
July	0.0165	51
August	0.0203	52
September	0.0235	53
October	0.0147	54
November	0.0133	55
December	0.0195	56

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ACCUM. PROV. FOR DEPRECIATION OF PLANT IN SERVICE (Acct. 108)

Report in column (e) additional depreciation expense authorized by Commission to be charged where tax depreciation allowances exceed book amounts.

Primary plant accounts (a)	Balance first of year (b)	S.L. Dpr. rate % used (c)	Accruals during year	
			Straight line amount (d)	Additional amount (e)
STEAM PRODUCTION				
Land and land rights (310)				
Structures & improvements (311)				
Boiler plant equipment (312)				
Engines & eng.-driven gen. (313)				
Turbogenerator units (314)				
Accessory elec. equipment (315)				
Misc. power equipment (316)				
Total steam production	0		0	0
NUCLEAR PRODUCTION				
Land and land rights (320)				
Structures & improvements (321)				
Reactor plant equip. (322)				
Turbogenerator units (323)				
Accessory elec. equipment (324)				
Misc. power plant equip. (325)				
Total nuclear prod. plant	0		0	0
HYDR. & PUMPED STORAGE				
Structures & improvements (331)		0.0250		
Reser., dams & waterways (332)		0.0250		
Water wheels, turb. & gen. (333)		0.0250		
Accessory elec. equipment (334)		0.0400		
Misc. power plant equip. (335)		0.0400		
Roads, railroads & bridges (336)		0.0400		
Total hydraulic production	0		0	0
OTHER PRODUCTION				
Structures & imprvmnts. (341)	19,418	0.0250	2,974	
Fuel holders, prod. & access. (342)	6,548	0.0400	4,116	
Prime movers (343)	24,843	0.0400	25,545	
Generators (344)	10,880	0.0400	8,203	
Accessory elec. equipment (345)	4,182	0.0400	1,561	
Misc. power plant equipment (346)	726	0.0400	146	
Total other production	66,597		42,545	0
TRANSMISSION PLANT				
Land and land rights (350)				
Structures & imprvmnts. (352)	2,356	0.0250		
Station equipment (353)	110,800	0.0300	5,912	
Towers and fixtures (354)	4,325	0.0250		
Poles and fixtures (355)	78,313	0.0400	9,810	
Overhead cond. & devices (356)	76,863	0.0333	8,010	
Underground conduit (357)				
Underground cond. & devices (358)				
Roads and trails (359)				
Total transmission	272,657		23,732	0

May not cross-check due to rounding.

ACCUMULATED PROVISION FOR DEPRECIATION OF PLANT IN SERVICE

Book cost of plant retired (f)	Cost of removal (g)	Salvage (h)	Other additions or deductions		Balance end of year (k)
			Debit (i)	Credit (j)	
					0
					0
					0
					0
					0
					0
0	0	0	0	0	0
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					0
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					0
					0
0	0	0	0	0	0
					0
					0
					0
					0
					0
0	0	0	0	0	0
					22,392
					10,664
					50,388
					19,083
					5,743
					872
0	0	0	0	0	109,142
					0
	361				2,356
5,908	1,273				116,351
3,831	826	2,368			4,325
					80,942
					82,584
					0
					0
					0
9,739	2,460	2,368	0	0	286,558

May not cross-check due to rounding.

ACCUMULATED PROVISION FOR DEPRECIATION OF PLANT IN SERVICE

Report in column (e) additional depreciation expense authorized by Commission to be charged where tax depreciation allowances exceed book amounts.

Primary plant accounts (a)	Balance first of year (b)	S.L. Dpr. rate % used (c)	Accruals during year	
			Straight line amount (d)	Additional amount (e)
DISTRIBUTION PLANT				
Land and land rights (360)				
Structures & improvements (361)	3,865	0.0300	137	
Station equipment (362)	55,026	0.0333	5,614	
Storage battery equip. (363)				
Poles, towers & fixtures (364)	533,840	0.0400	62,904	
Overhd cond. and devices (365)	491,087	0.0300	50,719	
Underground conduit (366)				
Underground cond. & devices (367)	60,765	0.0333	15,472	
Line transformers (368)	320,348	0.0300	25,594	
Services (369)	264,214	0.0450	33,447	
Meters (370)	99,996	0.0333	8,441	
Install. on cust. prem. (371)				
Leased prop. on cust. prem. (372)				
St. lighting & signal sys. (373)	24,769	0.0500	7,438	
Total distribution	1,853,910		209,766	0
GENERAL PLANT				
Structures and imprvmnts. (390)	69,087	0.0250	7,198	
Office furniture & equip. (391)	50,281	0.0667	2,924	
Transportation equipment (392)	78,571	0.0150	9,761	
Stores equipment (393)				
Tools, shop & garage equip. (394)	41,834	0.0667	4,265	
Laboratory equipment (395)	9,010	0.0500	1,501	
Power operated equipment (396)	260,411	0.1500	30,224	
Communication equipment (397)	27,075	0.0667	2,643	
Miscellaneous equipment (398)				
Other tangible property (399)				
Total general	536,269		58,516	0
Total	2,729,433		334,559	0

DEPRECIATION SUMMARY

Total depreciation expense (columns (d) and (e))	334,559
Less amounts charged to clearing accounts	
Transportation Clearing	39,984
Other	-6,974
Plus allocation of depreciation on common plant	
Total electric depreciation expense	287,601
Total reserve balance (column k)	2,946,793
Plus allocation of reserve on common plant	
Total depreciation reserve for electric utility	2,946,793

Footnote 10

May not cross-check due to rounding.

ACCUMULATED PROVISION FOR DEPRECIATION OF PLANT IN SERVICE

Book cost of plant retired (f)	Cost of removal (g)	Salvage (h)	Other additions or deductions		Balance end of year (k)
			Debit (i)	Credit (j)	
					4,002
242	188	153			60,363
					0
25,885	12,661	3,070	3,734		557,534
28,357	11,249	8,009	3,240		506,969
					0
2,474	1,124	90			72,729
11,452		45			334,535
2,811	1,992	150			293,008
6,388					102,049
					0
					0
2,183	1,642	240			28,622
79,792	28,856	11,757	6,974		1,959,811
3,727		224			76,285
					49,702
					88,332
					0
					46,099
					10,511
					290,635
					29,718
					0
3,727	0	224	0		591,282
93,258	31,316	14,349	6,974		2,946,793
Explanation of items in columns (i) and (j):					
Column I:					
6,974 - Depreciation Adjustments for Taxes					
Column J:					

May not cross-check due to rounding.

MONTHLY PEAKS AND OUTPUT

1. Report hereunder the information called for pertaining to simultaneous peaks established monthly (in thousands of kilowatts) and monthly output (in thousands of kilowatt-hours).
2. Monthly peak col. (b) should be respondent's maximum kw. load as measured by the sum of its coincidental net generation and purchases plus or minus net interchange.
3. State type of monthly peak reading (instantaneous (0), 15, 30, or 60 minutes integrated).
4. Monthly output should be the sum of respondent's net generation for load and purchases plus or minus net interchange and plus or minus net transmission or wheeling. Total for the year should agree with line 23 on page E-28.
5. If the utility has two or more power systems not physically connected, the information called for below should be furnished for each system.

Month	Monthly peak					Mo. output (KWH) (000's)
	KW (000,s)	Day of week (Mon. etc.)	Day of month (1,2,3, etc.)	Hour Ending (0100-2400)	Type of reading (0,15,30,60)	
(a)	(b)	(c)	(d)	(e)	(f)	(g)
January	6.3	Wednesday	01/22/03	1900	60	3,573
February	6.1	Saturday	02/08/03	1900	60	3,224
March	5.8	Saturday	03/08/03	2000	60	3,081
April	4.9	Friday	04/04/03	2000	60	2,585
May	4.5	Saturday	05/24/03	2200	60	2,629
June	5.2	Tuesday	06/24/03	2200	60	2,669
July	6.9	Thursday	07/03/03	2200	60	3,069
August	6.6	Saturday	08/16/03	1800	60	3,193
September	5.4	Monday	09/08/03	2000	60	2,732
October	5.3	Thursday	10/30/03	1900	60	2,805
November	7.0	Saturday	11/22/03	1900	60	3,237
December	6.3	Wednesday	12/31/03	1900	60	3,450
Total						36,247
System Name						

UNIT FUEL STATISTICS - GENERATION BY STEAM POWER

Report data by plant units where that is available, using one column for each unit's data and one for total plant. If multiple coals of differing characteristics (heating value, % sulfur, etc.) are co-fired in the unit in significant amounts, use multiple columns to report the requested data for each type coal.

Particulars (a)	Plant/Unit (b)	Plant/Unit (c)	Plant/Unit (d)
Plant name or inventory storage area			
Unit Identification			
Coal:			
Type of coal (specify):	Not Applicable		
Cost of fuel consumed			
Units of fuel consumed - 2,000 lb. tons			
Average cost per ton of fuel consumed			
Average cost per ton of fuel delivered			
Average Btu's per lb. of fuel cons.			
Avg. cost per mill. Btu's of fuel cons.			
Average percent sulphur of fuel cons.			
Average percent ash of fuel consumed			
Inventory at end of year - 2,000 lb. tons			
Fuel oil:			
Cost of fuel consumed			
Units of fuel consumed - 42 gal. barrels			
Average cost per barrel of fuel consumed			
Average cost per barrel of fuel delivered			
Average Btu's per gallon of fuel cons.			
Avg. cost per million Btu's of fuel cons.			
Average percent sulphur of fuel cons.			
Inventory at end of year - 42 gal. barrels			
Gas:			
Cost of fuel consumed			
Units of fuel consumed - therms			
Average cost per therm of fuel consumed			
Average cost per therm of fuel delivered			
Avg. cost per mill. Btu's of fuel cons.			
Inventory at end of year - therms			
Nuclear:			
Cost of fuel consumed			
Units of fuel consumed - MWD th.			
Avg. cost per MWD th. of fuel consumed			
Avg. cost per MWD th. of fuel delivered			
Avg. cost per KWH gen. of fuel consumed			
Average BTU's per MWD th. of fuel			
Average Btu's per KWH generated			
Avg cost per mill. Btu's of fuel cons.			
Other:			
Type of fuel (specify RFD, coke, etc.):			
Cost of fuel consumed			
Units of fuel consumed - 2,000 lb. tons			
Average cost per ton of fuel consumed			
Average cost per ton of fuel delivered			
Average Btu's per lb. of fuel consumed			
Avg. cost per mill. Btu's of fuel cons.			
Inventory at end of year - 2,000 lb. tons			

Report data by plant units where that is available, using one column for each unit's data and one for total plant. If multiple coals of differing characteristics (heating value, % sulfur, etc.) are co-fired in the unit in significant amounts, use multiple columns to report the requested data for each type coal.

[illegible]

COAL CONTRACT INFORMATION-SPECIFICATION AND COSTS

Particulars (a)	(b)	(c)
Vendor name	Not Applicable	
Term of agreement (mo/da/yr - mo/da/yr)		
Plant name		
Total cost of coal delivered		
Total units delivered - 2,000 lb. tons		
Avg. Btu's per lb. of coal delivered		
Avg. percent moisture of coal delivered		
Avg. percent sulfur of coal delivered		
Avg. percent ash of coal delivered		
	(h)	(i)
Vendor name		
Term of agreement (mo/da/yr - mo/da/yr)		
Plant name		
Total cost of coal delivered		
Total units delivered - 2,000 lb. tons		
Avg. Btu's per lb. of coal delivered		
Avg. percent moisture of coal delivered		
Avg. percent sulfur of coal delivered		
Avg. percent ash of coal delivered		
	(n)	(o)
Vendor name		
Term of agreement (mo/da/yr - mo/da/yr)		
Plant name		
Total cost of coal delivered		
Total units delivered - 2,000 lb. tons		
Avg. Btu's per lb. of coal delivered		
Avg. percent moisture of coal delivered		
Avg. percent sulfur of coal delivered		
Avg. percent ash of coal delivered		
	(t)	(u)
Vendor name		
Term of agreement (mo/da/yr - mo/da/yr)		
Plant name		
Total cost of coal delivered		
Total units delivered - 2,000 lb. tons		
Avg. Btu's per lb. of coal delivered		
Avg. percent moisture of coal delivered		
Avg. percent sulfur of coal delivered		
Avg. percent ash of coal delivered		
	(z)	(aa)
Vendor name		
Term of agreement (mo/da/yr - mo/da/yr)		
Plant name		
Total cost of coal delivered		
Total units delivered - 2,000 lb. tons		
Avg. Btu's per lb. of coal delivered		
Avg. percent moisture of coal delivered		
Avg. percent sulfur of coal delivered		
Avg. percent ash of coal delivered		

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COAL CONTRACT INFORMATION-SPECIFICATION AND COSTS (continued)

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(d)	(e)	(f)	(g)	
Not Applicable				7
				8
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				11
				12
				13
				14
				15
(j)	(k)	(l)	(m)	16
				17
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				22
				23
				24
				25
(p)	(q)	(r)	(s)	26
				27
				28
				29
				30
				31
				32
				33
				34
				35
(v)	(w)	(x)	(y)	36
				37
				38
				39
				40
				41
				42
				43
				44
				45
(bb)	(cc)	(dd)	(ee)	46
				47
				48
				49
				50
				51
				52
				53
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				55
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				59
				60

ELECTRIC DISTRIBUTION LINES

1. If a utility has available the number of poles, but not miles of pole line, it will be considered satisfactory to determine miles of pole line by multiplying number of poles by average length of span, indicating in a footnote the average span used.
2. Urban distribution lines and rural distribution lines are to be reported separately for Wisconsin and for outside the state.
3. Urban distribution lines are defined as lines inside corporate limits of incorporated places, lines in urban areas adjacent to such corporate limits, and lines in unincorporated communities with urban characteristics. All pole lines used for urban distribution, including joint distribution and transmission, other joint distribution lines, and joint use of foreign lines are to be reported

Particulars (a)	Miles of:		
	Pole line (b)	U.G. conduit (subway) (d)	Buried cable
Lines in Wisconsin:			
Urban distribution lines--primary voltage	31.09		0.18
Urban distribution lines--secondary voltage			
Rural distribution lines--primary voltage	440.99		54.69
Rural distribution lines--secondary voltage			
Total In Wisconsin	472.08	0	54.87
Lines outside the state:			
Urban distribution lines--primary voltage			
Urban distribution lines--secondary voltage			
Rural distribution lines--primary voltage			
Rural distribution lines--secondary voltage			
Total outside the state	0	0	0
Total lines of utility	472.08	0	54.87

NAMES OF CITIES, VILLAGES, AND TOWNS

NUMBER OF CUSTOMERS IN EACH SUPPLIED DIRECTLY WITH ELECTRICITY BY REPORTING UTILITY AT END OF YEAR

Report in alphabetical order first, cities, and second, incorporated villages. Next, report towns in alphabetical order under each county, also listed in alphabetical order. Show total for each group and for total company.

(CLASS A & B)

Location	Customers end of year	Location	Customers end of year	
(a)	(b)	(a)	(b)	
Villages		Sawyer County		
Sawyer County		Couderay	102	
Couderay	75	Draper	310	
Draper	74	Edgewater	739	
Exeland	150	Hunter	8	
Ojibwa	49	Meadowbrook	103	
Radisson	188	Meteor	135	
Winter	295	Ojibwa	257	
Total	831	Radisson	282	
		Sand Lake	89	
Washburn County		Weirgor	277	
Birchwood	2	Winter	1,068	
Total	2	Total	3,370	
		Total of all Townships and Villages	4,466	
Townships				
Ashland County				
Chippewa	31			
Total	31			
Rusk County				
Atlanta	6			
Hubbard	8			
Murry	168			
Thornapple	2			
Wilson	46			
Total	230			
Barron County				
Cedar Lake	2			
	2			

NAMES OF CITIES, VILLAGES, AND TOWNS

NUMBER OF CUSTOMERS IN EACH SUPPLIED DIRECTLY WITH ELECTRICITY BY REPORTING UTILITY AT END OF YEAR

Report in alphabetical order first, cities, and second, incorporated villages. Next, report towns in alphabetical order under each county, also listed in alphabetical order. Show total for each group and for total company.

(CLASS A & B)

Location (a)	Customers end of year (b)	Location (a)	Customers end of year (b)

Submit herewith a map or maps of the territory served with electricity showing the location
and company designation of generating stations, points of purchase, important substations,
and transmission lines. Show also the names of large communities served and the boundaries
of the utility's operating divisions.

Map is Attached

BY dmj DATE 4.4.67
 CHKD. BY _____ DATE _____
 Rev 9.5.69 3.22.72

SUBJECT NORTH CENTRAL POWER CO., INC.
SHOWING TERRITORY SERVED & APPROXIMATE
LINE, PLANT & SUBSTATION LOCATIONS.

SHEET NO. 1 OF 1
 JOB NO. _____

3.19.74 3.20.75 3.18.76 3.22.77 3.80 3.81 3.82 3.84 3.86 3.89 3.90 3.94 3.02



